CITY OF NEWTON

IN BOARD OF ALDERMEN

FINANCE COMMITTEE REPORT

MONDAY, OCTOBER 22, 2012

Present: Ald. Gentile (Chairman), Ciccone, Linsky, Salvucci, Rice, Blazar, Fuller and Lappin Also present: Ald. Hess-Mahan

City officials present: Dori Zaleznik (Commissioner of Health and Human Services), John Lojek (Commissioner of Inspectional Services), Maciej Konieczny (Project Manager; Public Buildings Department), Miriam Tuchman (Project Manager; Public Buildings Department), Carol Chafetz (Director of Operations and Environmental Affairs), David Turocy (Commissioner of Public Works), David Wilkinson (Comptroller), and Robert Rooney (Chief Operating Officer)

REFERRED TO PUBLIC FACILITIES AND FINANCE COMMITTEES

#319-12 <u>ALD. FULLER, LAPPIN AND SALVUCCI</u> requesting a discussion of the benefits and drawbacks of using a Construction Manager at Risk and the most effective ways of managing construction and controlling costs. [10/02/12 @ 10:57 AM]
 PUBLIC FACILITIES TO MEET
 ACTION: NO ACTION NECESSARY 7-0 (Linsky not voting)

<u>NOTE</u>: The Chair informed the Committee that the Angier School Building Committee had voted to recommend that the Mayor use the construction manager at risk process for the Angier Elementary School Project.

The attached presentation from the MSBA provides a comparison of the construction manager at risk process versus the build-bid-design process. The presentation also includes information on which types of projects are appropriate for which process. In general, the construction manager at risk process is appropriate for complex projects. Projects that have tight schedules, constrained sites, or a high probability of concealed conditions should be considered for the construction manager at risk process. Projects that pose minimal risks related to building conditions, complete construction projects, no early site packages and a conventional schedule would be appropriate for the design-bid-build process.

The Angier School site is a constrained site with a completion deadline, which makes it appropriate for the construction manager at risk process. It was pointed out that should the City feel that the construction manager at risk process is not going well the City can switch to the traditional design-bid-build process. The City's Owners Project Manager for the Angier School Project is currently involved in nine projects seven of which are using the construction manager at risk process is not a cost savings methodology but a way for the City to determine actual cost for a project that is complex early on in the project. One of the benefits that the City realized during the Newton North High School Project was that there were no claims filed against the City.

There may have been some changes to the construction manager at risk language since the City used the process for Newton North High School regarding the absorption of hazardous material abatement costs. Commissioner of Public Buildings Stephanie Gilman will research and determine what changes have been made.

The Committee voiced its approval of using the construction manager at risk process for the Angier School. Ald. Fuller moved no action necessary on the item, which carried unanimously.

#318-12 <u>HIS HONOR THE MAYOR</u> requesting authorization to expend seventy thousand dollars (\$70,000), which represents the first year of a five-year, \$350,000 reimbursement grant from the United States Food and Drug Administration for the purpose of strengthening, standardizing, and documenting food safety inspection and community outreach activities of the Health and Human Services Department. [10/09/12]

ACTION: <u>APPROVED 8-0</u>

NOTE: Commissioner of Health and Human Services Dori Zaleznik explained that the Health and Human Services Department has been awarded a grant from the United States Food and Drug Administration (USFDA). The grant is a five-year, \$350,000 reimbursable grant to be used to strengthen, standardize, and document food safety inspections at food establishments. The Health and Human Services Department would be reimbursed \$70,000 each year for the next five-years. The Mayor is requesting authorization to expend the first year's award of \$70,000. Once the Board of Aldermen authorizes the first \$70,000 of expenditure, the subsequent grant expenditure budgets will be reflected in the grant and revolving fund section of the operating budget.

The first year of funds would be used to hire a standards coordinator and develop software to standardize food inspections. The department would love to establish a grading mechanism for food service establishments. Each year the funds for the consultant decrease as the department becomes familiar with the standardization of the inspections and new software. As the funds for the consultant decrease, they will be used for community outreach programs and collaboration with other communities.

Commissioner Zaleznik will be responsible for meeting all of the federal guidelines and reporting requirements associated with the grant. The Health and Human Services Department is the recipient of a number of state and federal grants; therefore, they are familiar with grant management and grant reporting requirements. The Committee members emphasized the importance of meeting all the financial reporting requirements, as inaccurate reporting impacts the City's external annual audit.

Ald. Lappin moved approval, which carried unanimously.

#304-12 <u>HIS HONOR THE MAYOR</u> requesting authorization to expend up to fifty thousand dollars (\$50,000) in gifts for the purpose of furthering the ideals of the Commission on Disabilities. [09/24/12 @5:48 PM]

ACTION: APPROVED 8-0

NOTE: Commissioner of Inspectional Services John Lojek presented the request to authorize expenditure of up to \$50,000 from a receipts reserved account for gifts and donations received to further the ideals of the Commission on Disability. The City recently established a receipts reserved account and there is currently \$1,100 received in memory of Gloria Cohen, a former member of the Mayor's Committee on Disabilities. The Commission on Disability has yet to determine how the funds would be used but expect them to be used to serve the disabled. The Commission would have to discuss and vote to expend the funds.

Comptroller David Wilkinson explained that the City has a number of gift accounts, which are established to allow Boards and Committees to expend the gifts. These accounts received the same level of oversight as revolving funds or capital project funds. The approval of this item gives the Commission the ability to expend the \$1,100. It is standard procedure to request expenditure of up to \$50,000, as the Board or Commission would not need to come back to the Board for each gift or donation received in order to expend it. With that, Ald. Lappin moved approval, which carried unanimously.

