

CITY OF NEWTON

IN BOARD OF ALDERMEN

FINANCE COMMITTEE REPORT

MONDAY, NOVEMBER 23, 2015

Present: Ald. Gentile (Chair), Norton, Brousal-Glaser, Rice, Blazar, Fuller, and Lappin

Absent: Ald. Ciccone

Also present: Robert Symanski (Senior Financial Analyst; Executive Department), Joshua Morse (Commissioner of Public Buildings), Bruce Proia (Fire Chief), James McGonagle (Commissioner of Public Works), and David Wilkinson (Comptroller)

#321-15 ALD. LENNON & LAPPIN pursuant to Sec. 2-7 of the City Charter, recommending re-appointment of David C. Wilkinson as Comptroller of Accounts; said term will be two years or until a successor is duly qualified. [11/09/15 @ 7 PM]

ACTION: **APPROVED 6-0 (Blazar not voting)**

NOTE: Vice-president Cheryl Lappin spoke on David Wilkinson's re-appointment as Comptroller of Accounts. Mr. Wilkinson has provided excellent support to the Board of Aldermen in his role as Comptroller for several years. Ald. Lappin stated that the Board of Aldermen are lucky to have Mr. Wilkinson and she knows the Administration feels the same. Ald. Lappin moved approval of the item and the Committee voted unanimously in favor of the reappointment. The Chair added that the Committee understands the importance of the Comptroller position and how fortunate the Board is to have Mr. Wilkinson.

#322-15 HIS HONOR THE MAYOR requesting authorization to transfer the sum of seven thousand five hundred dollars (\$7,500) from Budget Reserve to fund the recently established City of Newton Charter Commission operating expenditures per Massachusetts General Law Chapter 43(b) Section 8. [11/09/15 @ 3:43 PM]

ACTION: **APPROVED 6-0 (Blazar not voting)**

NOTE: Financial Analyst Rob Symanski presented the request to transfer \$7,500 from Budget Reserve to create a special appropriation account in the Law Department for the Charter Commission's operating expenses. The City is required by statute (attached) to provide the Charter Commission with \$7,500. The funding would be used for a number of expenses, such as legal advertisements, legal services and/or consulting fees. There is no other requirement that the City provide anything above the \$7,500 for the Charter Commission.

It is expected that the Commission would request further funding for expenses, which would require Board of Aldermen approval. It is important that the Board be kept in the loop regarding the Charter Commission's financial needs. There was a suggestion that a formal means of communication between the Board of Aldermen and the Charter Commission regarding financial needs should be established. Ald. Lappin moved approval, which carried unanimously.

#323-15 HIS HONOR THE MAYOR requesting authorization to transfer the sum of twenty five thousand dollars (\$25,000) from the Energy Stabilization Fund to purchase and install a two cord electric vehicle charging station at the War Memorial parking circle. [11/09/15 @ 3:43 PM]

ACTION: **APPROVED 6-0 (Blazar not voting)**

NOTE: Commissioner of Public Buildings Josh Morse presented the request for \$25,000 to install a double-headed charging station to the War Memorial parking circle for use by the public. The City would like to encourage the use of the proposed charging station instead of the one located at the side of City Hall. It can be difficult to get access to the City Hall charger due to city vehicles charging and pick-ups and deliveries occurring in the City Hall parking lot by the charger. There is also a charger installed at the Department of Public Buildings, 52 Elliot Street.

The City is applying for a State Grant that would cover half the cost of the installation. If the City receives the grant, the funds would be reimbursed to the Energy Stabilization Fund. The City does not charge a fee to the users of the electric chargers, as right now, the cost to the City is minimal and there is an environmental benefit to the community. Should the costs rise the City can easily charge for the use of the electric chargers. Commissioner Morse will provide the number of people currently charging their vehicles using the City's charging stations.

There was discussion regarding whether the Energy Stabilization Fund was an appropriate funding instrument for the project. Rebates received by the City from utilities as a result of energy efficiency projects are put in the Energy Stabilization Fund for future energy projects. It was pointed out that the use of electrical vehicles reduce the City's carbon footprint, additional charges allow the City to increase its electric vehicles, and convenient charging stations provide an incentive to residents to purchase electric vehicles. Members of the Committee voiced support of using the Energy Stabilization Fund to fund the project.

