#### **CITY OF NEWTON**

#### IN BOARD OF ALDERMEN

#### PROGRAMS AND SERVICES COMMITTEE AGENDA

#### WEDNESDAY, JUNE 23, 2010

#### 7:45PM – Room 222

#### ITEMS SCHEDULED FOR DISCUSSION:

[11/30/09 @ 9:34 AM]

- #186-10 PRESIDENT LENNON recommending the re-appointment of ROBERT GERST, 51 Claremont Street, Newton, as an Aldermanic appointee to the COMMUNITY EDUCATION COMMITTEE for a term to expire 12/31/11. (60 days 8/20/11) [06/11/10 @2:31 PM] #187-10 PRESIDENT LENNON recommending the appointment of PHILIP J. STONER, 31 Colgate Road, Newton Lower Falls, as an Aldermanic appointee to the BIOSAFETY COMMITTEE for a term to expire 12/31/12. (60 days 8/20/11) [06/11/10 @2:31 PM] #188-10 PRESIDENT LENNON recommending the appointment of SHAWN FITZGIBBONS, 300 Homer Street, Newton Centre, as an Aldermanic appointee to the NEWTON CHILD CARE COMMISSION for a term to expire 12/31/11. (60 days 8/20/11) [06/11/10 @2:31 PM] #203-10 PRESIDENT LENNON recommending the appointment of ALISON GLASTEIN, 121 Carver Rd., Newton, as an Aldermanic appointee to the NEWTON CHILD CARE COMMISSION for a term to expire 12/31/11. (60 days 8/20/11) [06/11/10 @2:31 PM] #394-09 ALD. BAKER requesting clarification of the Rules of the Board regarding referrals to Committee of appeals of decisions of the Traffic Council.
- #95-09(2) PROGRAMS & SERVICE COMMITTEE requesting establishment of an Advisory Committee to review processes of the Board of Aldermen and report recommended efficiency improvements to the Board of Aldermen. Members of the Advisory Committee shall be appointed by the Chairman and Vice Chairman of the Programs & Services Committee and the President of the Board. [11/16/09 @ 3:59 PM]

The location of this meeting is handicap accessible, and reasonable accommodations will be provided to persons requiring assistance. If you have a special accommodation need, please contact the Newton ADA Coordinator Kathleen Cahill, 617-796-1125, via email at <a href="https://kcahill@newtonma.gov">KCahill@newtonma.gov</a> or via TDD/TTY at (617) 796-1089 at least two days in advance of the meeting date.

### ITEMS NOT YET SCHEDULED FOR DISCUSSION:

- #185-10 PRESIDENT LENNON recommending the appointment of LLOYD DAVID, 107 Hobart Road, Newton Centre, as an Aldermanic appointee to the COMMUNITY EDUCATION COMMITTEE for a term to expire 12/31/11. (60 days 8/20/11) [06/11/10 @2:31 PM]
- #242-03(6) <u>ALD. ALBRIGHT</u> requesting to amend Section 3-30 (as established by Ordinance Z-11) to create an off-leash dog areas ordinance. [04/26/10 @ 8:47 AM]

A. EXTEND ORDINANCE TO 9/30/10 APPROVED 6-1-0 (Ald. Sangiolo opposed; Ald. Merrill not voting)
B. FURTHER AMENDMENTS HELD 7-0 (Ald. Merrill not voting)

- #100-10

  ALD. JOHNSON AND SANGIOLO requesting amendment of the Rules of the Board, Section 6. Committee Reports, A. to "It shall be the duty of any committee to whom a subject may be specifically referred to take this item up and report thereon within three weeks from the time said subject is referred to them, or at the next meeting thereafter, or to ask for further time. No committee and hence Board action (Approved, Denied, No Action Necessary) may be taken without a discussion with the primary docketer, at a minimum, with the substantive committee." [03/21/10 @ 9:12 PM]
- #99-10 <u>ALD. JOHNSON</u> requesting amendment of the Rules of the Board to include the definition of "substantive committee" as referenced in **Section 3. Referral of business to Committees**. [03/21/10 @ 9:12 PM]
- #98-10 <u>ALD. YATES</u> requesting that the Board of Aldermen and His Honor the Mayor take all possible steps to change state law to save local costs by giving cities and towns the right to negotiate health plans on the same basis as the Commonwealth. Such steps would include, but not be limited to, joining the Coalition to Save our Communities and notifying our city legislators of our urgent concern about this matter. [03/23/10 @ 4:29 PM]

#### REFERRED TO PUB SAFETY & TRANS AND PROG & SERV COMMITTEES

#20-10

ALD. HESS-MAHAN AND HARNEY requesting special legislation prohibiting the use of handheld mobile devices to send, read or receive electronic messages while operating a motor vehicle within the City of Newton and in order to protect its citizens and to limit unnecessary motor vehicle accidents, injuries, and fatalities, and that the appropriate committees conduct a public hearing to examine the feasibility thereof. [01/04/10 @ 5:07 PM]

#363-09 <u>ALD. SANGIOLO</u> requesting a discussion to increase the tobacco seller license fee. [09/13/19 @ 1:07 PM]

### REFERRED TO PROGRAMS & SERVICES AND FINANCE COMMITTEES

#360-09(2) PROGRAM & SERVICES COMMITTEE requesting a discussion to explore possible sources of revenue to fund an off leash dog park system in the City. [11/06/09 @ 10:44 AM]

## FINANCE VOTED NO ACTION NECESSARY ON 3/8/10

- #298-09

  ALD. MANSFIELD proposing Home Rule Legislation to amend Article
  2, Section 2-1(c) Composition; Eligibility; Election and Term of the
  Newton Charter to establish four-year terms for Aldermen-at-Large with
  the provision for one Aldermen-at-Large to be elected from each ward at
  each biennial municipal election. [09-29-09 @ 6:45 PM]
- #125-09 THE POST AUDIT & OVERSIGHT COMMITTEE requesting creation of a public tree protection ordinance and amendment of the current tree ordinance as recommended in the Tree Preservation Ordinance Report. [04/17/09 @ 9:14 PM]
- #8-09 <u>ALD. HESS-MAHAN, LINSKY, ALBRIGHT, FREEDMAN,</u>
  <u>MANSFIELD, JOHNSON, HARNEY & VANCE</u> proposing an ordinance requiring that the installation of synthetic in-filled turf athletic fields on city-owned property shall use sustainable, recyclable, lead-free, non-toxic products to the maximum extent feasible. [12/30/08 @ 9:55 AM]

#### REFERRED TO LAND USE AND PROGRAMS & SERVICES COMMITTEES

- #474-08(2) <u>ALD. HESS-MAHAN & VANCE</u> proposing that Article X of the Rules & Orders of the Board of Aldermen be amended to conform with a proposed amendment to Chapter 30 re transfer of the special permit granting authority to the Zoning Board of Appeals and/or the Planning & Development Board for projects that are not classified as Major Projects pursuant to Article X.
- #306-08 <u>ALD. BAKER, DANBERG, MANSFIELD & PARKER</u> requesting discussion of how swimming at Crystal Lake might be lawfully and safely extended beyond mid-August. [08/26/08 @ 5:03 PM]

#### REFERRED TO PROGRAMS & SERVICES AND FINANCE COMMITTEES

#274-08 <u>ALD. JOHNSON AND SANGIOLO</u> proposing a RESOLUTION to His Honor the Mayor requesting that he create a plan to move the Child Care Commission to a self-sustaining model for FY2010. [07/17/08 @ 9:53 AM]

FINANCE VOTED NO ACTION NECESSARY ON 3/8/10

#### REFERRED TO PROGRAMS & SERVICES AND FINANCE COMMITTEES

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#273-08

ALD. JOHNSON proposing a RESOLUTION to His Honor the Mayor requesting that the Executive and Human Resources Departments develop a comprehensive human capital strategy for the city to include: performance management, talent development, succession planning, and compensation. [07/17/08 @ 9:53 AM]

FINANCE VOTED NO ACTION NECESSARY ON 3/8/10

## REFERRED TO PROG. & SERV. AND PUBLIC FACILITIES COMMITTEES

#271-08

ALD. JOHNSON proposing a RESOLUTION to His Honor the Mayor requesting that he work with the Board of Aldermen, the Parks and Recreation Department, and the Department of Public Works in order to determine the most effective and efficient way to organize the work of managing our public resources. [07/17/08 @ 9:53 AM]

FINANCE VOTED NO ACTION NECESSARY ON 3/8/10

## REFERRED TO PROGRAMS & SERVICES AND FINANCE COMMITTEES

#270-08

ALD. JOHNSON proposing a RESOLUTION to His Honor the Mayor requesting that he work with the Board of Aldermen, School Department, and School Committee in order to determine the most effective and efficient way to organize the Information Technology Departments.

[07/17/08 @ 9:53 AM]

FINANCE VOTED NO ACTION NECESSARY ON 3/8/10

#### REFERRED TO PROGRAMS & SERVICES AND FINANCE COMMITTEES

#258-08 <u>ALD. SANGIOLO</u> requesting discussion with the Executive Department regarding reorganization of senior transportation services and establishment of intra-village transportation systems.

[07/08/08 @ 1:29 PM]

FINANCE VOTED NO ACTION NECESSARY ON 3/8/10

#### REFERRED TO PROGRAMS & SERVICES AND FINANCE COMMITTEES

#207-08 <u>ALD. BRANDEL AND SANGIOLO</u> proposing that the following question be put before the Newton voters:

"Shall the City of Newton be allowed to exempt from the provisions of Proposition 2 ½ the amounts required to pay for the bond issuance in order to fund Newton North High School?" [05/21/08 @ 12:58 PM]

FINANCE VOTED NO ACTION NECESSARY ON 3/8/10

#129-08

ALD. JOHNSON, SANGIOLO AND BRANDEL requesting establishment of a new Rule of Board of Aldermen stating that any new item submitted but not yet approved or accepted by the Full Board of Aldermen is prohibited from any formal or informal discussion by any formal, informal or special committee of the Board.

[03-24-08 @ 9:11 AM]

## REFERRED TO PROG. & SERV., PUB.FAC. AND FINANCE COMMITTEES

#89-08 <u>ALD. PARKER</u> requesting the following:

- A) review of the maintenance practices for buildings, parks and other properties owned by the City (including School Department facilities and grounds)
- B) development of a comprehensive maintenance plan that includes regular schedules for preventive maintenance for each specific site or facility
- C) a RESOLUTION requesting that implementation of said maintenance plan be funded using operating budget funds. [02/13/08 @ 12:07 PM]

## FINANCE VOTED NO ACTION NECESSARY ON 3/8/10

- #287-07(2) ALD. PARKER requesting a discussion with Parks and Recreation
  Department in regards to an appropriate marker or plaque to honor and
  recognize Olympic figure skater and Newton resident Tenley Albright and
  her skating exhibition at the Crystal Lake upon her return from the 1956
  Olympic Games where she won a gold medal. [09/20/07 @ 1:22 PM]
- #262-07

  ALD. VANCE AND HESS-MAHAN seeking approval by the Board of Aldermen of a home rule petition to the General Court that would authorize an amendment to the charter of the City of Newton that would change the length of terms of the members of the Board of Aldermen to three years and would provide for electing one-third of the aldermen, one from each ward, every year. [08/22/07 @ 3:53 PM]
- #82-07 <u>ALD. YATES</u> requesting that the City of Newton take all possible steps to persuade the General Court to allow the cities and towns to tax all telecommunications facilities in the City (which would yield at least \$1.6 million per year for Newton). [02/27/07 @ 10:21 PM]
- #52-07

  ALD. PARKER, SANGIOLO, MANSFIELD, HARNEY, DANBERG, VANCE, LINSKY, HESS-MAHAN, BURG, ALBRIGHT & JOHNSON requesting an ordinance amendment to create a health care advisory committee whose function would be to recommend measures to control the rate of increase of health insurance costs, as recommended by the Newton Finance & Management Working Group in 2005 and the Blue Ribbon Commission on the Municipal Budget in 2007.

  [02/09/07 @ 12:36 PM]
- #422-06(2) <u>ALD. HESS-MAHAN</u> requesting that a task force be established to meet and prepare a report and recommendations regarding the regulation of noise, air pollution and best practices with respect to the operation of power equipment used in landscaping, property and yard maintenance, including, without limitation, leaf blowers. [01/27/09 @ 3:47 PM]

#370-06

<u>ALD. SANGIOLO, PARKER, MANSFIELD</u> requesting home rule legislation to allow advisory questions to be asked in a Newton special election.

## REFERRED TO FINANCE AND PROGRAMS AND SERVICES COMMITTEES

#245-06

ALD. JOHNSON AND HESS-MAHAN requesting an amendment to the City Charter to require the Mayor annually to prepare and submit to the Board of Aldermen a long-term financial forecast of anticipated revenue, expenditures and the general financial condition of the City, including, but not limited to identification of any factors which will affect the financial condition of the City; projected revenue and expenditure trends; potential sources of new or expanded revenues; anticipated municipal needs likely to require major expenditures; and a strategic plan for meeting anticipated municipal needs, to include, but not be limited to, any long or short-term actions that may be taken to enhance the financial condition of the City.