REFERRED TO PUBLIC FACILITIES AND FINANCE COMMITTEES

#321-12 <u>HIS HONOR THE MAYOR</u> requesting authorization to appropriate the sum of six hundred ninety-five thousand five hundred fifty-eight dollars (\$695,558) from bonded indebtedness for the purpose of completing design services through the construction administration phase of the Carr School Building renovation project. [10/09/12 @ 2:37 PM]
 PUBLIC FACILITIES APPROVED 7-0 on 10/17/12

ACTION: APPROVED 5-0-2 (Blazar, Fuller abstaining; Linsky not voting)

NOTE: The Board of Aldermen previously approved \$300,000 for design to bring the Carr School Building renovation project to the site-plan approval process. The project is at 100% schematic design and moving through the site-plan approval process; therefore, this is a request for \$695,558 to bring the project to 100% construction drawings. The cost of design services have risen as the scope of the project has grown. However, the additional design money will come from the design contingency, which was set at 10% at the beginning of the project planning process. It is appropriate at this time to use the design contingency, as the project is at 100% schematic design and there is a better sense of what is required for construction design.

It was pointed out that the site plan approval was held in the Public Facilities Committee. The 5-58 ordinance states that the Board of Aldermen cannot approve an appropriation of funds for detailed construction plans until the site plan is approved by the Board of Aldermen. Therefore, if the Public Facilities Committee has not voted the site plan before the next full Board of Aldermen meeting, action on this item by the Board of Aldermen will need to be postponed.

The Committee reviewed the attached Carr School renovation estimate. The estimate for the renovation has risen from between \$8 and \$10 million to \$12,769,343. The cost of this project has increased substantially even taking into consideration that the scope of the project has

changed. Several members of the Committee were troubled with the increase and felt that the City needed to find a better system for estimating large-scale projects.

Project Manager Mariam Tuchman reviewed the major areas of the project where the cost has risen such as the roof replacement, interior finishes, site work, hazardous material abatement, and accessibility compliance as outlined in the attachment. In addition, she informed the Committee that the cost estimate assumes an escalation of \$235,107.

Committee members were concerned that the increase in the project cost would affect other planned capital improvement projects. Chief Operating Officer Robert Rooney explained that the increase would be funded through savings from several projects that have been closed out, such as the Newton North High School Project. The additional funds for the Carr School Project were incorporated into the City's debt schedule and should not influence any other projects.

It was suggested that the Public Buildings Department investigate the possibility of using the construction manager at risk process instead of the design-bid-build process. Commissioner of Public Building Stephanie Gilman stated that it might be too late to use a construction manager at risk as the City would need to apply to the Inspector General for approval but she will investigate the possibility.

There was a question regarding what the worst-case scenario for cost growth would be if the City has to include the add alternates that are part of the attached estimate. The next question was related to cost escalation and how the City can be confident that future construction projects are not going to increase at a substantial rate. The Chair pointed out that these questions are not related to the item before the Committee but there would be an opportunity to discuss both questions at a Committee of the Whole discussion in the near future. With that, Ald. Rice moved approval, which carried by a vote of five in favor and two abstentions.

REFERRED TO PUBLIC FACILITIES AND FINANCE COMMITTEES

#54-12 <u>ALD. SALVUCCI, BLAZAR AND FULLER</u> requesting the creation of a revolving fund into which 50% of all betterment income shall be deposited to be used exclusively for individual requests for betterments. [02/02/12 @ 10:21 AM] PUBLIC FACILITIES APPROVED 6-0-1 (Crossley abstaining) on 10/17/12 ACTION: <u>APPROVED 6-0 (Blazar, Linsky not voting)</u>

<u>NOTE</u>: The Department of Public Works has not done any homeowner requested sidewalk or curb betterments in approximately 10 years. Ald. Salvucci and the co-docketors are proposing the creation of a revolving fund to be used exclusively for betterments requested by property owners. The current betterment revolving fund, which was created for funding individual betterments, is being used for betterments done in the course of street reconstruction projects. The proposed revolving fund would be funded with 50% of all income collected from completed betterments. The other 50% of collected income would continue to be used for betterments during road reconstruction projects.

Commissioner of Public Works Dave Turocy explained that when the Public Works Department repaves a street, the property owners on that street are offered a curbing betterment. Commissioner Turocy added that it is more efficient for the Public Works Department to address betterment when they are working on a street. New sidewalks are installed at no cost to property owners during reconstruction projects. The Commissioner is planning to continue this practice for both types of betterments, as one of the Administration's goals is to make Newton more walkable and additional sidewalks benefit the community. If an individual property owner were to request a sidewalk betterment, the Commissioner would need to determine where the sidewalk is located and how much pedestrian traffic is in the area to prioritize the betterment. The closer a sidewalk betterment request is to a village center or school the higher priority it will become.

During the Public Facilities Committee's discussion of this item, the Commissioner suggested that the Committee consider raising the betterment assessment threshold from \$500 to somewhere between \$1,500 and \$2,000. The Public Facilities Committee agreed that an increase in the threshold was appropriate and an item requesting an increase will appear on the next docket. It was suggested that during discussion of the increase to the threshold, there should be some consideration of including language requiring a property owner to pay a specific up front cost whether or not the property owner is using the betterment option.

Ald. Fuller moved approval of the item, which carried unanimously.

The Committee adjourned at 8:35 p.m. and all other items before the Committee were held without discussion. Draft Board Orders for the above items that are recommended for Board of Aldermen action are attached.