The Public Building Department is investigating installing charging stations at all of the schools. If the City were to do that, it should consider looking at and install both Level 1 (longer charging time) and Level 2 charging stations, as not everyone needs a Level 2 charging station. With that Ald. Norton moved hold, which carried by a vote of six in favor and none opposed.

REFERRED TO PUBLIC FACILITIES AND FINANCE COMMITTEES

#324-15 HIS HONOR THE MAYOR requesting authorization to appropriate and expend four hundred thousand dollars (\$400,000) from bonded indebtedness for the purpose of replacing a Combination Sewer Cleaner for the Utilities Division of the Department of Public Works. [11/09/15 @ 3:43 PM]

PUBLIC FACILITIES APPROVED 6-0 on 11/18/15

ACTION: **APPROVED 6-0 (Blazar not voting)**

NOTE: Commissioner of Public Works Jim McGonagle presented the request to purchase a new sewer cleaner vehicle for the Utilities Division. The division currently has three sewer cleaners but one is past its useful life and has repair costs of \$230,607 to date, which is greater

than the purchase price of that vehicle in 2003. The vehicle is used to clean sewer lines and catch basins. The new vehicle also has a function to hydro excavate in small areas.

There was a question regarding the plans for the old sewer cleaner. The Commissioner plans to see what the dealer offers for a trade-in value but if it is low, he intends to auction the vehicle. There was also a request for a picture of the new vehicle when it is delivered. The Commissioner agreed to provide the picture. Ald. Rice moved approval, which carried unanimously.

REFERRED TO PUBLIC FACILITIES AND FINANCE COMMITTEES

#325-15 HIS HONOR THE MAYOR requesting authorization to appropriate and expend seven hundred sixty-six thousand dollars (\$766,000) from bonded indebtedness for the purpose of funding the replacement of the Manet Road Emergency Communications Facility Building, site modifications and tower optimization.
[11/09/15 @ 3:43 PM]

PUBLIC FACILITIES APPROVED 6-0 on 11/18/15

ACTION: APPROVED 6-0 (Blazar not voting)

NOTE: Commissioner of Public Buildings Josh Morse presented the request for \$766,000 from bonded indebtedness to replace the communications building located next to the Manet Road tower. The project has been around since 2011 and it is a critical project. The communications building houses the City's communication equipment and the building is failing and beyond repair. The proposed replacement will address all of the issues and all utility lines to the building will be undergrounded.

The Public Buildings Department has met with the residents of the area a few times to discuss the project. The most recent meeting with neighbors was on Saturday, November 21, 2015. Mr. Morse received an e-mail from a property owner requesting that the planned location for the building be moved, as she is worried about her property values. It is very difficult to site the building and the planned location is the best place for the building. The building is actually moving further away from the residential properties and closer to the access road. After plantings mature, the building would be screened; however, until that time the City could use camo netting to mask the building.

Chief Proia is supportive of the project and is pleased that it is moving forward. The current building is not a secure location and it is very important to the City that emergency communications remain up and running.

The project was sent out to bid in Year 2014 but the bids seemed to come in high for the project; therefore, the project was rebid this year. Unfortunately, the bids came in higher. Commissioner Morse informed the Committee that from now on he would meet with the low bidder to determine if there were something unclear in the Request for Proposals (RFP) that drove up costs. If not, he would go with the low bid instead of rebidding the project.

Commissioner added that there is a new law that requires all schools to have a direct line of communication with the City's emergency dispatch center. Each school is expected to have a radio for communication. The Department of Public Works is considering adding radios for communication. All of the equipment associated with new radio communication would be housed in the new building and on the tower. Construction of the building would begin as soon as the money is approved and available.

Ald. Fuller moved approval, which carried unanimously.