FINANCE VOTED NO ACTION NECESSARY ON 3/8/10

#329-05(3) <u>ALD. YATES</u> requesting a discussion relative to amending the noise control ordinance to (A) prohibit the cumulative noise level from multiple pieces of equipment operating simultaneously on the same site to exceed the maximum noise levels allowed when measured at the nearest lot line and (B) to eliminate various exemptions in residential districts.

#346-99 <u>ALD. SANGIOLO</u> requesting creation of an ordinance that would prohibit dogs (leashed or unleashed) from all elementary school playgrounds.

Respectfully Submitted,

Amy Sangiolo, Chairman

Summary Vita: Robert E. Gerst, Ph.D. 51 Claremont Street, Newton, MA 02458

Re: Newton Community Education Commission

## **Community Service**

Alderman-at-Large, City of Newton, Massachusetts, 1992-2005 Vice-Chairman, Real Property Reuse Committee, Vice-Chairman, Finance Committee, Member, Public Facilities Committee, Post-Audit Committee

Moderator, Newton Corner Neighborhood Association, 1987-1991

## Academic Leadership and Responsibilities

Chairman, Critical Studies (i.e., Liberal Arts) Department Chair, Massachusetts College of Art, Boston, MA, 1996-2002

Committee Chairmanships, Massachusetts College of Art: Academic Policies Committee, 1977-1984, Standing Committee on Grading Policy, 1987, Admissions Committee, 1987-1989

Coordinator, Massachusetts College of Art Literature, Film, and Writing Area, 2006-

Professor, Massachusetts College of Art, 1987-

#### Education

Ph.D. State University of New York at Buffalo

M.A. University of Pennsylvania

B.A. Wesleyan University

## **Professional Memberships**

Modern Language Association, College English Association, Center for the Study of Psychoanalysis and Literature (University of Florida, Gainesville), College English Association, National Association of Scholars, National Council of Teachers of English, Association of Literary Scholars and Critics

## **Newton-Oriented Journalism**

Columnist, Newton Graphic Newspaper, 1995-1997. With Roderick MacLeish Contributing Writer, Newton Magazine, 2002-

PHILIP J. STONER, F.A.C.H.E. 31 Colgate Road Newton Lower Falls, MA 02462 Phone: (617) 527-4018 Email: philipjstoner@hotmail.com

#### EXECUTIVE SUMMARY

Healthcare services executive with broad operational expertise. Proven record in building relationships across the professional community, including hospital, physician practice and Emergency Medical Services. Experienced in cost containment, contract management, and quality control. Strong knowledge of contract processes, government relations, managed care, and all aspects of organizational management.

#### PROFESSIONAL EXPERIENCE

## MASSACHUSETTS DEPARTMENT OF PUBLIC HEALTH Region 3 Hospital Emergency Planning Coordinator

Contractor 2005-2008 Employee 2008-Present

Responsible for coordinating the 12 hospitals in Region 3 to improve Emergency Preparedness efforts, partially funded by federal grant administered by the Assistant Secretary of Preparedness and Response. Track hospitals' compliance on deliverable tasks specified by the grant and manage timely completion. Attend meetings, drills, and trainings within the hospital community and with other interested stakeholders from Emergency Medical Services, local Health Departments, Long Term Care Centers, Community Health Centers, and Public Safety within Region 3 and the Commonwealth:

- Analyzed CDC's FluSurge model and developed an Excel spreadsheet to replicate the results on a daily basis.
- Developed the book of source data for the Department to use at the S.E.O.C. during activations.
- Developed the tracking mechanism to ensure all communities are assigned to the nearest hospital for prediction of patient volume when using FluSurge.
- Developed list of other Commonwealth agencies, and private colleges to predict needs for vaccine distribution.
- Used FluSurge to develop a hospital-specific model of fatality management.
- Wrote the Emergency Plan for the hospitals of Region 3.

## EMERGENCY MEDICAL SERVICE INSTITUTE, Pittsburgh, PA

2000-2004

**Executive Director** 

(A 501C3 corporation performing regulatory functions in EMS for Department of Health in Southwestern Pennsylvania)

Responsible for organizational and fiscal management, development and communication of policy positions, maintenance of close relationship with State, regional, and local EMS agencies.

- Member of Region 13's Counter Terrorism Task Force, including 13 counties around Pittsburgh.
- Streamlined the organization to improve communication, accountability and cost performance.
- Developed plan for replacement of computer system (Local Area Network) and implemented it
  within constraints of a budget which included no funds for new systems.
- Developed biannual grant proposal, resulting in successfully renewed contract with State EMS agency.
- Improved relations within the provider community by developing a customer-centered organization.

#### INDEPENDENT CONSULTANT, Tyrone, PA

2000

Work included new company start-up, Medical Staff relations and credentialing issues, and new business development. Engagements included Bon Secours – Holy Family Regional Health System and Control Health, Incorporated.

# PHILIP J. STONER, F.A.C.H.E (Continued Page 2)

#### **QUORUM HEALTH RESOURCES**

1985-2000

(The country's leading hospital Management Corporation, with over 240 clients throughout the United States.)
Responsible for establishing the strategic direction of assigned hospitals. Accountable for all operations including physician recruitment and medical staff relations, accreditation, regulatory compliance, community relations, and overall financial performance.

#### TYRONE HOSPITAL, Tyrone, PA

1993-2000

#### **Chief Executive Officer**

- Directed the construction contract for a 7,000 square foot medical office that improved access to services and increased annual operating revenues by \$1.5 million.
- Recruited and contracted with key medical staff through an innovative program involving a subsidiary
  medical corporation under which the physicians could focus on medical issues, rather than business
  issues.

#### FALLS MEMORIAL HOSPITAL, International Falls, MN

1990-1993

#### Chief Executive Officer

- Constructed new wing and developed network with nearest tertiary hospital to provide more comprehensive trauma care, broaden services available, and reduce costs.
- Worked with the major primary care group and closest tertiary hospital to double the number of
  physicians in the practice and develop 24-hour coverage of the Emergency Department.
- Negotiated contracts with three separate unions resulting in uninterrupted patient care

#### MASSENA MEMORIAL HOSPITAL, Massena, NY

1988-1990

#### **Chief Executive Officer**

- Improved relations with the state Department of Health by augmenting staff with improved professional credentials, changing cultural mindset and upgrading Quality Assurance.
- Directed physician recruiting in concert with Medical Staff, and administered guarantee contracts to add clinicians in Internal Medicine, Orthopedics, and Obstetrics/Gynecology.
- In partnership with the Board, developed the hospital's first strategic plan, with physician recruiting, public relations, planning, and architectural components.

### TAYLOR HOSPITAL, Bangor, ME

1985-1988

#### **Chief Executive Officer**

- Broadened market share by establishing an off-site physician practice. Constructed medical office, and recruited the physicians to open their own private practice.
- Directed renovations, which solved energy conservation issues in the entire facility and asbestos abatement in the ICF while allowing continuous operation and improved regulatory compliance.
- Utilized the corrective action process to remove from the Medical Staff a surgeon with manual dexterity issues.

#### FARREN MEMORIAL HOSPITAL, Montague, MA

1980-1985

#### Vice President for Professional Services

Responsible for the management of the diagnostic and professional departments in the hospital and for the management of the hospital owned physician practice

- Served as President of western Massachusetts' Regional EMS Committee, which formed a Trauma System to improve the survival of patients with multi-organ trauma.
- Redesigned the Safety Program, developed the Family Health Center, hired clerical and nursing staff, and recruited four physicians.
- Represented the hospital within the community.

## PHILIP J. STONER, F.A.C.H.E. (Continued Page 3)

## BAYSTATE MEDICAL CENTER, Springfield, MA Management Engineer

1974-1980

Responsible for studies to improve operational efficiency and regulatory compliance, and to reorganize departments in response to a merger, using the tools and skills of an industrial engineer.

- Derived a mathematical model for evaluation of price discounts, which was accepted by AHA's Center for Hospital Management Engineering.
- Developed Baystate's first discrete event simulation to model operations in the Emergency Room.
- Performed studies on departmental workflow, information flow, and consolidation.

# EASTERN AIR LINES, Boston, MA Industrial Engineer

1973-1974

Responsible for calculating staffing requirements needed with each quarterly schedule change

#### **EDUCATION AND TRAINING**

M.B.A. with Accounting concentration Western New England College, Springfield, Massachusetts

M.S. in Engineering Management Northeastern University, Boston, Massachusetts

B.S. in Industrial Engineering Millikin University, Decatur, Illinois

IS 100, 120.A, 200, 300, 400, and 700 given by FEMA and MEMA HSEEP and HSEEP Toolkit Training, given by Mass. Dept. of Public Health and MEMA Practical Hospital Evacuation Instructor Training given by Dept. of Fire Service Statewide Mass Decon Unit Training given by Dept. of Fire Service "Mass Fatalities" given by the University of Minnesota "Threat and Risk Assessment" given by TEEX at Texas A & M University "Pandemic Planning" at Noble Hospital, Anniston, Alabama, given by FEMA

#### MILITARY SERVICE

#### **UNITED STATES MARINE CORPS**

Artillery and Civil Affairs Officer

(Attained rank of Captain - functioned on Command Staff at Company, Battalion, and Regimental levels.)

#### **AWARDS**

Massachusetts' Manuel Carballo Governor's Award for Excellence in Public Service Navy Commendation Medal with Combat "V" Vietnamese Cross of Gallantry

#### PROFESSIONAL AFFILIATIONS

Tactical EMS Training Program, Adjunct Staff -- Allegheny County Police Academy and PEHSC Hospital Council of Western Pennsylvania -- Government Relations Committee

American College of Healthcare Executives -- Fellow since 1990

South Central Pennsylvania Regent's Advisory Council, American College of Healthcare Executives Hospital Association of Pennsylvania Council of Small and Rural Hospitals -- Executive Committee

## **Board and Commission On-line Application**

Name: Shawn Fitzgibbons

Address: 300 Homer St

Newton Centre, MA 02459

E-mail: spfitz@gmail.com Phone: 617-997-2577

Board or Commission applying for: Child Care Commission

Have you served on a Board Before: No

Which ones:

When did you serve:

Why would you like to serve:

Dear President Lennon, I'm writing to express my interest in serving on the Newton Child Care Commission. As an experienced fundraiser I am interested in helping the Commission raise additional donations so that it can support more Newton families in need of help with childcare. My fundraising experience includes leading individual, foundation and corporate sponsorship efforts for large and small organizations. Being a new parent and consumer of childcare in Newton I can appreciate the difficulty many people face in reconciling their personal budget with the high cost of care in Newton. I would be proud to be part of a group that is helping low- and moderate-income families stay in Newton. I would be happy to answer any questions you or other members of the Board have about my interest in the Child Care Commission. Thank you, Shawn Shawn P. Fitzgibbons 300 Homer Street Newton Centre (617) 997-2577

#### Resume

PROFESSIONAL EXPERIENCE: Assistant Director of Major Gifts, Massachusetts General Hospital June, 2007 to present, Boston, Massachusetts • Leading a comprehensive major gifts fundraising strategy to achieve a capital campaign goal of \$100 million for the Mass General Department of Neurology. Individual Giving Officer, Cornell University January, 2005 to June 2007, Ithaca, New York • Managed relationships with 275 prominent major donors representing \$20 million in anticipated campaign giving. Campaign Manager, Monica Palacios-Boyce for State Representative June, 2004 to November, 2004, Wales, Massachusetts • Revived a stalled political operation by building and mobilizing a network of volunteers, donors and vendors throughout the Commonwealth of Massachusetts. Director of Corporate Programs, Earthwatch Institute December, 2000 to June, 2004, Maynard, Massachusetts • Launched a comprehensive environmental education and fundraising program for businesses involving an active network of over 30 Fortune-100 corporations. Reporter/Photographer, The Brattleboro Reformer September, 1998 to July, 1999, Brattleboro, Vermont • Researched and authored news articles and took relevant photographs for publication. Account Executive, CBS Radio 99.1 FM WHFS January, 1997 to July, 1998, Washington, D.C. • Developed strategic marketing initiatives for an array of large and small CBS clients in manufacturing, technology, retail, environmental, and marketing industries. EDUCATION: • Master of Arts; Intercultural and International Management School for International Training, Brattleboro, Vermont Concentration: Corporate Social Responsibility • Bachelor of Arts; Communications American University, Washington, D.C. Concentration: Journalism and Spanish language NON-DEGREE STUDIES: •

Certificate in Professional Photography, Washington, D.C. School of Photography • Argentine Culture & History, Universidad Argentina de la Empresa, Buenos Aires • Cornell University Supervisory Training, Cornell University, Ithaca, New York COMPETENCIES: • Fluent oral and written Spanish, intermediate understanding of Italian and French • Proficient in fundraising, office and publishing software RECENT CIVIC INVOLVEMENT: • Volunteer, Board Development Committee, Newton Community Service Center, 2010- • Volunteer, Newton Citizen Initiative for Google Ultra High Speed Internet 2010- • Volunteer, Green Decade Coalition, Newton, MA 2008- • Member, Board of Trustees, Yellowstone to Yukon Conservation Initiative, Canmore, Canada. 2007-2010 • Campaign Director, Ken Parker for Mayor of Newton 2008-2009 • Treasurer, Center for Environmental Sustainability, Ithaca, New York 2006-2007

Would you serve on another committee: Yes Which ones: Citizens Commission on Energy Community Education Commission

## **Board and Commission On-line Application**

Name: Alison Glastein

Address: 121 Carver Road

Newton Highlands, MA 02461

E-mail: aglastein@freedmanhealthcare.com

Phone: 781-975-1033

Board or Commission applying for: Community Education Commission

Have you served on a Board Before: No

Which ones:

When did you serve:

Why would you like to serve:

I grew up in Newton and will be moving back to newton on April 30. I want to get involved in the community and feel my experience would be an asset to the community education commission. I have a Masters in Education and have been involved in educational program development. Alderman John Freedman (ward 8) can speak to my skills and qualifications.