Respectfully submitted,

Leonard J. Gentile, Chairman



Anthony Consigli, President/CEO, Consigli Construction Mike Powers, Chairman, Symmes Maini & McKee Associates Tim Bonfatti, President, Compass Project Management



#319-12





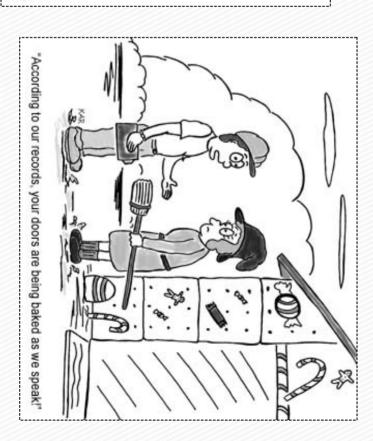


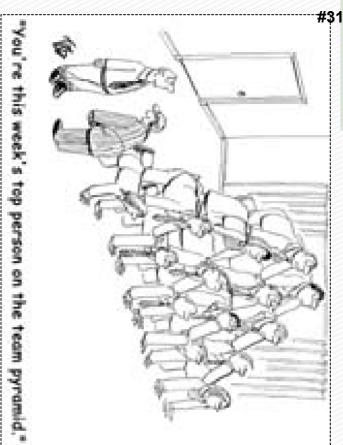
A comparison of the processes, risks and rewards Understanding Your Choices: Chapter 149 or 149A



Design-Bid-Build

CM at Risk







Understanding the Differences



construction to a higher level of project services, work as part of teams, and "During the 1970's, a new type of firm delivery and added value to the end projects. In doing this they raised eliminate adversarial environments on evolved. Most were GC's looking to provide

product"

Project Delivery Systems for Construction published by AGC 2004





specifications and not more." <u>absolutely required by the drawings and</u> constructor's obligation is to satisfy the "It is important to note that the specifications. In the bidding process, the minimum requirements of the drawing and <u>perform only those things that are</u> Owner asks for the lowest possible price to

AGC 2004 Project Delivery Systems for Construction published by





Key Difference

- With CM at Risk you are <u>hiring</u> a buildings professional service firm which builds
- With D-B-B you are <u>purchasing</u> a building in accordance with detailed plans and specifications

Key Attributes

- CM at Risk
- Design Phase
 Services
- Start before design is completed
- Qualification-based selection
- Negotiated price
- "Open book" accounting

- Design-Bid Build
- No design phase services
- Completed design
- Lowest Responsive Bidder (prequalified)
- Lump Sum Payment
 Owner has no say in
- team (except prequalification of FSB's)



Finding the Tipping Point

- Bottom Line: Some projects are sufficiently "simple" that the initial cost savings with provided through CMR. DBB outweigh the value-added services
- IG Report on CMR: Owner's view CM at Risk appropriate for new construction on open, clean sites, not time dependent. aggressive schedules; DBB as most most appropriate for complex projects involving phasing, challenging logistics and

OPM and CM at Risk

- **REQUIRED SKILL SET beyond Ch 149**
- Experience as CM or managing CM contracts
- Know difference CM contracts v Lump Sum
- Working knowledge of construction accounting
- Experience managing collaborative teams
- Understand how CM's delineate scope between subcontractors
- Understand differences between allowances, scope holds, and contingencies

OPM and CM at Risk

- MAJOR RESPONSIBILITIES
- Help AA decide on use of CMR or Ch 149
- Cultivate CM interest in project
- Draft CM RFQ and RFP organize selection process
- Assist in drafting and negotiating CM contract
- Push for real value during preconstruction process

OPM and CM at Risk

- MAJOR RESPONSIBILITIES (cont'd)
- Negotiate GMP
- Understand and approve non-trade contractor scopes of work and procurement
- Manage "open book" reimbursable costs vs. GC / Fee
- Recommend incentive payment if applicable



The Architect's Perspective CM At Risk





CM At Risk Process

- Selection Process Critical
- Determine Appropriate Parameters
- Decide delivery process early
- Opportunity for construction input into design





Optimization

- CM gives municipality an additional professional with construction savvy
- Bolsters Building Committee's knowledge of project
- CMR is a more comprehensive documentation process





Value Engineering

- The most efficient time to value phases. engineer any project is in the early
- SMMA experiences on some of their and the catch up process that ensues. difficulty of a later selection of the CM school work clearly illustrate the





Cost Control

- CMR process is introduced as costs not guaranteed quality-based process, however
- CMR leads to more confidence in bid packages pricing due to more comprehensive





Relationships

- Team chemistry
- CM's should be chosen by experience with project type
- The opportunity for the team members enhances the final product. various design oriented developmental to listen, evaluate and respond to issues during the design phase only





Assessing Project Risk

Hard Bid (149) vs. CM at Risk (149A)

Chapter 149 – All risk factors need to be addressed prior to filed sub-bid process without input of GC

149 Lower risk projects more appropriate for Chapter

Chapter 149A - CM engaged in pre-construction and non-trade bid packages process to address risk factors prior to issuing trade

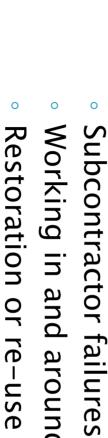
Higher risk projects more appropriate for Chapter 149a





- Potential bid protests
 - Inadequate GC staffing/general requirements

Adversarial team environment



Working in and around occupied facilities

Unqualified subcontractors, poor performance

- Restoration or re-use of historic buildings

Complex site logistics





Potential Project Risks

Factors Impacting Schedule, Cost and Quality:

Unforeseen building or site conditions

Incomplete architectural documents to bid



Hard Bid (149) Lower Risk Projects Appropriate to

- Minimal risk of concealed site and/or building conditions
- Adequate time to fully design into 100% construction documents
- Minimal logistical challenges
- Conventional schedule/schedule flexibility
- No need for early procurement