REFERRED TO PUBLIC FACILITIES AND FINANCE COMMITTEES

#224-15 HIS HONOR THE MAYOR requesting authorization to appropriate two million dollars (\$2,000,000) from bonded indebtedness for the purpose of funding Newton's share of the cost of the repairs to the Elliot Street Bridge, which the City co-owns with the Town of Needham. [09/01/15 @ 8:46 AM]

PUBLIC FACILITIES 6-0 on 11/18/15

ACTION: APPROVED 6-0 (Blazar not voting)

NOTE: Commissioner of Public Buildings Jim McGonagle presented the request. The Public Facilities Committee received a detailed presentation detailing the need for the \$2 million repair of the Elliot Street Bridge. The same presentation was attached to the agenda for this meeting. The bridge is jointly owned with the Town of Needham and the cost for the bridge repair is being split with Needham. The bridge is failing and the repair cannot be done while the bridge is open. It is not possible to install a temporary bridge as there is no land available to place the bridge and the costs are prohibitive.

The Department of Public Works will work with the neighboring residents and businesses to keep them fully informed in regards to the project. The Department of Public Works will provide signage notifying drivers of the bridge closure well in advance of the start of the project. The businesses in the area are worried about the impact of the bridge closure to their business. There are two detour routes that are long but there are no other options. The City is working with the Newton-Needham Chamber of Commerce to better address the situation. The contract will contain language to incentivize the contractor to extend working hours and other options to complete the project as quickly as possible. The hope is that by offering a financial incentive the bridge closure could be reduced by a month and a half.

It was pointed out that there are a number of homes in the area that could be disturbed by extended workhours. The City should not be doing non-emergency work at night. The Commissioner responded that the contractor would be working 10-hour days and Saturdays and should not be working at night.

There was a suggestion that the Upper Falls Area Council should be regularly updated on the project before and during construction. The Upper Falls Area Council meets monthly and it may make sense to include updates before each of those meetings until the project is complete. It may also make sense to provide a weekly work plan for the project on the City web site to inform the community. Ald. Rice moved approval, which carried unanimously.

#287-15 HIS HONOR THE MAYOR submitting the FY 2017-FY 2021 5-Year Financial Forecast for Board of Aldermen review/acceptance. [10/01/15 @ 1:53 PM]

ACTION: **HELD 7-0**

NOTE: The item was held as Chief of Staff Maureen Lemieux was unable to attend the meeting and there was a request to discuss some of the implications of the financial forecast with Ms. Lemieux. The following information was requested for the next discussion of the item:

1. A summary of the new teachers' contract.
2. How the City plans on managing the financial gap as detailed in the attached Five Year Expenditure Forecast – by Function Element moving forward.
3. Clarification of the OPEB and Pension Appropriations in the forecast as they reflect different numbers than what is reflected in the OPEB Valuation Report as shown on the attached chart provided by Ald. Fuller.

All other items before the Committee were held without discussion and the Committee adjourned at 7:50 PM. Draft Board Orders for the above items that are recommended for Board of Aldermen action are attached.

Respectfully submitted,

Leonard J. Gentile, Chairman

CITY OF NEWTON
IN BOARD OF ALDERMEN

2015

ORDERED:

That, in accordance with the recommendation of President Scott Lennon and Vice-president Cheryl Lappin through the Finance Committee, the 2014-2015 Board of Aldermen hereby recommends to the 2016-2017 City Council the appointment of DAVID C. WILKINSON as COMPTROLLER OF ACCOUNTS for a concurrent term of two years or until a successor is duly qualified.

Under Suspension of Rules
Readings Waived and Approved

(SGD) DAVID A. OLSON
City Clerk



THE 189TH GENERAL COURT OF
THE COMMONWEALTH OF MASSACHUSETTS

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CHAPTER 43B	HOME RULE PROCEDURES		
		PREV	NEXT
Section 8	Charter commission; rules and regulations; personnel; funds; receipts and expenditures; office space and facilities; taxation and borrowing		
		PREV	NEXT

Section 8. (a) A charter commission may adopt rules governing the conduct of its meetings and proceedings and may employ such legal, research, clerical or other employees, who shall not be subject to the provisions of chapter thirty-one, or consultants as its account may permit. In addition to funds made available by a city or town the charter commission account may receive funds from any other source, public or private, provided, however, that no contribution of more than five dollars shall be accepted from any source other than the city or town unless the name and address of the person or agency making the contribution, the amount of the contribution and the conditions or stipulations as to its receipt or use, if any, are disclosed in a writing filed with the city or town clerk. The consent of a charter commission to any such condition or stipulation shall not be binding upon a city or town. Within thirty days after submission of its final report the charter commission shall file with the city or town clerk a complete account of all its receipts and expenditures for public inspection. Any balance remaining in its account shall be credited to the city's or town's surplus revenue account.