#### Resume

ALISON E. GLASTEIN, M.ED. aglastein@freedmanhealthcare.com PROFESSIONAL EXPERIENCE Vice President, Freedman Health Care, LLC, Newton, MA (2009-2010) Oversee operations and business development for consulting firm focused on health care performance improvement. •Complete writing assignments, including grant proposals, articles and white papers; •Contribute to client reports including research, data analysis, narratives and presentations; •Identify partnership opportunities through collaborative relationship-building and networking; •Manage client project deliverables, timelines and deadlines and organize internal work flow; •Organize public relations and public interface efforts through website and promotional materials development. Executive Director, Breakthrough Cambridge, formerly Summerbridge, Cambridge, MA (2008-2009) Oversee multifaceted year-round educational program serving urban students and aspiring teachers. •Executed comprehensive development plan to generate revenue in support of ~\$500k operations budget, resulting in more than 10% budget surplus for FY08 and FY09; •Actively participated in and further developed an active Board of Directors and Advisory Board; •Partnered with 34 Breakthrough Collaborate sites that implement an innovative educational model; •Supervised, motivated and evaluated professional staff of six and one graduate intern. Founder/President, PEAR Associates: Providing Expertise And Resources, Sharon, MA (1999-2008) Oversee consulting firm that supports nonprofit organizations through writing and program management. •Eight-year track record of creating successful grant proposals, concept papers and case statements in response to private, state and federal grant guidelines; •Utilized data to develop compelling case statements in support of public health and educational initiatives; •Provided interim staff leadership in areas of operations, external affairs and development; •Created print and online content for clients' internal and external communication needs. •Clients included: Brockton Hospital, Housing Families, Joint Committee for Children's Health Care in Everett, Kenneth B. Schwartz Center, Norfolk County Children's Advocacy Center, RESOLVE: The National Infertility Association, South Boston Community Health Center, The Medical Foundation, and YWCA Malden. Executive Director, Healthy Malden, Inc., Malden, MA (1997-2000) Provided

leadership to community health coalition sponsored by the City of Malden and Hallmark Health, •Conducted community health assessments and used data to identify priority health issues: •Expanded budget by 300% through successful grant writing and fundraising efforts. •Enhanced awareness of coalition through media relations and networking with local and regional agencies. •Facilitated task forces on youth health, violence, substance abuse, homelessness, and access to health care. •Prepared and managed grant contracts, including accounting and grant reporting processes. •Supervised and evaluated six program staff members and one intern. Executive Director, Deana's Fund, Woburn, MA (1996-1997) Developed and expanded newly formed National organization addressing domestic violence prevention. •Developed curriculum for school-based teen dating violence prevention program. •Trained teachers, school administrators, youth leaders, and parents on curriculum components. •Solicited financial support through direct mail and events, more than doubling organizational budget. •Marketed The Yellow Dress, a school-based program that reached 50,000 students nationally. •Developed and recruited professionals to serve on Program Advisory Board. Education Coordinator. HAWC-Help for Abused Women and Children, Salem, MA (1994-1996) Managed domestic violence prevention and education programs in 23 communities north of Boston. •Implemented the Teen REACH dating violence prevention program in schools and youth agencies. •Facilitated training sessions for health care organizations, businesses, and community groups. •Represented HAWC through public speaking, media appearances, and committee membership. •Supervised program assistant and volunteers who aided with prevention initiative. EDUCATION Institute for Communication Improvement, Certificate in Professional Program Development and Grant Communication, August 2007 Suffolk University, Boston, MA Masters in Education, Professional Development, June 1994 •Dean of Students Merit-based Administrative Fellowship (80% Tuition Award) •Teaching Assistant, School of Arts and Sciences, Sociology Department Bachelor of Science, Graduated Cum Laude, December 1990 ADDITIONAL EXPERIENCE Bunker Hill Community College, Boston, MA Adjunct Faculty Member for Grant Writing course, Division of Continuing Education, September 2000-2001 Northeast Regional Vocational Technical High School, Wakefield, MA Teacher/Parent Trainer, Teen Dating Violence Prevention Program, April-May 1998 American Heart Association - Massachusetts Affiliate, Framingham, MA Professional Education Coordinator/Heart-At-Work Program Coordinator, January 1991-June 1992 AFFILIATIONS/VOLUNTEER EXPERIENCE Women in Healthcare Management, Member, 2009-2010 MomWorks - Supporting Working Mothers, Founder and President, 2006-2008 Sharon MOMS Club, Member, 2004-2008; Co-President, 2005-2006; Fundraising Coordinator, 2004-2008 Jewish Family and Children's Service, Volunteer, Center for Early Relationship Support, 2004-2005 Association of Fundraising Professionals, Massachusetts Chapter, Member, 2000-present; Program Vice Chair, Conference on Philanthropy, 2002; Co-Chair of Volunteers, Conference on Philanthropy 2004, 2005 Women in Development of Greater Boston, Member, 2001-2004 Malden Access Television (MATV), Board of Directors, 1999-2000 The Ellie Fund, Board of Directors, 1998-2001; Millennium Celebration Committee Co-Chair, 1999 HONORS 2000 Women Making a Difference Award, Zonta Club of Malden/Zonta International 1994 Intercultural Affairs Alumni Award, Suffolk University -Boston, MA

Would you serve on another committee: Yes Which ones: Child Care Commission

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#### **ARTICLE I**

#### **COMMITTEES**

#### Section I. Establishment of Committees.

- A. The committees of the Board of Aldermen are as follows:
  - 1. Land Use
  - 2. Zoning & Planning
  - 3. Programs and Services
  - 4. Public Safety & Transportation
  - 5. Public Facilities
  - 6. Finance
  - 7. Real Property Reuse
  - 8. Post Audit and Oversight Committee
  - 9. Committee on Community Preservation
- B. The President may appoint such special committees as are deemed necessary to deal with matters that affect the jurisdiction of more than one committee, or to deal with temporary matters, or both.

#### Section 2. Composition of Committees.

- A. The President shall appoint as soon after the organization of the Board as may be convenient, except as otherwise provided by ordinance, one member from each Ward to serve on each of the nine committees.
- B. The President shall designate from among the members of each committee the Chairman, who shall serve at the President's pleasure. When committee members of any committee are chosen other than by the President, the Chairman shall be selected by the members of the committee, unless the Board otherwise determines.
- C. The Chairman of each committee shall appoint a Vice-Chairman, subject to the approval of the President.
- D. The President shall serve as an ex-officio member of the Finance Committee, with the right to vote only in case of a tie vote.

#### Section 3. Referral of business to Committees.

A. Unless objection is made and except as otherwise provided herein the President shall refer all new business, communications, petitions and orders to the several committees as follows:

#### (1) To the Committee on Land Use.

(a) Matters relating to Special Permit and Site Plan Approval petitions; utility petitions relating to Special Permit and Site Plan Approval projects; zone change petitions relating to individual, specific parcels; sign permits; lodging house and dormitory licenses; licensing of automobile dealers; permits for storage of towed vehicles; monitoring and enforcement of Board Orders; and consistency rulings relating to any of the foregoing.

#### (2) To the Committee on Programs and Services.

- (a) Budget review and transfers, policy oversight and review, ordinance amendments, capital improvement programming, and other matters relating to the Human Services Department, Library Department, Recreation Department, Law Department (except for claims), Veterans' Services Department, Licensing Commission, City Clerk, Clerk of the Board, Rules of the Board, Election Commission, Health Department, City Physician, Newton Public Schools, Community Schools, Newton Housing Authority.
- (b) Appointments to and policy oversight and review of the Library Board of Trustees, Jackson Homestead, Recreation Commission, Election Commission, Youth Commission, Housing Authority, Council on Aging, Cultural Affairs Commission, Human Rights Commission and Child Care Commission, and appointments to the Cousens Fund.
- (c) Matters relating to the inter-relationship of the School Committee, Newton Public Schools, and other areas of City government; inter-governmental relations; cable television contract; maintenance of public grounds; Home Rule petitions; Neighborhood Area Councils; ward and precinct boundaries; housing and housing services; elder services; children's services; and services for persons with special needs.

#### (3) To the Committee on Public Safety and Transportation.

- (a) Budget review and transfers, policy oversight and review, ordinance amendments, capital improvement programming, and other matters relating to the Fire Department, Police Department, and Civil Defense Department.
- (b) Matters relating to traffic and parking, the Traffic Engineer and Traffic Council; taxi routes, stops and licensing; bus routes, stops and licensing; public transportation; and utility petitions relating to specific traffic signals.

#### (4) To the Committee on Public Facilities.

- (a) Budget review and transfers, policy oversight and review, ordinance amendments, capital improvement programming, and other matters related to the Department of Public Works, including the Water and Sewer Division and Engineering Division; and Public Buildings Department; and Engineering Department.
- (b) Appointments to and policy oversight and review of the Solid Waste Commission, Designer Selection Committee, Design Review Committee, and Energy Commission.
- (c) Matters relating to street acceptance, layout, construction, repair, and maintenance; relocation and discontinuance of public ways; water and sewer services; storm drains; street lighting; public utility easements and poles, except for those related to specific land use developments or traffic improvements; and construction, repair, and maintenance of public buildings.

#### (5) To the Committee on Zoning and Planning.

- (a) Budget review and transfers, policy oversight and review, ordinance amendments, capital improvement programming, and other matters relating to the Inspectional Services Department, Planning Department, Conservation Commission, and Historic Commission.
- (b) Appointments to and policy oversight and review of the Planning Board, Economic Development Commission, Zoning Board of Appeals, Historic Commission, Historic District Commissions, Conservation Commission, and Fence Viewers.
- (c) Matters relating to the Community Development Block Grant Program, zoning map and ordinance amendments (except those related to specific individual parcels to Land Use Committee), Newton Community Development Authority, comprehensive planning, open space planning and maintenance of conservation land.

#### (6) To the Committee on Finance.

- (a) Budget review and transfers, policy oversight and review, ordinance amendments, capital improvement programming, and other matters relating to the Assessing Department, Parking Fine Administration, City Treasurer and Collector, City Comptroller and Accounting Department, Purchasing Department, Executive Office, Personnel Department, and Data Processing Department.
- (b) Matters relating to Kenrick Fund and other trust funds, appropriations, transfers of funds, authorization to spend funds, loans, options, pensions, salaries, audits, claims and settlements, taxes, revaluation, users' fees, betterment assessments, contracts, acceptance of grants, overall operating budget review, overall review of Capital Improvement Program, and other matters affecting the finances of the City.

- (c) Every Resolution and Order authorizing and including but not limited to a claim, appropriation, grant, salary, pension, loan, the levying of a tax, user charges, the assessment of a betterment, an option or contract, or the expenditure of money, unless the subject matter has been acted on by the Committee on Finance, shall be referred to the Committee on Finance whose duty it shall be to report on its relation to the finances of the City; but new provisions shall not be added to such Resolutions or Orders by said Committee, unless directly connected with the financial feature thereof. Said Resolution or Order, upon recommendation of another Committee having jurisdiction of the same, may be considered by the Committee on Finance in advance of the presentation thereof to the Board of Aldermen.
- (d) All budget transfers or appropriations of less than twenty thousand dollars (\$20,000) shall be routinely referred only to the Finance Committee, except that if upon notification by the clerk's office the Chairperson of a corresponding substantive committee requests that the item be jointly referred, such requests shall be honored.

#### (7) To the Committee on Real Property Reuse

Sale or lease of city-owned property.

### (8) To the Committee on Post Audit and Oversight

- (a) Matters relating to the status of items previously passed by any other committee, excluding land use board orders, except that if the chairman of a corresponding substantive committee requests that an item be jointly referred, such request shall be honored.
- (b) In the course of its activities, the committee may request the comptroller to conduct a performance audit of any program of a city agency.
- (c) If the committee determines that a change in city ordinances or any other legislation is necessary, the committee may docket such item for referral to the original substantive committee.