CM at Risk (149A) Higher Risk Projects Appropriate for

- Schedule-driven, non-negotiable turnover dates
- Tight design-to-construction timeframe
- Requires early procurement to meet turnover date
- High probability of concealed conditions
- Complex logistical constraints
- Historical buildings
- Large projects with significant bid packages
- Occupied renovations
- Additions tied into existing buildings
- Projects targeting LEED and other sustainable goals

AGC Massachusetts



Project Risks How Chapter 149A Can Help Mitigate

- Opportunity to pre-qualify CMs and their teams
- Pre-construction services to address project risks
- Confirm existing conditions
- Design-to-budget process with architects
- Constructability reviews to 'fill in the gaps'
- Stricter subcontractor pre-qualification process
- CM contracts sub-bid packages
- Option to 'fast track' trades
- · Open book
- Transparent GMP construction administration





Hypothetical \$50 Million K- 12 School Project How the number breaks down

Contingency – Controlled by but ance returned to owner

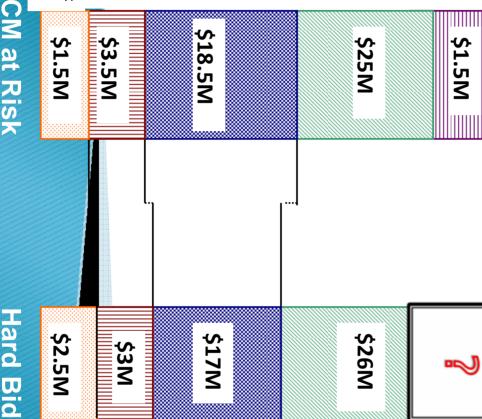
more competitive bids with a known CM Trade Contractors – Typically

qualified subs CM taking on more be a cost premium due to Bids are open book ; may Non-Trade Contractors-

staffing & oversight higher in CM for adequate General Conditions – Typically

Fee/Profit

CM at Risk



Change Orders - Typically packages and unknowns incomplete filed sub-bid higher % on hard bid –

cover risk of the unknown GC Filed Sub-bids – Typically higher to

to review bids but owner does not have a chance Non-filed Sub-bids – Typically lower

to be low bidder General Conditions – Typically lower

Fee/Profit – Higher fee on hard bid reflects buyout going back to GC





Sub Bridging Document to Verify Full Scope

July 2, 2007 Stow, MA Fire Fighter's Academy Department of Fire Services



5061 102

General Supplementary Conditions

Trade (Filed Sub-bids)

of the responsibility to quote complete work packages. If any conflicts are found or any clarifications are items within the scope of their work. They are neither definitive nor all inclusive and do not relieve bidders These supplementary conditions are intended to assist trade bidders (filed sub-bidders) in establishing needed, please forward an RFI to Consigli Construction immediately

General: All bidders must provide for the following

- LEED conformance. See specification section 018113
- N ---Prevailing wages. See attached appendix
- a w Phasing. See specification section 013110.
- Show percentage of Commonwealth of Massachusetts State Office of Minority and Women Business included, please include a completed Schedule with your proposal. See Appendix B, Schedule XIII MBE/WBE included as part of your proposal. If certified Women and/or Minority businesses are Assistance (SOMWBA) certified minority and women business subcontractors and suppliers

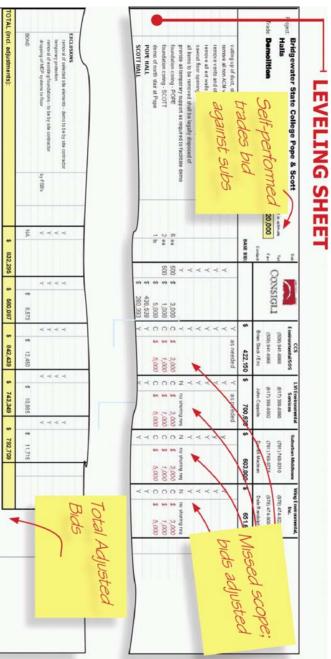
and Letter of Intent and Schedule, attached







Open Book Subcontractor Procurement



- Estimators review bids to flag any missed scope
- Cost-adjusted bids compared on an "apples to apples" basis
- Competitive sub-bids presented in an open book process
- Process ensures that low bidder carries full scope of work



Tools to Assess Project Risk

Risk: Working in and around an operational environment

Risk Prioritization: Budget: Medium

Schedule: Medium

User Impact: High

Steps to minimize risk:

- Conduct interviews with all key stakeholders.
- Prepare and implement a detailed site logistics and safety plan
- Explore methods to minimize dust, noise and vibration
- Prepare periodic community outreach bulletins throughout the construction phase Involve our Safety Director in site planning, pedestrian traffic and OSHA requirements

Best Addressed By (Circle One): CM at Risk

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Risk: Achieving turnover date of August 2010

Risk Prioritization: Budget: Medium

Schedule: High

User Impact: High

Steps to minimize risk:

- Building investigation to confirm existing conditions
- Early procurement of windows and MEP equipment
- Pre-qualified subs with ability to deliver on aggressive schedules
- Process to develop 100% CDs



New K-12 School, Chapter 149



- Schedule: Outdated current facility; new school will be approximately the same size as the replacement
- Logistics: Plenty of available land; site can be isolated and presents minimal logistical challenges
- Budget: Site has been investigated for concealed conditions; adequate time to develop 100% construction documents
- Procurement: No need for early procurement to achieve fall 2012 turnover date
- Subcontractors: Time to develop complete filed sub-bid documents, not an aggressive schedule

<mark>#</mark>319-12

New K - 12 School - Chapter 149A



- Schedule: Existing facility is overcrowded and outdated; some classes are in temporary trailers
- Logistics: Minimal available land; either need to build major addition onto current school or build new facility in close proximity
- Budget: Speed of process has not allowed adequate time to investigate site and/or existing building conditions to determine most efficient approach
- **Procurement:** Project will require early packages to achieve Fall 2011 turnover date
- Subcontractors: Schedule adherence, quality and safety are big concerns, especially in close proximity to students

#319-12



Thank you for joining us.