(b) Each city or town shall provide its charter commission, free of charge, with suitable office space and with reasonable access to other facilities for holding public hearings, may contribute clerical and other assistance to such commission, and shall permit it to consult with and obtain advice and information from city or town officers and employees during ordinary working hours. Within twenty days after the election of a charter commission, the city or town treasurer shall credit to the account of the charter commission, with or without appropriation, the sum of two thousand dollars in a town of less than twelve thousand inhabitants, the sum of five thousand dollars in a city or town of twelve thousand or more but less than fifty thousand inhabitants, the sum of seven thousand five hundred dollars in a city or town of fifty thousand or more but less than one hundred thousand inhabitants and the sum of ten thousand dollars in any other city or town. Such sum shall be provided by taxation in the manner set forth in section twenty-three of chapter fifty-nine if payment is made prior to the fixing of the annual tax rate, and otherwise shall be provided by transfer by the treasurer from available funds or by borrowing in the manner and for the period provided in the case of final judgments under clause (11) of section seven of chapter forty-four, and subject to all

other applicable provisions of said chapter forty-four except that such borrowing may be authorized by the city treasurer and city manager, if any, otherwise the mayor of the city and by the town treasurer and board of selectmen of a town. A city or town may appropriate such additional funds for its charter commission as is deemed necessary.

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CITY OF NEWTON
IN BOARD OF ALDERMEN

2015

ORDERED:

That, in accordance with the recommendation of the Finance Committee through its Chairman Leonard J. Gentile, the transfer of the sum of seven thousand five hundred dollars (\$7,500) from Budget Reserve to create a special appropriation account in the Law Department for the purpose of funding the Charter Commission’s operating expenses is hereby approved as follows:

FROM:	Budget Reserve (0110498-5790).....	\$7,500
TO:	Charter Commission (C108004-5301).....	\$7,500

Under Suspension of Rules
Readings Waived and Approved

(SGD) DAVID A. OLSON
City Clerk

(SGD) SETTI D. WARREN
Mayor

Date: _____

CITY OF NEWTON
IN BOARD OF ALDERMEN

2015

ORDERED:

That, in accordance with the recommendation of the Finance Committee through its Chairman Leonard J. Gentile, the transfer of the sum of twenty-five thousand dollars (\$25,000) from the energy Stabilization Fund to purchase and install an electric vehicle charging station at the War Memorial Parking Circle is hereby approved as follows:

FROM:	Capital Stabilization Fund (39G104-5901).....\$25,000
TO:	Electric Vehicle Charging Station (C115013-52409).....\$25,000

Under Suspension of Rules
Readings Waived and Approved

(SGD) DAVID A. OLSON
City Clerk

(SGD) SETTI D. WARREN
Mayor

Date: _____

CITY OF NEWTON
IN BOARD OF ALDERMEN

2015

ORDERED:

That for the purpose of paying costs associated with replacing a Combination Sewer Cleaner for the Utilities Division of the Department of Public Works and for the payment of all costs incidental and related thereto there is hereby appropriated the sum of four hundred thousand dollars (\$400,000), which amount shall be borrowed under and pursuant to Chapter 44, Section 7(9) of the Massachusetts General Laws, or pursuant to any other enabling authority.

Under Suspension of Rules
Readings Waived and Approved

(SGD) DAVID A. OLSON
City Clerk

(SGD) SETTI D. WARREN
Mayor

Date: _____

CITY OF NEWTON
IN BOARD OF ALDERMEN

2015

ORDERED:

That for the purpose of paying costs associated with replacing the Manet Road Emergency Communications Facility Building, site modifications and tower optimization and for the payment of all costs incidental and related thereto there is hereby appropriated the sum of seven hundred sixty-six thousand dollars (\$766,000), which amount shall be borrowed under and pursuant to Chapter 44, Section 7(3) of the Massachusetts General Laws, or pursuant to any other enabling authority.