#### (9) To the Committee on Community Preservation

- (a) Requests for appropriations from community preservation funds and all other matters relating to community preservation as provided in Board Order #64-01(2) pursuant to General Laws chapter 44B or its successor.
- (b) Appointments to the Farm Commission.
- B. All appointments requiring confirmation or rejection by this Board shall be referred to the committee to which such matters relate. All such appointments shall be confirmed or denied by the Board of Aldermen within sixty (60) days following the publication of the Docket on which said appointment first appears.

- C. Any other new business that does not fall within the jurisdiction of the nine established permanent committees as described above shall be referred by the President to such committees as he/she deems appropriate, including the Committee of the Whole; however, upon objection by a member of the board, such referral shall be subject to appeal to the Board who can vote to reassign such new business to an alternate committee or committees. In the event that the President wishes to refer new business that is within the jurisdiction of the nine permanent committees to a special committee or to the Committee of the Whole, the item shall be placed on second call by the Clerk of the Board and the decision on the referral shall be subject to a majority vote of the Board.
- D. No petition addressed to the Board, the subject matter of which has been disposed of during the preceding 12-month period, shall be referred to any committee except by majority vote of the Board. Refusal to refer it to a committee shall constitute a denial of the petition on the ground that no further action by the Board is deemed necessary.
- E. The Chairman of each committee may appoint sub-committees of the committee's members to consider specific matters and make recommendations to the committee.
- F. The President shall refer appeals from a Traffic Council decision to such committee or committees as the President deems appropriate, based on the President's assessment of the nature of the appeal, any possible past involvement of a committee in the same or similar subject matter, or committee expertise involved, subject to second call as provided in subsection C above.

#### Section 4. Committee meeting schedule.

- A. Regular meetings.
  - (1) **Finance & Zoning and Planning:** on the second and fourth Mondays of each month.
- (2) <u>Programs & Services, Public Facilities, Public Safety & Transportation:</u> on the Wednesdays following the first and third Monday of each month; Public Facilities to hold utility hearings on the Wednesday following the third Monday of each month.
- (3) <u>Land Use</u>: on the Tuesdays following the first, second, and third Mondays of each month. Public Hearings shall be held on the Tuesday following the second Monday of each month unless the Chairman recommends, with the advice of the Director of Planning and Development, that a public hearing(s) be held on the Tuesday following the first or third Monday of the month to afford applicants a prompt hearing, or when additional time is needed by applicants to file or staff to review a completed land use petition. The times and places for public hearings shall be confirmed in accordance with the provisions of Art. I, Section 7(A) of these Rules.
- (4) <u>Real Property Reuse, Committee on Community Preservation, and Post Audit and Oversight Committee:</u> on the Tuesday following the fourth Monday of each month.

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When regular meetings fall on a legal holiday, such meetings shall be rescheduled by the call of the Chairman. The committee, by a majority vote of its members, may reschedule a committee meeting to a date other than that specifically reflected in these Rules and Orders.

#### B. Summer Schedule.

Committee meetings during July and August will be scheduled by the Chairman and committee members.

#### C. Special meetings.

- (1) The President may require joint meetings as are deemed fit.
- (2) All Committees shall meet upon the call of the Chairman, or the call of any two members, by notice in writing delivered to the members' respective addresses, giving the time, day, date, place, and agenda; said notice to be posted at least 48 hours prior to the meeting.
- (3) No Special Committee meeting shall be called which conflicts with a regularly scheduled committee meeting without having obtained prior permission of the President.
- (4) No committee shall sit later than 7:45 P.M. on any day on which the Board of Aldermen meets unless previously authorized by said Board or the President.
- (5) No committee shall sit during a session of the Board without special leave. A request for such leave may be granted by the presiding Officer or, at the discretion of the Presiding Officer, the question may be put to the membership of the Board. The Chairman of the Committee shall, within a time limit not to exceed two minutes, explain the reason behind the request, and the matter shall be voted upon without debate.

#### Section 5. Committee procedure.

- A. Four members of each committee shall constitute a quorum. In the case of at least three members present, they shall proceed with the committee's business, unless there is any objection, and shall make a recommendation to the Board. Such recommendation shall be subject to the requirement of suspension of the rules if any member so requests.
- B. In the absence of the Chairman and Vice-chairman, a member appointed by the Chairman or Vice-chairperson shall be Acting Chairman. If no such appointment has been made, the senior member of the Board who sits as a committee member shall be Acting Chairman.
- C. The agenda for any committee meeting shall be limited to items appearing on the docket at the Board meeting previous to the Committee meeting, and such items as are filed and published in said agenda.
- (l) Accompanying the agenda for any committee, there shall be included copies of all petitions, communications and reports from City Officers and others, and all supporting materials

for all docket items, including the form of the proposed order, ordinance or resolution. The agenda and supporting materials for each committee shall be sent to each Alderman via mail or messenger on the Friday before said Committee meeting. Any supplement to the committee agenda shall be delivered to each committee member at least 48 hours before the committee meets, and shall be complete with all initiating and supporting papers and proposed Board Orders, ordinances and resolutions. No item not listed on the docket or agenda, or for which supporting documentation has not been supplied at least 48 hours prior to the Committee meeting, shall be taken up in committee without a majority of those committee members present voting to suspend the rules.

- D. Any member offering a motion, order, ordinance, or resolution that is referred to a committee shall be given a hearing on same by the committee if so required. If such order, ordinance or resolution is presented by a member of the public, a hearing shall be granted if so requested in writing.
- E. Aldermen who are not members of the committee are entitled to participate fully in the discussion of the committee.
- F. Whenever it is known or anticipated that an executive session may be called by a committee of the Board, the Chairman shall request the Clerk to notify each member of the Board at least 48 hours prior to said anticipated executive session by a separate written notice.
- G. A committee is encouraged to follow the following procedure for hearing appeals of Traffic Council decisions:
  - (1) Notification of abutters/interested parties by the Clerk should include, at a minimum, the notification list utilized for the original Traffic Council hearing. The Committee Chairman may request the Clerk provide additional notification at his/her discretion;
  - (2) The Traffic Council report(s) and any correspondence received since the appeal was filed should be attached to the Committee's agenda;
  - (3) A Traffic Council member who voted in favor on the original petition should begin the hearing with a presentation summarizing the original petition and the corresponding Traffic Council decision that was appealed;
  - (4) The Committee Chairman should provide an opportunity for comment by the appellant. The Chairman, at his or her discretion, may provide opportunity for additional public comment and shall limit or close the meeting to public comments at any time at his/her discretion;
  - (5) The committee shall discuss the appeal among Aldermen and City staff only;
  - (6) The committee will then take a vote and if acted upon, the item is referred to the full Board;

(7) The full Board of Aldermen votes, and may uphold the Traffic Council decision, or according to City Ordinance 19-33(d) "...may order the traffic council to adopt, amend, or repeal regulations concerning the geographic area that was the subject of the petition initially filed with the traffic council, or may remand the matter to the traffic council for further review. (Ord. No. Z-12, 12-03-07); and

(8) If the appeal item is held in committee, notification and public comment at subsequent meetings shall be undertaken at the Committee's Chairman's discretion.

### Section 6. Committee reports.

- A. It shall be the duty of any committee to whom a subject may be specially referred to report thereon within three weeks from the time said subject is referred to them, or at the next meeting thereafter, or to ask for further time.
- B. Records of the proceedings of committees shall be kept in books provided by the City for that purpose, and all votes in the several committees shall be taken by yeas and nays, and record thereof shall be kept by the Chairman of each committee, and available to the Clerk of the Board.
- C. No report shall be received from any committee unless the subject matter thereof shall have been considered in committee actually assembled, and unless the report shall state the vote by which the same was adopted. In case the number of members voting is different from those recorded as attending the meeting, or in case the vote is not unanimous for all members present, the report shall state the members voting in the affirmative, the members voting in the negative, and the members electing to abstain from voting.
- D. The Chairman shall have the responsibility for the preparation of committee reports. All committee reports shall be submitted in writing and such reports shall contain an explanation of the item, copies of all relevant material, reports of city officials available to the committee, and the final form of the order, ordinance or resolution that is recommended by the committee. Committee reports shall be assembled in an orderly manner.
- E. With regard to all petitions for special permits or site plan approvals, the report of the Land Use Committee should include the reasons supporting the recommendation of the committee and, if applicable, any reasons which support a position contrary to the committee's recommendation. The Land Use Committee shall prepare and include with its report a draft decision for each such land use petition which reflects the recommendation of the committee on such petition.

#### Section 7. Public Hearings.

A. Except as otherwise required by law, public hearings may be held before the proper committee at its regular meetings as designated in Article I, Section 4, of these Rules, or at such other time and place as the Chairman of the respective committee shall determine, with all determinations of times and places for public hearings to be confirmed prior to such hearings by vote of a majority of those present at a regular meeting of the Board of Aldermen.

B. Public hearings of the Land Use Committee, unless the committee votes otherwise, and public hearings of other committees, at the request of the Chairman or by majority vote, shall be electronically recorded.

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# <u>Section 8. Appointments by His Honor the Mayor requiring Board of Aldermen Confirmation.</u>

- A. Appointments by His Honor the Mayor: All appointees nominated by His Honor the Mayor requiring Board of Aldermen confirmation shall be interviewed at hearings scheduled by an appropriate committee or committees of the Board prior to final confirmation by the Honorable Board.
- B. Reappointments by His Honor the Mayor
- (1) All re-appointments nominated by His Honor the Mayor requiring Board of Aldermen confirmation, designated to serve a term of office of three (3) years duration or longer, shall be interviewed at hearings scheduled by an appropriate committee or committees of the Board prior to final confirmation.
- (2) Notwithstanding the usual interview requirement described in the prior paragraph, the appropriate committee(s), at its election, may recommend for confirmation a reappointment without such an interview, in the following circumstances:
  - a) written information relating to the re-appointee's background and qualifications has been available to the committee, and in turn is provided to the full Board; and
  - b) a member(s) of the committee has recommended that the formal interview be waived based on a prior interview before such committee, or because of such written information, or because of knowledge of the re-appointee or his/her service.

#### Section 9. Appointments by the Board of Aldermen

- A. Appointments by the Board of Aldermen shall be made by the President of the Board of Aldermen. The President may, at his or her discretion, seek input from other Board members. All appointees nominated by the President shall be interviewed at hearings scheduled by an appropriate committee or committees of the Board prior to final confirmation.
- B. All re-appointments nominated by the President shall be interviewed at hearings scheduled by an appropriate committee or committees of the Board prior to final confirmation.

#### Section 10. The Capital Improvement Program (CIP).

A. The Capital Improvement Program, when received from the Executive, shall be referred to committees of the Board as specified in Article 1 Section 3.

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B. Any capital item for which an appropriation is requested must appear in the current operative CIP.

#### Section 11. Standards for conduct of committees.

A. The President may at the start of each term convene the Chairmen of the committees of the Board for the purpose of establishing certain standards for the management of committee business. Such standards at no time may be in conflict with standards expressed or implied in these Rules and Orders. The standards thus adopted may include, but need not be limited to, report formats, communication with the public, conduct of meetings, and the preparation of specific information to aid Aldermen in the discharge of their duties.

#### **ARTICLE II**

#### **BOARD MEETINGS AND PROCEDURES**

#### Section I. Regular meetings.

- A. Regular meetings of the Board shall be held in the months of January through June (inclusive) and in the months of September through December (inclusive) on the first and third Mondays of each month, at 7:45 p.m., unless otherwise ordered.
- B. Where any such Monday shall be a legal holiday, the meeting shall be held on the next following day that is not a legal holiday.
- C. Every adjourned sitting of the Board of Aldermen, but not an adjourned special meeting, shall constitute a regular meeting, and the order of business thereat shall be the same as in the case of a regular meeting.
- D. At the commencement of every regular meeting of the Board, the Presiding Officer shall offer the members present the opportunity to join in the recitation of the Pledge of Allegiance to the Flag of the United States of America.

#### Section 2. Order of Business.

At every meeting of the Board, unless otherwise determined by a majority of the members present, the order of business shall be as follows:

#### A. Communications and reports from City Officers.

- (l) All communications, reports and other documents addressed to the Board shall be presented by the Presiding Officer, or such other person as the Presiding Officer may request, and shall be taken up in the order in which they are presented, except when the Board shall otherwise determine.
- B. First call of committee reports, given in the following order:



- 1. Land Use
- 2. Zoning and Planning
- 3. Programs and Services
- 4. Public Safety and Transportation, including the report of the Traffic Council regarding recommendations for action on traffic and parking petitions.
- 5. Public Facilities
- 6. Finance
- 7. Real Property Reuse
- 8. Post Audit and Oversight
- 9. Committee on Community Preservation
- 10. Special Committee

The Chairman of each committee on first call shall move the acceptance of that committee report as published, excepting any items already identified for second call.