Questions:





City of Newton, Massachusetts Office of the Mayor

SETTI D. WARREN MAYOR

October 9, 2012

Honorable Board of Aldermen Newton City Hall 1000 Commonwealth Avenue Newton, MA 02459

Ladies and Gentlemen:

The U.S Food and Drug Administration (FDA) has awarded the City's Health and Human Services Department a five year, \$350,000 reimbursement grant, for purposes of strengthening; standardizing; and documenting food safety inspection and community outreach activities of the department.

A copy of the grant award and budget are attached.

The purpose of this communication is to request that the Board of Aldermen authorize the expenditure of \$70,000, which represents the first year of the five year grant award. All subsequent year grant expenditure budgets will be included in the grant and revolving fund section of the City's annual operating budget.

Thank you for your attention to this important matter.

Sincere Sett

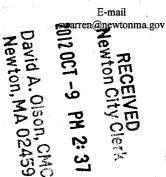
Mayor

Cc: Maureen Lemieux, Chief Financial Officer Dori Zaleznik, Commissioner of Health and Human Services #318-12

Telephone (617) 796-1100

Telefax (617) 796-1113

TDD (617) 796-1089



#318-12



Setti D. Warren Mayor

HEALTH AND HUMAN SERVICES DEPARTMENT

Dori Zaleznik, MD., Commissioner 1294 Centre Street Newton, MA 02459-1544



Telephone 617.796.1420 Fax 617.552.7063

October 5, 2012

Maureen Lemieux Chief Financial Officer City of Newton 1000 Commonwealth Avenue Newton, MA 02459

Dear Ms. Lemieux:

I am requesting acceptance by the Mayor and the Board of Aldermen of a five-year \$350,000 reimbursement grant from the federal Food and Drug Administration (FDA) to the City of Newton Health Department. The grant is entitled, "City of Newton Prototype Program for Complying with Nine FDA Program Standards", and the grant is for work to strengthen, standardize, and document our food safety inspection program with outreach to the community. The award for this year through June 30, 2013 is \$70,000. A copy of the award letter and proposed budget is appended to this letter.

Sincerely,

Dosi Zalegnik MD

Dori Zaleznik, MD Commissioner

DZ:bm

* Fringe Benefits (\$) * Funds Requested (\$) * Funds Requested (\$) 1,750.00 550.00 50.00 Total Senior/Key Person 1, 200,00 300.00 300.00 300.00 300.00 0.00 **Total Other Personnel** Total Salary, Wages and Fringe Benefits (A+B) * Fringe Benefits (\$) 0.00 0,00 0.00 0.00 0.00 0.00 * Requested Salary (\$) * Requested Salary (\$) 550.00 300.00 300.00 300.00 300.00 0.00 View Attachment Cal. Acad. Sum. Months Months Months Cal. Acad. Sum. Months Months Months RESEARCH & RELATED BUDGET - SECTION A & B, BUDGET PERIOD 1 1.20 1.20 I Delete Attachment 1.201.20 2.40 Base Salary (\$) Senior Environmenta [65,777.40 Senior Environmenta 66,985.36 Environmental Heat 50,311.56 Environmental Real 50,311.56 Add Attachment * Project Role Budget Period 1 PD/PI * Project Role Suffix * Start Date: 09/01/2012 * End Date: 08/31/2013 м. р. 9. Total Funds requested for all Senior Key Persons in the attached file * Last Name Zaleznik Williams Subaward/Consortium Simpson McNally Destino fotal Number Other Personnel Enter name of Organization: City of Newton * ORGANIZATIONAL DUNS: 0765768260000 Post Doctoral Associates Undergraduate Students Middle Name Graduate Students Secretarial/Clerical Additional Senior Key Persons: * Budget Type: X Project * First Name B. Other Personnel Robin * Number of Personnel John Kyle Dori Matt Prefix

RESEARCH & RELATED Budget {A-B} (Funds Requested)

#318-12

Expiration Date: 06/30/2011 OMB Number: 4040-0001

A. Senior/Key Person

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	#318-12
Close Form	
RESEARCH & RELATED BUDGET - SECTION C, D, & E, BU * ORGANIZATIONAL DUNS: 0765768260000	DGET PERIOD 1
* Budget Type: X Project Subaward/Consortium Enter name of Organization: City of Newton	
* Start Date: 09/01/2012 * End Date: 08/31/2013 Budget Period 1	• ·
	•.
C. Equipment Description List items and dollar amount for each item exceeding \$5,000	
	quested (\$)
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1. Field equipment and dedicated computer for Standards Coordinate 2,000.00	
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4.	
5.	
6.	<u></u>
7.	
8.	
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10.	
11. Total funds requested for all equipment listed in the attached file	
Total Equipment 2,000.00	r <u> </u>
Additional Equipment: Add Attachment	Delete Attachment
D. Travel Funds Red	uested (\$)
1. Domestic Travel Costs (Incl. Canada, Mexico and U.S. Possessions)	
2. Foreign Travel Costs	
Total Travel Cost	
E. Participant/Trainee Support Costs Funds Ref	juested (\$)
1. Tuition/Fees/Health Insurance	
2. Stipends	
3. Travel	
-4:-Subsistence	
5. Other	
Number of Participants/Trainees Total Participant/Trainee Support Costs	<u> </u>