Under Suspension of Rules
Readings Waived and Approved

(SGD) DAVID A. OLSON
City Clerk

(SGD) SETTI D. WARREN
Mayor

Date: _____

CITY OF NEWTON

IN BOARD OF ALDERMEN

2015

ORDERED:

That for the purpose of paying costs associated with repairs to Elliot Street Bridge and for the payment of all costs incidental and related thereto there is hereby appropriated the sum of two million dollars (\$2,000,000), which amount shall be borrowed under and pursuant to Chapter 44, Section 7(4) of the Massachusetts General Laws, or pursuant to any other enabling authority.

Under Suspension of Rules
Readings Waived and Approved

(SGD) DAVID A. OLSON
City Clerk

(SGD) SETTI D. WARREN
Mayor

Date: _____

Pension and OPEB Appropriations as a % of the General Fund by Ruthanne Fuller 10/7/15

FY Ending June 30	City of Newton Pension		City of Newton Projected OPEB Benefit Payments	City of Newton OPEB Appropriation (Growth Rate of \$250,000/year)		Total Pension & OPEB Appropriation	Pension & OPEB Appropriation as a % of the General Fund
	City of Newton General Fund (Growth rate of 3.5%)	Appropriation (Growth Rate of 8.75% until 2028)		OPEB Appropriation (Growth Rate of \$250,000/year)	Total Pension & OPEB Appropriation		
2016	\$ 361,997,264	\$ 21,670,552	\$ 18,817,654	\$ 1,400,000	\$ 41,888,206	\$ 41,888,206	11.6%
2017	\$ 374,667,168	\$ 23,566,725.30	\$ 20,287,634.00	\$ 1,650,000	\$ 45,504,359	\$ 45,504,359	12.1%
2018	\$ 387,780,519	\$ 25,628,813.76	\$ 21,755,198.00	\$ 1,900,000	\$ 49,284,012	\$ 49,284,012	12.7%
2019	\$ 401,352,837	\$ 27,871,334.97	\$ 23,203,192.00	\$ 2,150,000	\$ 53,224,527	\$ 53,224,527	13.3%
2020	\$ 415,400,187	\$ 30,310,076.78	\$ 24,613,465.00	\$ 2,400,000	\$ 57,323,542	\$ 57,323,542	13.8%
2021	\$ 429,939,193	\$ 32,962,208.50	\$ 26,109,454.00	\$ 2,650,000	\$ 61,721,662	\$ 61,721,662	14.4%
2022	\$ 444,987,065	\$ 35,846,401.74	\$ 27,696,368.00	\$ 2,900,000	\$ 66,442,770	\$ 66,442,770	14.9%
2023	\$ 460,561,612	\$ 38,982,961.89	\$ 29,379,733.00	\$ 3,150,000	\$ 71,512,695	\$ 71,512,695	15.5%
2024	\$ 476,681,269	\$ 42,393,971.06	\$ 31,165,412.00	\$ 3,400,000	\$ 76,959,383	\$ 76,959,383	16.1%
2025	\$ 493,365,113	\$ 46,103,443.52	\$ 33,059,623.00	\$ 3,650,000	\$ 82,813,067	\$ 82,813,067	16.8%
2026	\$ 510,632,892	\$ 50,137,494.83	\$ 35,068,963.00	\$ 3,900,000	\$ 89,106,458	\$ 89,106,458	17.5%
2027	\$ 528,505,043	\$ 54,524,525.63	\$ 37,200,429.00	\$ 4,150,000	\$ 95,874,955	\$ 95,874,955	18.1%
2028	\$ 547,002,720	\$ 59,295,421.62	\$ 39,461,444.00	\$ 4,400,000	\$ 103,156,866	\$ 103,156,866	18.9%
2029	\$ 566,147,815	\$ 63,214,913.00	\$ 41,859,882.00	\$ 4,650,000	\$ 109,724,795	\$ 109,724,795	19.4%

Five Year Financial Forecast

City of Newton, MA

Five Year Expenditure Forecast - by Functional Element
 FY2007 - FY2015 Actual/FY2016 Adjusted Budget/FY17 through FY21 Forecast