(2) Second Call of Committee reports. Any member wishing to question any items appearing in the Reports Docket as received on the Friday prior to a meeting of the Board of Aldermen shall notify the Clerk of the Board or the President at least fifteen minutes prior to the meeting, stating the item in question and the reasons for the request for second call. The President of the Board, in consultation with the Clerk, shall create a second call agenda, using his own discretion in determining the order in which items will be considered. The second call agenda will be posted on a screen by the Clerk.

Following the report of first call items by each Committee Chairman, any Alderman who wishes to question any item in the committee report shall rise and voice a request for a second call of such item or report, and such item shall be removed from consideration until after all of the unquestioned items in all of the committee reports have been presented and voted upon. The President shall add all additional second call items to the agenda in the order identified.

Unless the item has already been placed on second call, any member wishing to vote against the recommendation of the Land Use Committee on a petition for a special permit, site plan approval or related zone change shall request a second call on such item. During debate on such item, a member wishing to vote against the committee recommendation should state the reasons for such vote, which reasons may include, but are not limited to the reasons contained in the Land Use Committee report or offered by other members of the Board. Notwithstanding Article II, Section 3.C., a Presiding Officer who wishes to vote against the committee recommendation may briefly state reasons for such vote without leaving the Chair.

#### C. Recess.

(1) Following first call, the Board shall recess for a period to be specified by the Presiding officer. During such recess, all Aldermen requesting a second call of any particular docket item shall present themselves to the Presiding Officer so that he/she may determine the objection, intended motions or amendment, and desire to present arguments for or against any items previously held from Committee reports, and may attempt to resolve matters of inquiry. All items held from first call shall be presented at second call.

- (2) Any Chairman of a committee of the Board wishing to convene said committee on a matter of urgency during a recess meeting may so request following the vote of the Board on first call reports, pursuant to Article I, Section 4.C.(5) of these Rules and Orders.
- D. Chartered, tabled, or reconsidered items.
- E. Second call of committee reports, given in the order first, as determined by the President in the posted second call agenda and following, as identified during the reporting of first call items. A 2/3 vote of the members present under suspension of the rules shall move any item to the top of the second call agenda.
- F. Such other business as may come before the Board.

#### Section 3. Presiding Officer.

- A. The President shall take the Chair at the hour of meeting, call the members to order and, if a quorum is present, business shall proceed. In the absence of the President, the Vice-President shall preside, and if both the President and Vice-President are absent, the President Emeritus shall call the Board to order and preside for the choice of President Pro Tempore.
- B. The Presiding Officer shall preserve decorum and order and may speak to points of order in preference to other members. He/she shall decide all questions of order, subject to an appeal to the Board, duly seconded, and no other business shall be in order until the question on appeal has been decided.
- C. The Presiding Officer may express an opinion on any subject under debate, but in such case that officer shall leave the Chair and appoint some other member to take it, but the Presiding Officer may state facts and give an opinion upon questions of order without leaving the Chair.
- D. The President may call the Vice-President or any other member to the Chair, provided such substitution shall not continue longer than one meeting.
- E. The Presiding Officer shall propound all questions in the order in which they are moved, unless the subsequent motion shall be a preferred motion.
- F. The first member to rise shall be recognized by the Presiding Officer. When two or more members rise at the same time, the Presiding officer shall name the member who is first to speak.

#### Section 4. Motions.

A. Every motion shall be reduced to writing if the Presiding Officer shall direct, or if any member of the Board requests it. No order that is not substantially similar to the wording in the docket and no resolution shall be considered by the Board of Aldermen or any committee unless a copy thereof has been delivered to the address of each member of the Board of Aldermen or such committee member at least 48 hours prior to the meeting at which it is to be voted by the

Board or any committee thereof; provided, however, that before a final vote is taken on any Board order, such order must be reduced to writing and, before the vote, either distributed to the Board members present or read aloud by the Clerk of the Board or such other person as the President may direct.

- B. After a motion is stated or read by the Presiding officer, it shall be deemed to be in possession of the Board, and shall be disposed of by vote; but the mover may withdraw it, in the absence of any objection by the seconder, at any time before a decision or amendment. If there is objection, approval of withdrawal shall be by a majority of the members present.
- C. The Presiding Officer shall consider a motion to adjourn as always in order, except upon an immediate repetition.
- D. When a question is under debate, the Presiding officer shall receive no motion other than the following procedural motions:
  - 1. to adjourn
  - 2. to lay on the table
  - 3. for the previous question
  - 4. to postpone to a day certain
  - 5. to commit
  - 6. to amend, or
  - 7. to postpone indefinitely

Such several motions shall have precedence in the foregoing order. Motions 1., 2., and 3. shall be decided without debate. An item laid on the table shall be taken from the table by the conclusion of the next regularly scheduled meeting.

- E. The previous question shall be put by the statement, "Shall the last motion made be put?", and all debate upon the last motion made shall be suspended until such motion shall be decided. A motion for the previous question shall be deemed to be defeated unless at least two-thirds of the members present vote in favor of such motion. After the adoption of putting the previous question, the sense of the Board shall forthwith be taken upon the last motion made, and only one amendment to an amendment shall be in order at any one time. A motion for the previous question shall relate only to the last motion made.
- (l) All incidental questions of order arising after a motion has been made for the previous question shall be decided without debate.
- F. No procedural motion, including a motion for reconsideration, shall be in order where such motion shall render a special permit and/or site plan approval sought pursuant to Chapter 30, Sections 23 and 24 of the Revised Ordinances constructively approved by operation of law prior to the next regularly scheduled meeting due to the expiration of a statutorily imposed time limitation.

## Section 5. Debate.

#### A. Debate shall be limited as follows:

- 1. On procedural items where debate is permitted, each Alderman shall speak not more than three (3) minutes, nor more than one time.
- 2. On all other matters, each Alderman may speak no more than three times, nor more than five (5) minutes total.

### Section 6. Division of questions.

Any member may call for a division of a question when the sense will admit it, and the presiding officer shall decide this question without appeal.

#### Section 7. Excused from voting.

- A. Every member present within the rail of the Chamber of the Board shall vote "yea" or "nay" unless that member believes he or she has a conflict of interest pursuant to MGL Ch. 268A.
- B. Any member unable to vote due to a conflict of interest pursuant to MGL Ch. 268A must state the specific reason therefore when the docket item is moved to the floor or as soon as the conflict of interest becomes apparent, whichever first occurs.

#### Section 8. Votes and Roll Calls.

- A. On all questions and motions where required by the Rules or by law or where requested by any member, the Presiding Officer shall take the vote by roll call, and otherwise may exercise discretion by taking a voice vote, by standing, or roll call. In all cases the President shall vote, but on roll call votes, that officer's name shall be called last.
- B. Except as otherwise provided by law, all salaried officers shall be chosen or confirmed, as the case may be, by roll call vote.
- C. All appropriations, ordinances, zoning, and other matters so required by law shall have a roll call vote. All other questions shall be put in substantially this form: "Those who are in favor of the question vote 'Aye', those opposed vote 'No'; those in favor, those opposed." Upon the request of any one member, the Presiding Officer shall call for those in favor to stand, and then for those opposed to stand. Upon the request of any one member, the Presiding Officer shall call for a roll call vote.
- D. The Presiding Officer shall declare all votes, but if any member doubts a vote, there shall be no debate, and the Clerk shall call the roll (or if the vote was taken by roll call, the roll shall be called again). Every member present shall be required to vote, unless excused by vote of a majority of the members present. The number of votes required for a determination, except where the Rules or law otherwise provide, shall be a majority of the members present at the time of the vote. No members shall leave the meeting after voting and before the vote is announced by the Presiding Officer.
- E. If there is no objection, the Presiding Officer shall record that the vote was unanimous. If a small number object, the Presiding Officer shall record that the vote was affirmative and shall name the objecting Aldermen.

#### **Section 9. Appealing Rulings.**

Any member may appeal the ruling of the Presiding Officer without debate. If such appeal is duly seconded, the appellant may speak once, solely on the question involved, and the Presiding Officer may explain the ruling given, but no other member shall participate in the discussion.

#### Section 10. Charter Objection.

A Charter Objection shall not be withdrawn after the maker relinquishes the floor. Debate on the chartered item shall cease upon the making of a Charter Objection.

#### Section 11. Committee of the Whole.

A. Any member of the Board may call for a Committee of the Whole, but shall state the subject matter of said Committee of the Whole.

- B. If the majority of those members present and voting approve a Committee of the Whole meeting, the Board shall meet as a Committee of the Whole, meeting in such place as may be designated by the Presiding Officer. The Committee of the Whole shall be conducted in an informal manner and shall be presided over by the Presiding Officer, or such member of the Board as may be designated by the Presiding Officer. The subject matter stated by the call for the Committee of the Whole shall be discussed within said committee meeting; and if a majority of those members of the Board present in the Committee of the Whole approve, additional subject matters may be discussed within said Committee meeting.
- C. The Committee of the Whole consists of the entire body of members of the Board in attendance, meeting as if it were in a committee setting and subject to the rules of committee procedure. The results of votes taken in Committee of the Whole are not final decisions of the Board but have the status of recommendations which the Board is given the opportunity to consider further and which it votes on finally under its regular rules.
- D. The Committee of the Whole shall be open to the press and public.

#### Section 12. Executive Session.

- A. Any member of the Board may call for an Executive Session, but shall specifically state the purpose of the Executive Session, which shall be only for the following reasons:
- (l) To discuss the reputation, character, physical condition or mental health rather than the professional competence of an individual, provided that the individual involved in such executive session has been notified in writing by the Board of Aldermen at least forty-eight hours prior to the proposed executive session. Notification may be waived upon agreement of the parties. The Board of Aldermen shall hold an open meeting if the individual involved requests that the meeting be open. If an executive session is held, such individual shall have the following rights:
- (a) to be present at such executive session during discussions or considerations that involve that individual.
- (b) to have counsel, or a representative chosen by that individual, present and attending for the purpose of advising said individual and not for the purpose of active participation.
  - (c) to speak in that individual's own behalf.
- (2) To consider the discipline or dismissal of, or to hear complaints or charges brought against, a public officer, employee, staff member, or individual, provided that the individual involved in such executive session pursuant to this clause has been notified in writing by the Board of Aldermen at least forty-eight hours prior to the proposed executive session. Notification may be waived upon agreement of the parties. The Board of Aldermen shall hold an open meeting if the individual involved requests that the meeting be open. If an executive session is held, such individual shall have the following rights:

- (a) to be present at such executive session during discussions or considerations that involve that individual;
- (b) to have counsel, or a representative chosen by that individual, present and attending for the purpose of advising said individual and not for the purpose of active participation;
  - (c) to speak in that individual's own behalf.
- (3) To discuss strategy with respect to collective bargaining or litigation if an open meeting may have a detrimental effect on the bargaining or litigating position of the City.
  - (4) To discuss the deployment of security personnel or devices.
- (5) To investigate charges of criminal misconduct or to discuss the filing of criminal complaints.
- (6) To consider the purchase, exchange, lease or value of real property, if such discussions may have a detrimental effect on the renegotiating position of the City with a person, firm or corporation.
- (7) To comply with the provisions of any general or special law or federal grant-in-aid requirements.

#### Section 13. Reconsideration.

A question having been taken, it shall be in order for any member voting with the prevailing side to move a reconsideration at the same meeting, or at the next meeting, provided the subject of the vote has not passed out of the custody of the Board.

- A. Whenever a vote is taken on a question, each member on the prevailing side of the vote may:
  - (1) move for reconsideration of the question at the same meeting, and/or
  - (2) file with the Clerk of the Board, within 24 hours after adjournment of the meeting at which the question either passed or failed, a motion for reconsideration. The member filing the motion for reconsideration may withdraw such motion provided that the withdrawal occurs within the same time period allowed for the filing of such motion. The Clerk shall schedule this motion for reconsideration for the next regular or special meeting of the Board. Once such written motion shall have been filed and not withdrawn, such matter shall not be twice reconsidered.
- B. Any motion for reconsideration shall not be subject to the reconsideration procedures as set forth herein.
- C. For purposes of this section only, the term "question" shall have the equivalent meaning of the term "measure" as defined in Section 11-13(g) of the City Charter.

D. A motion for reconsideration shall not be in order where reconsideration of the item in question would render it approved or disapproved by operation of law due to the expiration of a statutorily imposed time limitation, provided the item in question is one that need not be submitted to the Mayor pursuant to Section 3-8 of the City Charter (e.g., the budget, special permit applications, etc.).

## ARTICLE III RIGHTS AND DUTIES OF MEMBERS

#### Section I. Attendance.

Every member shall take notice of the meetings of the Board and its Committees, and shall exercise punctual attendance accordingly.

#### Section 2. Seating.

The seats of the Board shall be numbered and shall be determined by vote at the time of organization, and members shall not thereafter change their designated seats without permission of the President or presiding officer.

#### Section 3. Speaking.

- A. Every member, when about to speak, shall rise, address the Presiding Officer, and limit remarks to the question under debate, avoiding personalities. Aldermen shall also address each other with respect and in debate shall refer to other members by their respective Wards, by name, or by such other designation as may be intelligible and respectful. Members shall not speak or vote out of their assigned seats without leave of the Presiding Officer.
- B. No member, while speaking either before the Board or in Committee, shall be interrupted by another, except by a call to order by the Presiding Officer, or by a point of order or information, or personal privilege.
- C. No member shall speak to the same question more than once until all members choosing to speak shall have spoken.
- D. No member shall be permitted to stand up to the interruption of another member who is speaking, or to pass unnecessarily between the Presiding Officer and the person speaking.

#### ARTICLE IV

#### ORDERS, ORDINANCES, ETC.

#### Section I. Draft Ordinances.

- A. The draft of every new ordinance to be reported to the Board of Aldermen by a committee, whether reported by a majority or minority of said committee, shall be first submitted by the committee to the City Solicitor for examination and approval as to form and legal character.
- B. The City Solicitor shall forthwith examine the draft ordinance. If the form and legal character thereof is disapproved, that disapproval shall be signified thereon and the draft returned to the Committee. If the form and legal character thereof is approved, that approval shall be signified thereon and the draft transmitted to the Clerk, who shall cause the same to be printed in the usual form of printed ordinances, showing thereon the approval of the City Solicitor, and shall provide a copy thereof to the Mayor and the City Solicitor and shall deliver same to the address of each member of the Board of Aldermen at least 48 hours before the meeting at which the report is to be offered.
- C. If the draft of a proposed ordinance has been returned to the committee disapproved by the City Solicitor and if, after further consideration, the committee or a minority thereof decides to report the ordinance to the Board unchanged, the draft shall be filed with the Clerk, who shall cause the same to be printed showing the disapproval of the City Solicitor, and shall provide a copy to the Mayor and the City Solicitor and to each member of the Board of Aldermen at least 48 hours before the meeting at which the report is to be offered.

#### Section 2. Recommended appropriations.

All recommendations for appropriation presented to the Board of Aldermen shall be submitted to the Comptroller of Accounts as to form, detail and source of appropriation before action by the Board.

#### Section 3. Ordered, Resolved.

In all votes that express anything by way of command, the form of expression shall be ORDERED, and when the Board expresses opinion, principles, facts or purposes, the form shall be RESOLVED.

#### Section 4. Recommendations.

In order to facilitate the Board's expression of interest in an item to the Executive Department, a recommendation may be adopted by the Board reflecting such expression of interest or opinion. Said recommendations, to the Mayor shall be Resolutions that are only advisory.

#### **ARTICLE V**

#### **CLERK OF THE BOARD**

#### Section 1. Notice of Meetings.

The Clerk of the Board, referred to in these articles as Clerk, shall give written notice to members of all meetings. Such notice of regular and adjourned meetings may be sent by mail, sent electronically, or delivered by messenger.

#### Section 2. Dockets, Committee Reports.

- A. On the Friday before any Board meeting, the Clerk shall send to each Alderman via mail, electronically, or messenger the Docket, Reports Docket, and Committee Reports to be reported at the next Board meeting. In the event that a committee report is not submitted by a Chairman, notice to that effect shall be provided to the Aldermen.
- B. The Clerk shall make available to all Aldermen, departments of the City, and other interested parties a Docket Request Form, to be revised by the Clerk from time to time. Any Alderman, City department head, or other interested party wishing to docket an item must use this form and must do so no later than 7:45 PM on TUESDAY, prior to the distribution of the docket. The Mayor of the City may file items in such form as he or she deems appropriate within the time limitation referred to above. Any item submitted after the aforementioned deadline may only be admitted to that docket by the Board under suspension of the rules. This provision shall not interfere with emergency powers granted the Mayor by operation of law. In no way shall this rule affect the power of the Mayor to call a special meeting under Section 3-7b of the City Charter.
- C. By noon of the day following a committee meeting, unless a Committee Clerk is in attendance at the meeting, each chairperson shall provide to the Clerk a marked agenda showing members of the Board in attendance, and votes taken, with members of the committee voting "aye" and those voting "nay" on each item.
- D. Any Chairman wishing to have a committee report typed by the Committee Clerk staffing his/her committee shall provide dictated or handwritten draft materials no later than forty-eight (48) hours prior to the Friday distribution of that report, or at such other time as may be agreed upon with the Committee Clerk. Aldermen wishing to present committee reports to be included in the Friday packet must present prepared material to the Clerk of the Board no later than 5:00 PM Thursday prior to the Friday mailing. All material intended for reproduction must be legible and clear as to intent.
- E. In addition to quantities of the Docket, Reports Docket, and Committee Reports printed for distribution to Aldermen, the Clerk shall have available such additional copies as may be deemed necessary for distribution to the public.

#### Section 4. Attendance at meetings.

The Clerk shall attend all meetings of the Board and its Committees and keep the records thereof. In the absence of the Clerk, an assistant designated by the Clerk shall perform the Clerk's duties.

#### Section 5. Responsibilities at meetings.

- A. The Clerk shall record the names of members present and absent, and shall have the custody of all records, documents, maps, plans and papers of the Board, respecting the care and custody of which no other provision is made.
- B. When the Roll Call is taken, the Clerk shall call the names of all the members in alphabetical order, excepting that of the President which shall be called last.

#### Section 6. Admission within the rail.

The Clerk shall not permit any person other than an Alderman or a member of the Clerk's staff to be admitted within the rail of the Chamber of the Board, or within the Members' Lobby connected therewith, at any meeting of the Board except upon permission of the Presiding officer or vote of a majority of the Board.

#### Section 7. Records of proceedings.

- A. The Clerk shall be responsible for the protection and storage of records of all regular and special meetings of the Board of Aldermen and all committee meetings, according to the requirements of the Public Records Law (M.G.L. Chapter 66, Public Records Law). The voice tapes recorded during the course of such meetings shall be filed by date in safekeeping by the clerk and maintained for a period of three years following the date of the meeting, or for a time period otherwise set by law.
- B. Immediately following each Board or committee meeting, the taped record thereof shall be stored in the Clerk's office. Any member of the Board may request a copy of said tape, and the Clerk shall provide such copy within 24 hours. Members of the public may request a copy of any tape, and the Clerk will make every effort to provide such copy within three days, but in no case later than the maximum time allowed under the Public Records Law.
- C. The Clerk shall keep a journal and publish a Board Order Booklet containing all proceedings of the Board, including motions, orders, ordinances, resolutions, amendments to same and votes thereon. Such Journal and Board Order Booklet shall be available to the public, and a copy of the Board order Booklet shall be provided to each member of the Board.
- D. The Clerk shall post on the City's website all main and subsidiary motions, the makers of such motions, and the subsequent votes taken at Board of Aldermen meetings.

#### Section 8. Special recording requirements.

A. Whenever the Board of Aldermen votes on a petition for a special permit or site plan approval, the Clerk shall prepare a record of the proceedings of the Board, showing the vote of each member upon such petition, or, if absent or failing to vote, indicating such fact, and the decision of the Board setting forth clearly the reasons for the Board's action on such petition.

If the Board approves the recommendation of the Land Use Committee either to approve or deny a particular petition for a special permit or site plan approval, then the Clerk shall file as the decision of the Board the draft decision prepared by the Land Use Committee and included with the Committee report, together with any amendments thereto made by the Board.

If the Board fails to approve a recommendation of the Land Use Committee, then the Clerk shall prepare a decision incorporating the reasons in opposition to the committee recommendation offered by Board members during debate upon the petition, which reasons may include, but are not limited to, the reasons contained in the Land Use Committee report or offered by other members of the Board. The Clerk may consult with Board members, the Planning Department, Law Department or other City departments or staff to prepare the decision.

A decision shall include the vote of each member upon the petition, shall state whether the petition was approved or denied, and shall be certified by the Clerk as the decision of the Board.

- B. The decision, and the record of the proceedings before the Board for each application for a special permit or site plan approval shall be filed in the office of the City Clerk within fourteen (14) days after the vote of the Board, or within the statutory time for such decision, whichever date is earlier.
- C. Notice of the decisions shall be mailed forthwith, postage prepaid, to the petitioner, the applicant or appellant, the parties in interest as designated in Section 11 of Chapter 40A of the General Laws, and every person present at the hearing who requested that notice be sent and who stated the address to which such notice was to be sent. The notice shall also state that appeals, if any, shall be made pursuant to Section 17 of Chapter 40A, and shall be filed within twenty (20) days after the date of filing of such notice in the office of the City Clerk.
- D. Furthermore, in the case of granting of a special permit, or any extension, modification or renewal thereof, the Board shall also send to the owner and to the applicant, if other than the owner, a copy of its decision, Board certified, containing the name and address of the owner, identifying the land affected, setting forth compliance with the statutory requirements for such action as was taken and certifying that copies of the decision and all plans referred to in the decision have been filed in the office of the City Clerk.
- E. All of the above procedures shall be in compliance at all times with Section 11 and Section 15 of Chapter 40A of the General Laws as they may be from time to time amended.

## ARTICLE VI

#### **PRESIDENT EMERITUS**

The Board may elect a President Emeritus, whose duties and functions shall be prescribed by the President of the Board of Aldermen.

#### **ARTICLE VII**

#### **NO SMOKING**

No smoking shall be allowed in the Chamber of the Board of Aldermen or in any committee meeting room thereof, or in the Members' Lobby during Aldermanic meetings.

#### **ARTICLE VIII**

## **ELECTION OF OFFICERS**

#### **Section 1. Meeting for Election.**

After the Board members have been sworn, the Board shall convene to elect a President, Vice-President and President Emeritus. The Mayor shall preside for the purpose of electing a Temporary Presiding Officer whose powers shall be limited to the conduct of the election. In default of the election of such a Temporary Presiding Officer, the former President-Emeritus, if then a member of the Board, and if not, the most senior member then serving shall act as Temporary Presiding Officer to preside over the election of officers until a President is duly elected by the Board and can act as Presiding Officer and the Board can be formally organized. For purposes of this section, the "most senior member" shall mean the Board member with the greatest number of years of service on the Board of Aldermen. The Board must elect its President before balloting can begin for Vice President.

#### Section 2. Special Committee of the Whole.

In order to facilitate the election of officers who command the support of a majority of the full Board, the Board shall entertain nominations and preliminary voting on candidates for office under the procedures hereinafter set forth in a Special Committee of the Whole, Temporary Presiding Officer presiding. No candidate shall be reported to the full Board for subsequent formal election who has not attained a majority of the full Board or thirteen (13) votes.

#### Section 3. Balloting Procedure.

After nominations are closed, votes are cast repeatedly for the slate of nominees on the ballot until a candidate receives an absolute majority vote in favor of his or her election (13 or more votes). For the purposes of this Article, "absolute majority" shall mean a majority of the members of the full Board of Aldermen, or at least thirteen (13) votes. Votes shall be cast in the manner provided in paragraph B until the field is narrowed to 2 candidates.

- B) Narrowing the Field to two candidates: If more than two candidates remain in the race after votes are cast for the first slate of nominees, then the candidate receiving the fewest votes on that ballot is eliminated as a candidate and may not again become a candidate until such time as an inability to elect (deadlock) is declared. If two or more candidates tie for the lowest vote total and three or more candidates remain in contention, repeat ballots are cast until one of the tied candidates is eliminated from contention. After three rounds of votes to break a tie among nominees on a particular ballot, candidates who are tied for the fewest votes shall also be removed if the removal of all such candidates (who are tied) would leave at least two candidates remaining.
- C) Tie-breaking Ballots for 2 Remaining Nominees: If the field is narrowed to 2 candidates, neither of whom receives an absolute majority, then the possibility of opening the field to more candidates is disallowed until three ballots between the two candidates are cast. If no winner emerges during the course of those three ballots, then an inability to elect a candidate (deadlock) is declared and both candidates are eliminated from contention. In the event of an inability to elect a candidate (deadlock), then nominations are re-opened, provided, however, that the two candidates who were on the ballot that resulted in the inability to elect (deadlock) cannot be nominated again until such time as a second inability to elect (deadlock) is declared, in which case, the process begins again and any Board member may be nominated.

## **ARTICLE IX**

#### ALTERATION, REPEAL, OR SUSPENSION OF RULES AND ORDERS

## Section 1.

This article shall not be suspended if any member present objects, and no other standing Rule or Order of the Board shall be suspended unless three-fourths of the members present shall consent thereto. No standing Rule or Order of the Board shall be repealed or amended except upon written notice being given of the motion therefor delivered to the address of each member of the Board at least 48 hours prior to the meeting at which motion is to be presented and by a vote of the majority of all members of the Board.

#### Section 2.

All differences of opinion in regard to points of order or modes of procedure not otherwise provided for shall be governed by parliamentary practice as set forth in the <u>Robert's Rules Newly Revised 10<sup>th</sup> Edition</u> (Cambridge, Mass; Perseus Publishing, 2000)

### **ARTICLE X**

# RULES PERTAINING TO SPECIAL PERMIT AND SITE PLAN APPROVAL PETITIONS

Pursuant to G.L. c. 40A, §9, the Board of Aldermen acting as a special permit granting authority adopts the following rules relative to the submission of applications for special permits and site plan approvals.

#### Section 1. Contents of Applications for Special Permits or Site Plan Approvals

All applications for special permits or site plan approvals shall contain the information required by §§ 30-23 and 30-24 of the Newton Zoning Ordinance. The Director of Planning and Development, or his/her designee, (hereafter the "Director") shall have the discretion to waive the requirement for a landscape plan in instances where the type of approval sought does not raise issues involving screening or buffering. In addition, the Director shall have the authority to require more information (hereafter "Additional Information") relating to a proposed project beyond the requirements of §§ 30-23 and 30-24 of the Newton Zoning Ordinance where the Director determines that the project is likely to raise significant questions requiring more extensive review of relevant information beyond that required by ordinance. The Director may require this Additional Information in order to assess the potential impact of the proposed project on its neighborhood, on the roads serving such project, and on other City resources in light of the criteria set out in the Newton Zoning Ordinance for such special permit or site plan approval. Applications for special permits or site plan approvals must include all information required either by ordinance or by the Director in order to be complete and ready for filing as provided below.

The Director shall develop guidelines or criteria to be used in determining what kinds of projects may require Additional Information, and shall have the discretion to waive all or part of such Additional Information in a particular case where the circumstances indicate that such information will not be needed for the review anticipated. The Director shall consult with the Land Use Committee from time to time regarding such guidelines/criteria. The Director may require more information beyond that specified in such guidelines/criteria if the Director deems it necessary for an appropriate review of the project. The Land Use Committee may also require more information beyond that required by the Director during its review of a request for a special permit or site plan approval.

## Section 2. Pre-application information, scoping, and review.

The Director shall prepare a standard checklist form based upon the guidelines/criteria to help applicants understand what information and reviews by various City agencies might be needed to file an application for a special permit or site plan approval. Applicants shall meet with a staff member of the Planning and Development Department (hereinafter "Department") to complete a checklist for their project prior to submitting plans and supporting information for a zoning determination, as set forth below. At the request of either the applicant or the Director, the Department will schedule a pre-zoning determination meeting to discuss issues that may be raised by the proposed project and to identify any need to coordinate review of the proposed project by other City agencies or departments. The Director shall request that staff with relevant experience from other City departments or agencies and the Chief Zoning Code Official (thereafter the "CZCO") attend the pre-zoning determination meeting. In the event that the CZCO does not attend the pre-zoning determination meeting scheduled by the Department, promptly after such meeting the applicant shall meet with the CZCO to determine what materials and information the CZCO requires from the applicant for a zoning review and determination of what zoning permits, if any, are required for the applicant's proposed project.

## Section 3. Determination of what zoning relief is required.

In order to determine the zoning relief that may be required for a proposed use or structure, prior to filing an application for a special permit or site plan approval, an applicant shall submit plans, a completed checklist and such information as is necessary to the CZCO for a zoning review of the proposed project. If the CZCO makes a preliminary determination that such plans and information are incomplete, the CZCO shall notify the applicant in writing within twenty-one (21) days of receipt of such a request for determination so that the omission(s) can be corrected in a timely manner. The CZCO shall make a final written determination of the zoning permits that are required for the proposed project within forty-five (45) days from receipt of all plans and information needed for such zoning review. If the final written zoning determination is not completed within 45 days, an applicant may file an application for a special permit/site plan approval without the written determination.

During the CZCO's review, the Director shall review the checklist submitted by the applicant and determine what Additional Information beyond that required by ordinance must be submitted with the special permit or site plan approval application or whether the proposed project should be classified as a Major Project and subject to the time restrictions set out in Section 5 below. As part of the written zoning determination, the CZCO shall transmit to the applicant the Director's determination regarding the Additional Information that must be included with the application for a special permit or site plan approval and whether the proposed project has been classified as a Major Project.

## Section 4. Pre-filing Review of Applications for Completeness.

An application for a special permit or site plan approval shall not be deemed complete and ready for filing with the City Clerk in accordance with the provisions of the Revised Ordinances of Newton and the Rules of the Board of Aldermen unless the application and supporting materials have been reviewed by the Director and found to include all the required information as provided above.

The applicant shall submit the completed application form together with a copy of the written zoning determination and one set of all plans and required information to the Department. The applicant shall not be required to include the CZCO's written determination as part of an application for special permit or site plan approval if the CZCO fails to prepare a written determination within the time set out in Section 3. Within ten (10) days from the date of receipt, the Director shall review the application to determine if the same includes all the required information and is ready for filing. If so, the Director shall indicate that the application is complete by stamping and initialing the application. If not, the Director shall provide the applicant with a written determination of how the application is incomplete so that it can be corrected in a timely manner. If the Director determines that the application is incomplete because the applicant has made a timely request for, but has not received, a document or documents that must be obtained from an agency or department of the City, the Director shall promptly request that such agency or department submit such document or documents to the applicant and the Department. If all such documents have not been so submitted within five (5) business days after the Director has made such request, the Director shall stamp and initial such application as complete and ready for filing notwithstanding the lack of such documents. The Director's stamping and initialling of the application as complete and ready for filing in a case where such documents have not yet been provided shall not waive the requirement for submission of such documents during the post-filing stage of the process. The City Clerk shall not accept an application for a special permit or site plan approval unless the same has been stamped and initialed by the Director as complete and ready for filing, provided, however, that the City Clerk shall accept an application if the Director has not completed his review and either returned the application as incomplete or stamped the same as complete within ten (10) days from the date the application is received by the Director.

For purposes of determining the completeness of an application, the Director's review shall not consider the adequacy of the information submitted, but shall only consider whether the application includes all the types of information required either by the Zoning Ordinance or as Additional Information. However, the Director shall advise the applicant in writing at the time the Director stamps and initials the application as complete of any inadequacies that have been identified in the submitted information. Thereafter, prior to the public hearing with respect to such application, the Director shall advise the applicant and the Land Use Committee of any inadequacies still outstanding in the application materials.

Nothing in this section shall prevent the Land Use Committee from requesting the submission of additional or supplemental information in connection with a special permit or site plan application. The Land Use Committee may elect to continue the public hearing on

applications, where appropriate, to receive such additional or supplemental information. The Land Use Committee may consider the Director's comments on the adequacy of the information submitted in the application for a special permit or site plan approval in deciding whether to continue a public hearing for the receipt of additional or supplemental information.

# Section 5. Time Restrictions for Filing Special Permits/Site Plan Projects for Major Projects

## **Purpose**

The purpose of this rule is to avoid scheduling public hearings during the months of July or August, or during the months of November or December in the last year of the Board's term for Major Projects. Major Projects are projects that are likely to require the submission of Additional Information and which may involve significant land use issues either due to the location of the proposed use, the type of proposed use, or the size of the proposed use. Holding public hearings for Major Projects during the aforementioned months may not allow sufficient opportunity for public comment, review by the Land Use Committee and City departments or agencies, or deliberation by the Board of Aldermen. This rule shall not apply to special permit/site plan projects that are not classified as Major Projects.

## Criteria for Major Project Classification

If any of the following criteria apply, the Director shall determine that a proposed project qualifies as a Major Project:

- Projects that require a waiver of more than five (5) parking stalls from the parking ordinance; seek to locate required parking off-site, or seek to locate a parking facility in a residential district that is accessory to business or manufacturing use.
- projects that involve a multi-level parking structure constructed either above or below ground.
- Projects likely to generate more than 500 cars per day or 50 cars per peak hour.
- Projects that increase average daily traffic or peak hour traffic along the adjacent street(s) by more than 10%.
- Projects where the proposed use(s), principal or accessory, involve(s) activities that include designated pick-up/drop-off times.
- Projects that involve the construction of 20,000 or more square feet in gross floor area, or the renovation of 10,000 or more square feet in gross floor area.
- Projects that involve a non-residential use that immediately abuts a residential zone.
- Projects that exceed six (6) residential units and trigger the Inclusionary Zoning Ordinance (see Section 30-24(f)).

- Projects that involve the construction of a tower associated with a radio or television transmission station.
- Projects that include a Newton Landmark Preservation Site (see Section 22-90 to Section 22-103).
- Projects that involve a use identified in G.L. c. 40A, §3.

#### **Time Restrictions**

Due to the Board of Aldermen's reduced summer schedule for meetings as well as the need to afford the public an opportunity to participate at the public hearing, the City Clerk shall not accept for filing a completed application for a proposed project that is classified as a Major Project during the period from June 1st through July 20<sup>th</sup> in any year.

Due to the expiration of the two-year term for aldermen at the end of every odd-numbered calendar year and the need for sufficient time for the Land Use Committee to review proposed projects and the Board to reach a decision regarding such projects, the City Clerk shall not accept for filing a completed application for a proposed project that is classified as a Major Project after the second Tuesday after the first Monday in September through November 15<sup>th</sup> during the last year of any term of the Board of Aldermen.

#### **Suspension of Time Restrictions**

The time restrictions in this section of these Rules may be suspended by the Board pursuant to Article IX, Section 1 of the Board Rules at the request of a petitioner for a special permit or site plan review. Such requests must be made by filing such a request with the Clerk of the Board by the docketing deadline for the next regular Board meeting. The request must have appended to it the subject application, and provide summary information sufficient to indicate the nature of the Major Project and that the application for a special permit is otherwise complete for filing with the City Clerk under these Rules but for this time restriction. The request shall be presented for decision by the Board at Second Call at the beginning of the Land Use Committee Report, if any, and if this Rule is suspended, the item shall be deemed docketed and accepted by the City Clerk at that time. In such instance, the Chairman of Land Use or his designee may then request an assignment of the item for a public hearing within 65 days of such acceptance. If this Rule is not so suspended then all the provisions of these Rules relating to time restrictions would continue to apply.

### **Section 6. Additional Notification Requirements**

Any applicant for site plan approval or a special permit shall be required to erect and maintain in legible condition, one or more public notification panels at the site for which the site plan approval or special permit relief is requested. The panels shall be secured by the applicant from the Department and shall be paid for by the applicant. For Major Projects, the method of installation and the locations(s) of any panel(s) shall be shown on the plans included in the application documents. For all Projects, the Department shall determine the exact location(s) of the panels(s) on the site consistent with the provisions of this section.

The following requirements shall apply to all public notification panels:

- (a) Location and Number. Panels shall be securely mounted on the subject lot at the street line or within the property where readable from the public way and without the necessity of trespass onto private property. For lots having street frontage of two hundred (200) feet or less, one panel shall be installed. One additional panel shall be installed for each additional five hundred (500) feet of street frontage. Lots with more than one street frontage shall have panels installed on each frontage. The panels shall be considered erected on order of a governmental agency pursuant to Section 30-20(c)(2)(a) of the Newton Zoning Ordinance. The Department staff may require the relocation of any panel if necessary to improve the visibility of the panel.
- (b) Schedule and Duration. The required panels shall be installed as required in this Section 6, not less than fourteen (14) days before the date of the public hearing. They shall be maintained in legible condition by the applicant until a Notice of Decision has been filed with the City Clerk by the Board of Aldermen acting as a special permit granting authority. Panels that are stolen, destroyed, or rendered illegible shall be promptly replaced by the applicant. Panels shall be promptly removed by the applicant after the Notice of Decision has been filed or the petition for the site plan approval or special permit has been withdrawn.
- (c) Contents of Panels. All panels shall include the name of the city department where further information may be obtained; where the full application can be inspected; and where further comments can be directed. The site specific text of the panel shall include the name of the applicant, street address or other information adequate to identify the location or area subject of the application; the date, time and place of the public hearing; the subject matter of the hearing; the nature of the action or relief required; the place where the full application may be inspected; docket number of the application; the phone number and email address of the city department or contact person where further information may be obtained. Reasonable modifications of the text requirements of this paragraph (c) shall be permitted to enable the most important information to be provided in the most legible form.
- (d) Graphic and Construction Standards. The Department shall develop a design for the panels and a method of installation. On Major Projects, the Department may modify the design of the panels and method of installation for a particular site if necessary to improve the visibility of the panels. Panels shall be made of materials adequately weather resistant and durable for the time they are required to be posted. The text of the panels shall be in indelible ink.

#### Section 7. Employment of outside consultants.

Pursuant to G.L. c. 44, §53G and Newton Revised Ordinances, § 22-4. Employment Of Outside Consultants, the Board, sitting as a special permit granting authority under G.L. c. 40A, and acting through its designee, the Land Use Committee, may hire outside consultants whenever the Land Use Committee determines that the City lacks sufficient staff resources or expertise to provide timely reports or reviews of pending land use petitions. The Land Use Committee may confer with the Director of Planning and Development and any other City officials, departments, commissions or agencies it deems appropriate in determining the need to hire an outside consultant(s) to provide reports or reviews on issues raised in connection with a pending land use application, including but not limited to, issues of (1) traffic, parking and circulation, (2) noise, (3) telecommunications, (4) historic preservation, (5) blasting, (6) removal of toxic or hazardous waste, (7) drainage systems capacity, (8) environmental protection, including conservation, erosion control, and watershed and floodplain protection, or (9) similar issues affecting the public health, safety or welfare.

The applicant filing the land use petition for which an outside consultant is hired pursuant to this Rule shall pay the consultant's fee to the City. The fee shall be set by the Director of Planning and Development, shall be reasonable and shall reflect the estimated cost for the type of review or report requested from the consultant. Any fee charged in excess of the actual cost of the review or report shall be repaid to the applicant in accordance with the provisions of Rev. Ord. §22-4.

Any consultant hired pursuant to this Rule shall have an educational degree in or related to the field at issue, or three (3) or more years of practice in the field at issue or a related field. The Director of Planning and Development shall select the consultant in accordance with all applicable ordinances and state statutes. An applicant required to pay a fee for an outside consultant pursuant to this Rule may appeal the choice of consultant by requesting that the Board of Aldermen reconsider the selection made by the Director of Planning and Development or by seeking direct judicial review, if otherwise permitted by law. The applicant's appeal shall be limited to claims that the selected outside consultant has a conflict of interest or does not possess the educational or professional qualifications required by this Rule.

\* \* \*

# 394.09

## CITY OF NEWTON

## IN BOARD OF ALDERMEN

## RULES SUBCOMMITTEE REPORT

## WEDNESDAY, APRIL 21, 2010

Present: Ald. Baker (Chairman), Blazar, Linsky, Hess-Mahan

Also Present: Ald. Danberg and Sangiolo

Others Present: Clint Schuckel (Traffic Engineer), Marie Lawlor (Assistant City

Solicitor) and David Koses (Transportation Planner)

#394-09 <u>ALD. BAKER</u> requesting clarification of the Rules of the Board regarding

referrals to Committee of appeals of decisions of the Traffic Council.

[11/30/09 @ 9:34 AM]

ACTION: APPROVED 2-1-1 (Ald. Linsky opposed; Ald. Blazar abstaining)

NOTE: Ald. Baker explained that this was discussed preliminarily at a previous subcommittee meeting. Aside from some housekeeping items to bring the Rules into conformity with the operation of the Traffic Council, was the provision relating to appeals of decision of the Traffic Council. The ordinance provides that Traffic Council items that are discussed and disposed of by the Traffic Council may be appealed to the Board of Aldermen. There have only been three appeals so far, however.

Mr. Schuckel presented the draft language that was attached to the agenda. Two elements were supported by consensus of the Committee: clarification of the appeal process when an item is presented to the appropriate committee of the Board; and clarifying the change in the name of the Engineering Department to the Engineering Division.

The bulk of the discussion revolved around the discretion of the president to assign an appeal to different committees or whether it should always go to only one committee, like Public Safety and Transportation, for example.

The Traffic Engineer indicated that some items might be appropriate for the Land Use Committee if part of a prior special permit; to the Public Facilities Committee if road design or prior experience was important; or to the Public Safety and Transportation Committee if a safety related feature was involved. Ald, Linsky and Ald, Sangiolo argued for having one committee to hear every appeal to avoid forum shopping. Ald, Linsky also thought it just added another layer to the process that was unnecessary. He also felt there was something to be said for gaining expertise in one committee and the process would remain consistent. All the appeals would be related to traffic in one way or the other and he felt strongly that the Public Safety and Transportation Committee was the place to hear appeals. Ald, Hess-Mahan and Ald, Baker felt discretion by the president was wise considering that all referrals were subject to appeal to the Board in any event. Ald, Hess-

Mahan felt that expertise could be better found in the committee that was more involved with a particular issue or area, as in Land Use with special permits.

David Koses said it would be the preference of the Planning Department that if the Board overturned a decision of the Traffic Council, that that would be the final word. He noted that in a previous appeal, the Board did overturn the decision and then it had to come back to Traffic Council as laid out in the ordinance. The Traffic Council then had to change their vote and it was very uncomfortable. Ald. Danberg agreed. Ms. Lawlor said that would require a change in the ordinance. The Board does not have the power to impose regulations, only ordinances. Therefore, they can only direct the Traffic Council to vote in accordance with their decision.

Since this is a policy issue which will ultimately be decided by the full Board, the Subcommittee voted to approve the item with the proposed language to grant discretion to the president regarding the committee to which an appeal would go, the steps of the appeal process, as well as the housekeeping changes in the language. This recommendation will go to the Programs & Services Committee. In the meantime, Ald. Baker reported that his understanding from the Law Department is that the current rules allow discretion in the president as to where to assign traffic council appeals, but this change would make that explicit. The approved language can be found online with the Friday packet information.

#95.09(2)

# CITY OF NEWTON

## IN BOARD OF ALDERMEN

## LONG RANGE PLANNING COMMITTEE REPORT

THURSDAY, OCTOBER 1, 2009

Present: Ald. Hess-Mahan (Chairman), Albright, Baker, Danberg, and Johnson

#95-09

TOM SHEFF requesting the Board of Aldermen appoint an advisory committee made of up persons who are not elected officials to review the daily processes of the Board of Aldermen and report recommended efficiency improvements to the Board of Aldermen. [03/26/09 @8:34 pm]

**NOTE:** The item is a request from a citizen to form an advisory committee to look at the processes of the Board of Aldermen and recommend improvements to the Board. Mr. Sheff, the docketor, was unable to join the Committee for discussion of this item but provided an e-mail, which was attached to the agenda. The e-mail outlined Mr. Sheff's suggestions regarding the advisory committee's membership and mission.

Ald. Albright thought that it would be helpful if the Clerk's Office could research docket items and determine how long an item sits on an agenda before it is discussed. Ald. Johnson pointed out that some items such as appointments are dealt with quickly, while items such as the tree ordinance or the noise ordinance take a significant amount of discussion time. Ald. Johnson added that there are also docket items that sit on agendas because it is up to the Chairman whether the items are discussed. Ald. Danberg stated that some type of protocol needed to be established for items that languish on agendas. Ald. Hess-Mahan stated that the federal courts began requiring the clerk for each judge to collect information on how many cases were filed and how many were disposed of within a six-month timeframe. Ald. Baker reminded the Committee that there is a rule within the Rules of the Board requiring docket items to be discussed within a set amount of time.

Ald. Hess-Mahan was thinking about the citizen component of the proposed advisory committee. In talking with Mr. Sheff, he realized that citizens might have entirely different ideas regarding what is inefficient or what is working well. It is his sense that citizens get a very different view. Ald. Hess-Mahan also spoke with Mr. Sheff about procedures that the Aldermen use that may not be transparent to the public, such as proceedings at public hearings. Ald. Mansfield, the Chair of the Land Use Committee, provides written explanation of the procedures at each Land Use public hearing. In addition, President Baker from time to time begins Board meetings with an explanation of first and second call, which is helpful to people unaware of the process. Ald. Hess-Mahan felt that it would be useful to have both aldermanic and citizen input on the advisory committee, as he feels that to most people unfamiliar with City government, the Board of Aldermen meetings are a cipher.

Ald. Hess-Mahan reviewed the information contained in an efficiency report generated by Aldermen in 1972. At the time, the Board of Aldermen did not have any type of process, such as first call and second call. Every single item before the Board was discussed on the floor of the Board and meetings went on until two or three in the morning. There was also some shift

## LONG RANGE PLANNING REPORT

Thursday, October 1, 2009

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in the Board makeup at that time. Although it was still non-partisan, the Board was dominated by one political party and was in the process of changing over to the other party creating a balance on the Board. During that time, one of the concerns was how often Aldermen voted with each other in blocks. At that time, the Board did not even have Robert's Rules of Order, let alone a set of written rules. The efficiency report was a phenomenal piece of work.

Ald. Johnson suggested looking at the Committee structure, especially when things are docketed to multiple committees. She questioned whether there was a real need for the Post Audit Committee and the Committee on Community Preservation. She believes that the Post Audit Committee could be an important committee, if it was utilized. The advisory committee and Board could do some research on how to better utilize that committee. It is possible that the Board could eliminate the Committee on Community Preservation because applications for Community Preservation Funds have decreased significantly leaving the Committee with a very light workload. The work could go to either the Public Facilities Committee or the Programs and Services Committee depending on the content. Ald. Baker stated that a number of years ago a number of Aldermen looked at the issue of trying to consolidate committees. At that time, the committee structure had two topical issues that were not self-evident. One unexpected benefit was that when some items were discussed in more than one Committee, it seemed to weed out some of the controversy. Those items often went through the Board on first call, where they would not have otherwise. The second issue that generated discussion was the appropriate size for committees. Many Aldermen wanted to discuss certain items while other items did not warrant the same amount of interest. Ald. Baker felt that the Board could benefit by looking at Committee structure again.

Ald. Hess-Mahan noted that there are three basic things that the Committee seems to be discussing as appropriate for discussion by the advisory committee. They relate to workflow, transparency, and committee organization and structure. Ald. Hess-Mahan inquired if there were any other things that should be recommended to Programs and Services Committee.

Ald. Hess-Mahan spoke to David Olson, City Clerk/Clerk of the Board, again about Granicus, which is a web-based software program that would provide additional information to the public on Board meetings. Unfortunately, there has been an ongoing dispute between NewTV and the city over who is going to pay for the program, how much they are going to pay, and who is going to own the equipment associated with Granicus.

Ald. Johnson thought that it would be helpful to have a more user-friendly city website. Ald. Albright pointed out that it is very difficult to search the ordinances and the webpage. Ald. Danberg informed the Committee that she had submitted a stimulus fund request of \$50,000 to redo the city website. She has yet to hear anything regarding the request. She believes that improving the website would go a long way to resolving the transparency issue.

The Committee discussed what type of people should be included on the advisory committee. Ald. Johnson requested a process person with an organizational background. Ald. Albright suggested an information technology professional with database management experience. She would also like to see some type of content management system for docket items, as it would make finding information on webpage much easier. Ald. Johnson stated that

the aldermen appointed to the Committee should represent fairly new members as well as long serving Aldermen. A newer Alderman may have a different view of the Board functions.

The Committee also discussed the size of the proposed advisory committee and felt that between five and eight members was the appropriate size. In addition, Ald. Baker reminded the committee that the Board and Executive office would be in a transition period after the election. He suggested that it might be advisable to institute the advisory committee at the start of the new Board. Ald. Johnson agreed and added that it would be nice to have everything in place by January.

# **SUMMARY OF RECOMMENDATIONS:**

- Establish Advisory Committee in early 2010 to review processes of the Board of Aldermen and report recommended efficiency improvements to the Board of Aldermen
- Advisory Committee should be comprised of 5-8 members including past and present aldermen with range of years of service, citizens with expertise including a process person with organizational background, and an information technology professional with database management experience
- Review of processes of the Board of Aldermen should include workflow, public communication, and committee organization and structure as well as other areas of interest to be determined by the Advisory Committee
- Review of workflow should include analysis of the amount of time docket items remain
  on committee agendas before discussions and/or actions take place, and development of
  searchable database indicating status of each docket item with links to agendas, reports
  and other documents
- Review of public communications should include online availability and retrieval of agendas, reports and other documents from the aldermanic website, explanation of process at public hearings and meetings, and methods for providing effective notice of meetings, hearings and other important events
- Review of committee organization and structure should include possible creation, consolidation and/or elimination of committees or functions of committees, and referral of certain types of items to more than one committee

Note from the Chairman: The Long Range Planning Committee did not discuss whether the Advisory Committee should be an ad hoc or a standing committee, which is an issue that the Programs & Services Committee may wish to address.

All other items were held without discussion and the meeting adjourned at 8:30 PM.

Respectfully submitted,

Alderman Ted Hess-Mahan, Chair

#95.09(2)

#95-09(2) PROGRAMS & SERVICE COMMITTEE requesting establishment of an

Advisory Committee to review processes of the Board of Aldermen and report recommended efficiency improvements to the Board of Aldermen. Members of the Advisory Committee shall be appointed by the Chairman and Vice Chairman of the Programs & Services Committee and the

President of the Board. [11/16/09 @ 3:59 PM]

ACTION: HELD 7-0 (Linsky not voting)

**NOTE**: Ald. Hess-Mahan explained that this item came from a previous item docketed by Tom Sheff. Originally it was an outside group to be an advisory committee on the efficiency of the Board. Working with Tom Sheff, it became a joint effort with current and former aldermen as well as citizens. The Long Range Planning Committee took this up and made some recommendations, which was not an exclusive list. The report was not attached to the agenda, so Ald. Hess-Mahan felt it would be best to hold the item so it could be reviewed by the Committee. Ald. Sangiolo asked if the Long Range Committee had determined how many people should serve on the committee. Ald Hess-Mahan said 7-9 was suggested. He said they had also looked at finding people with certain expertise such as IT, Process Management, etc. That report is attached here.

The Committee voted to hold this item by a vote of 7-0

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