RESEARCH & RELATED Budget {C-E} (Funds Requested)

#318-12

ORGANIZATIONAL DUNS: 0765768260000							
Budget Type: X Project Subaward/Conso	ortium						
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* Start Date: 09/01/2012 * End Da	ate: 08/31/2013	Budget Period	d 1				·
Other Direct Costs		l	Funds Requ	ested (\$)			
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Publication Costs		l]	,		
Consultant Services	•	ļ					
ADP/Computer Services		ļ	30,000.00				
Subawards/Consortium/Contractual Costs							
Equipment or Facility Rental/User Fees		l					
Alterations and Renovations		; l]			
Standards Coordinator			35,000.00	<u> </u>			
Advertising for Standards Coordinator po	osition and pro		250.00				
Materials for outreach program			500.00				
	Total Other Di	Irect Costs	66,250.00				
Direct Costs			Funds Requ	ested (\$)			
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RESEARCH & RELATED Budget (F-K) (Funds Requested)

Close Form

RESEARCH & RELATED BUDGET - Cumulative Budget

	Totals	(\$)	
Section A, Senior/Key Person		39,600.00	
Section B, Other Personnel		4,550.00	
Total Number Other Personnel	10		
Total Salary, Wages and Fringe Benefits (A+B)		44,150.00	
Section C, Equipment		10,000.00	
Section D, Travel		·	
1. Domestic			
2. Foreign			
Section E, Participant/Trainee Support Costs			
1. Tuition/Fees/Health Insurance			
2. Stipends			
3. Travel			
4. Subsistence			•
5. Other			
6. Number of Participants/Trainees			
Section F, Other Direct Costs		295,850.00	-
1. Materials and Supplies	14,500.00		
2. Publication Costs		· ·	
3. Consultant Services			
4. ADP/Computer Services	80,000.00		
5. Subawards/Consortium/Contractual Costs			
8. Equipment or Facility Rental/User Fees			
7. Alterations and Renovations			
8. Other 1	175,000.00		
9. Other 2	14,250.00		
10. Other 3	12,100.00		
Section G, Direct Costs (A thru F)		350,000.00	
Section H, Indirect Costs			
Section I, Total Direct and Indirect Costs (G + H)		350,000.00	
Section J, Fee			



COOPERATIVE AGREEMENTS Department of Health and Human Services Food and Drug Administration

Notice of Grant Award issue Date: 09/10/2012



Grant Number: 1U18FD004664-01

Principal Investigator(s): Dori Zaleznik, MD

Project Title: City of Newton Prototype Program for Complying with Nine FDA Program Standards

Zaleznik, Dori , MD Commissioner of Health and Human Services 1294 Centre St Newton, MA 024591544

Budget Period: 09/10/2012 - 06/30/2013 Project Period: 09/10/2012 - 06/30/2017

Dear Business Official:

The Food and Drug Administration hereby awards a grant in the amount of \$70,000 (see "Award Calculation" In Section I and "Terms and Conditions" in Section III) to CITY OF NEWTON in support of the above referenced project. This award is pursuant to the authority of PHS Act,Sec 1706,42 USC 300u-5,as amended;Sec2(d),PL 98-551 and is subject to the requirements of this statute and regulation and of other referenced, incorporated or attached terms and conditions.

Acceptance of this award including the "Terms and Conditions" is acknowledged by the grantee when funds are drawn down or otherwise obtained from the grant payment system.

If you have any questions about this award, please contact the Grants Management Specialist and the/Project Officer listed in the terms and conditions.

> Page-1 12.22

Sincerely yours, Kimberly Pendleton

Grants Management Officer Office of Acquisitions & Grants Services Division of Acquisition Support and Grants Grants & Assistance Team FOOD-AND-DRUG-ADMINISTRATION

See additional information below

Division of Federal Assistance Financing DASP/DASF/OS/DHHS P.O. Box 6021 Rockville, MD 20852 Telephone Number: 877-614-5533

Grantees are asked to register in the Central Contractor Registration (CCR) database. Information about CCR is available at <u>http://www.grants.gov/applicants/register_ccr.jsp.</u> This registration will be required as electronic grant processing is implemented.

SECTION III - TERMS AND CONDITIONS - 1U18FD004664-01

This award is based on the application submitted to, and as approved by, FDA on the above-title project and is subject to the terms and conditions incorporated either directly or by reference in the following:

- a. The grant program legislation and program regulation cited in this Notice of Grant Award,
- b. The restrictions on the expenditure of federal funds in appropriations acts to the extent those restrictions are pertinent to the award,
- c. 45 CFR Part 74 or 45 CFR Part 92 as applicable.
- d. The PHS Grants Policy Statement, including addenda in effect as of the beginning date of the budget period.
- e. An annual Financial Status Report (SF-269) is required. An original and two copies of this report must be submitted to the FDA Grants Management Officer within 90 days after the expiration date of the budget period.
- f. A Final Program Report, Financial Status Report and Invention Statement must be submitted within 90 days after the expiration date of the project period.
- g. This award notice, including the terms and conditions cited below.

Treatment of Program Income: Additional Costs

SECTION IV - FD Special Terms and Condition - 1U18FD004664-01

Voluntary Retail Standards Conditions of the Award - 1U18FD004664-01

This grant has been selected under the FDA- grants management plan to redistribute grant workloads more evenly throughout the year. Consequently, the initial budget period reflects a 06/30/2013 end date. Subsequent budget periods will begin on 07/01/2012 and will be for a 12-month duration. Although this grant will have a slightly shorter budget period this year, it is awarded the full 12-month level of funds for the budget period. Additional time may be requested at the end of the project period if needed.