	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	←-ADJ. BDGT-→	FY16	FY17	FY18	FY19	FY20	FY21
←-A-C-T-U-A-L-----F-O-R-E-C-A-S-T-----→																
EXPENDITURES																
Education	\$ 140,824,276	\$ 152,871,129	\$ 156,010,151	\$ 163,283,643	\$ 166,280,251	\$ 169,873,728	\$ 176,950,191	\$ 187,701,909	\$ 195,843,867	\$ 203,710,912	\$ 210,677,825	\$ 218,051,949	\$ 225,683,353	\$ 233,562,270	\$ 241,757,650	
% Increase	8.55%	2.05%	4.86%	4.29%	4.29%	4.29%	4.29%	4.29%	4.29%	4.02%	3.42%	3.50%	3.50%	3.50%	3.50%	
\$ Increase	\$ 12,046,853	\$ 3,139,022	\$ 7,273,492	\$ 3,413,477	\$ 2,876,808	\$ 3,413,477	\$ 7,276,463	\$ 10,751,718	\$ 8,141,958	\$ 7,867,045	\$ 6,969,913	\$ 7,373,724	\$ 7,831,804	\$ 7,869,917	\$ 8,175,379	
% of Total Adj. Budget	54.74%	55.71%	54.25%	56.17%	55.40%	55.65%	55.75%	55.77%	56.76%	56.27%	55.62%	55.19%	54.74%	54.51%	54.39%	
Debt Service	\$ 9,631,312	\$ 7,426,543	\$ 10,009,160	\$ 14,332,264	\$ 16,009,264	\$ 16,055,273	\$ 16,262,237	\$ 16,910,530	\$ 17,273,964	\$ 17,589,024	\$ 18,354,467	\$ 19,053,230	\$ 19,531,179	\$ 20,340,488	\$ 20,343,361	
% Increase	-22.89%	34.78%	43.19%	11.70%	11.70%	0.29%	1.29%	3.99%	2.15%	1.82%	4.35%	3.61%	2.51%	4.14%	0.01%	
\$ Increase	\$(2,204,789)	\$ 2,592,617	\$ 4,323,104	\$ 1,677,000	\$ 649,293	\$ 206,964	\$ 649,293	\$ 383,434	\$ 315,060	\$ 315,060	\$ 765,442	\$ 699,763	\$ 477,950	\$ 809,319	\$ 2,863	
% of Total Adj. Budget	3.74%	2.71%	3.48%	4.93%	5.33%	5.27%	5.12%	5.02%	5.01%	4.86%	4.85%	4.82%	4.74%	4.75%	4.68%	
Override Debt Service										\$ 1,488,045	\$ 3,594,670	\$ 5,056,174	\$ 6,945,781	\$ 6,934,715	\$ 6,730,248	
% Increase											141.57%	40.66%	37.37%	-0.16%	-2.95%	
\$ Increase										\$ 2,106,625	\$ 1,461,504	\$ 1,899,607	\$ (11,086)	\$ (204,468)		
% of Total Adj. Budget										0.96%	1.28%	1.68%	1.82%	1.51%		
Pensions & Retiree Benefits	\$ 19,043,013	\$ 19,666,614	\$ 20,627,227	\$ 21,932,507	\$ 23,774,440	\$ 25,352,632	\$ 26,895,950	\$ 27,501,760	\$ 29,539,582	\$ 31,571,646	\$ 34,153,609	\$ 36,955,665	\$ 39,995,628	\$ 43,282,644	\$ 46,860,608	
% Increase	3.27%	5.90%	5.90%	5.90%	5.90%	5.90%	5.90%	5.90%	5.90%	5.90%	5.90%	5.90%	5.90%	5.90%		
\$ Increase	\$ 623,601	\$ 1,160,613	\$ 1,160,613	\$ 1,160,613	\$ 1,160,613	\$ 1,160,613	\$ 1,160,613	\$ 1,160,613	\$ 1,160,613	\$ 1,160,613	\$ 1,160,613	\$ 1,160,613	\$ 1,160,613	\$ 1,160,613		
% of Total Adj. Budget	7.40%	7.17%	7.24%	7.55%	7.92%	8.32%	8.14%	8.17%	8.59%	8.72%	9.02%	9.35%	9.70%	10.10%	10.54%	
State Charges	\$ 5,375,365	\$ 5,512,027	\$ 5,453,169	\$ 5,619,317	\$ 5,472,487	\$ 5,503,956	\$ 5,772,550	\$ 5,785,939	\$ 5,869,938	\$ 6,000,544	\$ 6,150,558	\$ 6,304,322	\$ 6,461,930	\$ 6,623,478	\$ 6,789,065	
% Increase	2.54%	-1.07%	3.05%	-2.61%	0.58%	0.58%	4.88%	0.20%	1.49%	2.22%	2.50%	2.50%	2.50%	2.50%		
\$ Increase	\$ 138,692	\$(58,859)	\$ (58,859)	\$ 166,148	\$(146,830)	\$ 31,469	\$ 268,594	\$ 11,389	\$ 85,988	\$ 130,606	\$ 150,014	\$ 153,764	\$ 157,608	\$ 161,548	\$ 165,587	
% of Total Adj. Budget	2.06%	2.01%	1.90%	1.93%	1.82%	1.81%	1.82%	1.72%	1.70%	1.65%	1.62%	1.60%	1.57%	1.55%		
Transfers to Other Funds	\$ 7,167,220	\$ 9,464,685	\$ 8,723,736	\$ 3,146,879	\$ 5,461,830	\$ 6,899,051	\$ 7,625,408	\$ 7,736,524	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
% Increase	32.06%	-7.83%	-63.83%	73.56%	26.31%	10.53%	1.48%	-100.00%	-	-	-	-	-	-	-	
\$ Increase	\$ 2,297,465	\$(740,949)	\$(6,578,857)	\$ (6,578,857)	\$ 2,314,951	\$ 1,437,221	\$ 726,357	\$ 113,116	\$(7,238,524)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
% of Total Adj. Budget	2.79%	3.45%	3.03%	1.08%	1.82%	2.26%	2.40%	2.30%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		
Municipal Expenditures	\$ 75,217,900	\$ 79,454,144	\$ 86,531,595	\$ 82,359,424	\$ 83,156,349	\$ 81,418,273	\$ 84,925,836	\$ 80,940,552	\$ 96,515,245	\$ 101,637,082	\$ 105,832,494	\$ 108,673,606	\$ 113,637,929	\$ 117,742,663	\$ 121,965,258	
% Increase	5.63%	8.91%	-4.82%	0.97%	-2.09%	4.31%	7.08%	6.13%	5.31%	4.13%	4.13%	3.63%	3.61%	3.62%		
\$ Increase	\$ 4,238,244	\$ 7,077,451	\$(4,172,171)	\$ (4,172,171)	\$ 796,925	\$(1,740,076)	\$ 3,509,693	\$ 6,014,616	\$ 5,574,893	\$ 5,121,947	\$ 4,105,402	\$ 3,841,112	\$ 3,954,323	\$ 4,114,734	\$ 4,252,595	
% of Total Adj. Budget	28.24%	28.98%	30.09%	28.33%	27.71%	28.70%	28.76%	27.02%	27.97%	28.08%	27.94%	27.76%	27.56%	27.46%		
TOTAL EXPENDITURES & TRANSFERS	\$ 257,259,086	\$ 274,965,142	\$ 287,555,038	\$ 290,674,034	\$ 300,134,621	\$ 304,900,913	\$ 317,372,272	\$ 336,577,214	\$ 345,042,596	\$ 361,997,264	\$ 378,763,622	\$ 395,094,545	\$ 412,245,800	\$ 428,506,268	\$ 444,476,190	
% Increase	6.66%	4.80%	4.80%	1.08%	3.25%	1.59%	4.08%	6.05%	2.52%	4.91%	4.83%	4.31%	4.34%	3.94%		
\$ Increase	\$ 17,136,056	\$ 13,159,596	\$ 3,118,996	\$ 3,118,996	\$ 9,460,567	\$ 4,765,292	\$ 12,471,359	\$ 19,204,942	\$ 8,465,382	\$ 16,954,668	\$ 15,766,358	\$ 16,330,923	\$ 17,151,255	\$ 16,260,468	\$ 15,969,922	

869,044
 3,540,884
 6,120,031
 9,892,498
 13,259,597

Total \$ 33,642,354

Gap