Special conditions:

Provide a detailed response to all weaknesses identified in the Summary Statement no later than 6-months from the date of award.

Provide funding certification of the current year?s budget for the retail foods regulatory program to demonstrate that these funds have supplemented, and not replaced, State allocations. If a decrease in allocations does occur during the cooperative agreement, a detailed justification must be provided to FDA for approval.

Facilities, work, training, and other expenses reimbursed under other funding mechanisms must remain distinct and separate from the cooperative agreement.

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Agree to share strategies, documents, and other resources developed using cooperative agreement funds with other programs to advance conformance with the Retail Standards and reduce the occurrence of contributing risk factors associated with foodborne illness. Grantees may be asked to provide summaries of projects that

may be publicly shared.

Contribute to the continuous improvement and advancement of the Retail Standards. Contributions may include participation in committee meetings, presentations, promotion of new strategies, and sharing of resources.

Future funding will be dependent on recommendations from the Project Officer. The scope of the recommendation will confirm that acceptable progress has been made in advancing conformance with the Retail Standards, continued compliance with all FDA regulatory requirements, and, if necessary, a corrective action plan has

been implemented.

Funding restrictions:

These awards may only be used for advancing conformance with the Retail Standards and other projects that support the intended outcomes of the cooperative agreement program.

Allowable costs include:

1) Audiovisual materials such as videotapes, DVDs, public service announcements, etc.

2) Consultant services

3) Employee salaries, wages and fringe benefits

4) Rental, purchasing, calibration, and maintenance of supplies and equipment

5) Indirect costs

6) Recruitment costs for hiring new employees

7) Registration fees

8) Purchase or development of IT equipment, software, and support

9) Shipping and mailing of equipment and supplies

10) Travel

11) Speaker fees

12) Subcontracting to third parties (other than local/county/tribal agencies) is allowed but limited to 10% of each year's award.

Non-allowable costs:

 Facilities, work, and training reimbursed under other funding mechanisms must remain distinct and separate from the cooperative agreement. The State must be able to account separately for fund expenditures, including employee salaries, wages, and benefits, under the food safety inspection contracts and other funding mechanisms and these cooperative agreements.
 Vehicle purchases are not permitted.

3) Cooperative agreement funds may not be utilized for new building construction; however, remodeling of existing facilities is allowed, provided that remodeling costs do not exceed 10% of the grant award amount.

4) Please also refer to the HHS Grants Policy Statement for additional information regarding costs.

Reporting requirements:

When multiple years are involved, awardees will be required to submit the Non-Competing Continuation Grant Progress Report (PHS 2590) annually and financial statements as required in the HHS Grants Policy Statement.

A final progress report, invention statement, and the expenditure data portion of the Federal Financial Report are required for closeout of an award, as described in the HHS Grants Policy Statement.

The Federal Funding Accountability and Transparency Act of 2006 (Transparency Act), includes a requirement for awardees of Federal grants to report information about first-tier subawards and executive compensation under Federal assistance awards issued in FY2011 or later. All awardees of applicable HHS grants and cooperative agreements are required to report to the Federal Subaward Reporting System (FSRS) available at www.fsrs.gov on all subawards over \$25,000. See the HHS Grants Policy Statement for additional information on this reporting requirement.

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SECTION I - AWARD DATA - 1U18FD004664-01

Award Calculation (U.S. Dollars)			,	
Salaries and Wages				\$1,750
Personnel Costs (Subtotal)				\$1,750
Equipment			•	\$2,000
Supplies				\$500
Other Costs				\$30,750
Consortium/Contractual Cost		•		\$35,000
Federal Direct Costs				\$70,000
Approved Budget				\$70,000
Federal Share				\$70,000
TOTAL FEDERAL AWARD AMOUNT				\$70,000
		•		
AMOUNT OF THIS ACTION (FEDERAL S	HARE)			\$70,000

	SUMMARY TOT	ALS FOR ALL YEARS	
YR	THIS AWARD	CUMUL	ATIVE TOTALS
1	7	0,000	70.000
2	- 7	0,000	70,000
3	7	0,000	70,000
4	7	0,000	70,000
5	7	0,000	70,000

* Recommended future year total cost support, subject to the availability of funds and satisfactory progress of the project.

Fiscal Information:	
CFDA Number:	93.103
EIN:	1046001404A4
Document Number:	UFD004664A
Fiscal Year:	2012

IC	CAN	01	02	03	04	05
FD	6990928	\$70 000	\$70,000	\$70,000		\$70,000

* Recommended future year total cost support, subject to the availability of funds and satisfactory progress of the project.

FDA Administrative Data:

PCC: / OC: 4141 / Processed: ERAAPPS 09/06/2012

4A 12

SECTION II – PAYMENT/HOTLINE INFORMATION – 1U18FD004664-01 PHS policy requires that you be informed that the DHHS inspector General maintains a toll free telephone number (800-368-5779) for receiving information concerning fraud, waste and abuse under the grants and cooperative agreements. Such reports will be kept confidential and callers may decline to give their names if they choose to remain anonymous.

Payments under this award will be made available through the DHHS Payment Management System (PMS) .- PMS is administered by the Division of Federal Assistance Financing (DFAF), Office of the Deputy Assistant Secretary, Finance, which will forward instructions for obtaining payments. Inquiries regarding the payment should be directed to:

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IN BOARD OF ALDERMEN

2012

ORDERED:

That, in accordance with the recommendation of the Finance Committee through its Chairman Leonard J. Gentile, His Honor the Mayor is hereby authorized to expend the amount of seventy thousand dollars (\$70,000), which represents the first year of a five-year, \$350,000 reimbursable grant awarded by the United States Food and Drug Administration to be used for the purpose of strengthening, standardizing, and documenting food safety inspection and community outreach activities of the Health and Human Services Department.

Under Suspension of Rules Readings Waived and Approved

(SGD) DAVID A. OLSON City Clerk (SGD) SETTI D. WARREN Mayor

Date: _____

IN BOARD OF ALDERMEN

2012

ORDERED:

That in accordance with the recommendation of the Finance Committee through its Chairman Leonard J. Gentile, the Commission on Disabilities is hereby authorized to accept and expend up to fifty thousand dollars (\$50,000) of monetary gifts and donations to be held in a Receipts Reserved for Appropriations for Disabled Account s to be used to further the ideals of the Commission on Disabilities.

Under Suspension of Rules Readings Waived and Approved

(SGD) DAVID A. OLSON City Clerk (SGD) SETTI D. WARREN Mayor

Date _____

Exterior (Roof, Masonry, Windows, Doors, Ramps, Stairs) Subtotal			Adjustments			SD Estima	SD Estimate 10/8/2012		Delta	
	Ramps, Stairs) <i>Subtotal</i> \$	2,030,428	\$ (1,0 *	(1,000,000) \$ 1,000,000 *new value with only roof repairs	1,000,000 ly roof repairs		Ŷ	1,785,082	\$ 600,000	000
Interior (Mechanical, Electrical, Plumbing, Fire, Interior, Accessilibity)	Fire, Interior, Acce	essilibity)								
	Ŷ	2,113,137	\$ \$	300,000 \$	/00,000 2,500,000		Ŷ	3,081,019	\$ 600,000	00
Interior Finishes	Ŷ	903,026		-	1 new systems 1,000,000	Interior Finishes	ᡐ	1,478,113	\$ 600,000	000
Accessibility	Ş	482,030		Ŷ	500,000	Accessibility	Ŷ	256,565	\$ (200,000)	(000
Hazardous Materials			\$ 3	300,000		Hazardous Materials	*moved to Interior Finishes \$ 799,850	erior Finishes 799,850	\$ 500,000	000
	Subtotal \$	3,498,193	\$ 6	600,000 ¢	4,700,000		Ŷ	5,615,547		
Site (Parking striping, Walks, Entry)	Subtotal \$	114,321		Ŷ	200,000		Ŷ	645,003	\$ 500,000	000
Other (Soft Costs, GC, Contingency) Project			\$ 4,0	4,000,000 \$	4,000,000		w	4,488,604		000
Total	J	E 643 043				Escalation VE	vr v	235,107	\$ 235,000 \$ (457,541) \$ 3,27,450	000 541)
lotal	<u>۸</u>	5,642,942	<mark>ት 3,0</mark>	3,600,000 \$	000'006'6		ሱ	12,/69,343	<mark>۶۵۴/۱/۵/۶ خ</mark>	459
List of Add Alternates Fiberglass Windows Additional Masonry Renair	ۍ ۍ	57,889 52,000		List of VE <u>Civil</u>		Remove 4' water service Dlanter heds				(14,958) (19.200)
Masonry Cleaning	γγ.	85,063		Landscape		Granite Curbs to Concrete			\$ (21,8	(21,816)
100% VAT Removal	ጭ የ	98,670 22,222				Asphalt in lieu of pavers				(20,000)
Keplace wood Tlooring in gym Site Immrwements	ሉ ህ	98,332 170.000		Evterior Malle	lle	Eliminate raised planting beds Benlace curtain wall w other	S			(007,9T)
Pavers in lieu of asphalt	ጉ	20,000		Finishes		Eliminate Wall Finishes @Gym	Ę			(32,000)
Refinish Gymnasium, Library walls	÷.v.	32,000				Eliminate tectum panels @gym	ш			(8,000)
	¢	613,954		<u>Specialties</u>		Eliminate plaques Eliminate Gvm WII pads				(5,000)
				Plumbing		Water loop for POU)	(15,160)
				Electrical		Remove 12KW UPS				(10,000)
						Sound system at Gym				(15,000)
						Gym Scoreboard				(3,000)
						Motorized Gym Div				(1,500)
				Technology		Keduce Lignting pkg Cat6 for plenum rated				(16,200) (20,000)
							With Mark ups	- SO	\$ (457.541)	541)

IN BOARD OF ALDERMEN

2012

ORDERED:

That for the purpose of funding the completion of design services through the construction administration phase associated with the renovation of the Carr Elementary School and all other costs associated therewith, there be and hereby is appropriated and authorized to be borrowed under and pursuant to Chapter 44 Section 7(21) of the General Laws, as amended and supplemented, or pursuant to any other enabling authority, the sum of six hundred ninety-five thousand five hundred fifty-eight dollars (\$695,558).

Under Suspension of Rules Readings Waived and Approved

(SGD) DAVID A. OLSON City Clerk (SGD) SETTI D. WARREN Mayor

Date _____

IN BOARD OF ALDERMEN

2012

ORDERED:

That, in accordance with the recommendation of the Public Facilities Committee through its Chairman Anthony J. Salvucci and the Finance Committee through its Chairman Leonard J. Gentile, the creation of a revolving fund into which 50% of all betterment income shall be deposited to be used exclusively for the individual requests for betterment is hereby authorized.

Under Suspension of Rules Readings Waived and Approved

(SGD) DAVID A. OLSON City Clerk (SGD) SETTI D. WARREN Mayor

Date: