

CITY OF NEWTON

IN BOARD OF ALDERMEN

PROGRAMS AND SERVICES COMMITTEE REPORT

WEDNESDAY, MARCH 21, 2007

Present: Ald. Hess-Mahan (Acting Chair), Ald. Parker, Merrill, Lipof, Baker, Sangiolo

Absent: Ald. Johnson (Chairman), Ald. Coletti

Others Present: Fran Towle (Parks & Recreation Commissioner), Sandy Pooler (Chief Administrative Officer), Dori Zaleznik (Chairman, School Committee), Marc Laredo (Vice Chair, School Committee), Anne Larner (Ward 3 School Committee Member)

Re-appointment by His Honor the Mayor

#81-07 JUDY FISCHBACK, 688 Walnut Street, Newton Centre, re-appointed as a Commissioner of the Newton Human Rights Commission for a term to expire January 15, 2010 (60 days 5-18-07). [03-06-07 @ 2:07pm]

ACTION: **APPROVED 4-0 (Baker, Sangiolo not voting)**

NOTE: Since this is a re-appointment, Ms. Fischback did not need to be present. Ald Hess-Mahan said that he has known Judy for 6 years and had served with her on the Human Rights Commission from 2000-2002. Ald. Parker stated he would also like to have a member of the Human Rights Commission in sometime for an update as they're supposed to be helping with the Darfur Ordinance implementation. He suggested inviting the Chair in. He did not want to have an extra docket item but with one of these re-appointments he felt that somebody could stop by. Ald. Hess-Mahan said that MaryAnn Ferguson could be invited in at any time.

#24-07 Dr. HOWARD S. HONIG, 236 Kenrick Street, appointed by His Honor the Mayor as a member of the NEWTON COMMONWEALTH GOLF COURSE FOUNDATION COMMITTEE for a term expiring February 5, 2010. (60 days 4-6-07) [1-19-07 @4:18 PM]

ACTION: **NAN 4-0 (Baker, Sangiolo not voting)**

NOTE: Ald. Hess-Mahan noted that on their desks Monday night there was a letter from the Mayor explaining that Dr. Honig had withdrawn and is not willing to serve.

REFERRED TO PROGRAMS & SERVICES AND FINANCE COMMITTEES

#74-07 HIS HONOR THE MAYOR requesting an appropriation in the amount of \$104,215 from Budget Reserve for the purpose of funding current and future snow and ice and tree emergency expenses in the Parks and Recreation Department. [02-27-07 @ 4:17 PM]

ACTION: APPROVED AS AMENDED 4-0 (Baker, Sangiolo not voting)

NOTE: The Clerk sent around an amendment to this item because of the last storm that Fran will explain. The amendment is attached to the agenda.

Background

Fran Towle explained that in February, Parks and Recreation sent in a request for \$104,215 and since that time, with this last storm of 8.5 inches, they really did not have enough money to cover it. Therefore they've included that storm cost in this request so that they are now requesting \$178,355. That still leaves enough money in there for an anticipated storm of between 4 and 7 inches. In case there are some snow problems, this has been what they've done in the past. They've put at least this in along with the overtime to cover it. If the money is not needed, then it is turned back.

Trees

Mark Welsh provided an attachment on the original request and pretty much outlined all the various incidents of tree problems that have occurred and what they want to do is put that back to seed money which means rental equipment at about \$29,800. Over the last 3 or 4 years, Mark has completed a statistical study and basically on average between this period and the end of the year the City has gone through anywhere from \$1,500 to \$50,000. The average has been about \$14,000. The department has gone back to requesting just up to the seed money, which is \$29,000, and some change for overtime which was \$1,964.

Seed Money

The seed money for snow and ice removal is \$91,400. This is used for rental which is actually the contractors for snow. Ald. Parker expressed concern that it was only being brought back up to \$58,000 as that would only be enough for one storm and perhaps another ½ of a storm. Ald. Parker then asked about overtime money. Fran Towle said they have approximately the seed money amount of \$30,402 and they're requesting about \$12,000 - \$15,000.

Ald. Parker wanted to know what amount was set at the beginning of the year for overtime. Fran Towle said that \$30,000 was set, and that the report showed that they used about \$35,000. Ald. Parker noted that that would put the budget at -\$5000 and that adding \$8,000 would only get them back to \$3000. He expressed concern that it wouldn't leave them enough money for anything and that she'd surely be back in again looking for more. He went on to say that if Sandy Pooler were there he would say that it's silly to have only \$3,000 left in the account and that they should have enough for a storm in both overtime and equipment rental.

#56-07 HIS HONOR THE MAYOR requesting an appropriation in the amount of \$131,883,000 for the purpose of paying costs of engineering, designing, constructing, originally equipping and furnishing a new NNHS, demolishing the old NNHS structure, and all other associated costs with these projects. The funding source is to be a combination of long-term debt, MSBA low-interest loans, and grant funds. [02-13-07 @ 5:29 PM]

ACTION: **APPROVED 5-0 (Lipof not voting)**

NOTE:

Introduction

Ald. Hess-Mahan suggested that while they were waiting for Sandy Pooler and members of the School Committee, he thought he'd just briefly cover the things that make sense for the committee to cover tonight. He noted that Ald. Johnson invited the members of the School Committee and Sandy Pooler with the intention of going over some of the value engineering items that are most urgent to get decided so that the architect can go ahead and start the design on that. There are basically 5 value engineering items that have already been presented to Public Facilities. Ald. Hess-Mahan stated that the item is also in Finance so he knew that there was going to be an ongoing discussion on the finances and really thought the purpose tonight was to make sure the Committee understood the programmatic implications and also to get an update from the School Committee on where they were on this process.

He noted the document dated March 7, 2007 that was attached to the agenda from the School Committee to the Public Facilities Committee. This was presented at the Public Facilities Committee meeting on the 5th. This memo basically outlines the major areas of value engineering that the members of the School Committee are going to update the Committee on tonight; that includes the balcony, HVAC, the outside materials to be used, - brick or cement block, the size of Main St. in the building, and also the roof on the athletic building.

Mr. Pooler stated that the Mayor was going to be in Finance Monday night to address some of these issues. He thought at this point, what the Mayor was looking for was \$141 million as a number to go into his negotiation with Dimeo. He said there was no other number that was a better number and so he thought what the Mayor was going to try to do was negotiate and balance the quality of the building with affordability and take that to where he can. Mr. Pooler said he didn't know if anybody can say any more than that.

Mr. Pooler thought that a consensus has been emerging on the 5 big issues that have come up: the HVAC – the agreement to go with the centralized plant; the agreement to go with the balcony; and the agreement to configure Main St. back to its original size. There is the issue of the roof that the Design Review Committee (DRC) voted 9-2 for a flat roof the other night. Interestingly Mark Kauffman, who is the neighborhood representative, did his own informal survey of the neighbors on Hull Street, and they came out in favor of the flat roof. The DRC kind of went from favoring the sloped roof to coming out in favor of flat. They voted for a brick but a larger brick. Anne Larner added that the School Committee preferred the brick. She added

that they had some frustration about not having a more specific cost from the construction manager, but that they would go with brick.

Ald. Sangiolo said that problem sounds as though the cost had not really been significantly reduced, which is fine in terms of what they want, but not in terms of how they did it. Ms. Larner said that the cost had gone way down, but not down to \$141 million. Mr. Pooler went on to say that DRC went through a lengthy discussion and decided they wanted a central HVAC system as opposed to the individual unit ventilators in the classrooms. They think that over time it will be more energy efficient and probably more durable too and perhaps maybe less noisy. Dori Zaleznik indicated that they were referring to the one without noisy components on the roof. There are fans on the roof but the noisier stuff is in the basement or inside in different places. It seems like the outlay of money gets saved very quickly by less operating costs.

President Baker said that as he understood it, the whole thrust of the conversation was that the School Committee was satisfied that the DRC recommendations did not adversely affect program, and that they're prepared to support their recommendation going forward. Marc Laredo said that the one caveat is that is true so far. If there was a division on the DRC, he thought the School Committee had reserved the right to weigh in its opinion if it's kind of a close question. President Baker stated that he understood that but at least so far they sounded satisfied.

Ald. Hess-Mahan said that he just wanted to note for the record that Ald. Johnson, Chair of the Committee, did want to be here this evening. He noted that she was away on business and was hoping to make it back and he regretted that she wasn't able to make it. He expressed his appreciation to Mr. Pooler, Ms. Larner, Ms. Zaleznik, and Mr. Laredo for coming in and speaking to the Committee.

Comments from the Executive Department

Sandy Pooler said he would like to report just a couple of things. One is that the Mayor has said to him and other people that he is interested in the input of the Board and the School Committee, and most particularly from the Design Review Committee (DRC) and what they're doing on this. Last weeks DRC pretty much wrapped up their position on these issues and they did so by a 9-0 vote in favor of the flat roof. He said that what he'd heard from people was that they started out favoring the sloped roof and as they discussed the details of it, they came to the conclusion that the flat roof was the superior choice. They also had a report from Mark Kaufman who is the neighborhood representative there, who had done his own informal survey of the residents of Hull St. That survey showed that the residents said they preferred the flat roof. Mr. Pooler thought that was interesting. He thought at this point where they were in terms of those 5 issues was that the first to be decided was the HVAC system to have a centralized plant, and that will have benefits in the long run in terms of energy; reconfiguring Main St. back to the original size that was in the program; the flat roof; and the larger size brick. He thought the DRC did say that they wanted to use brick but they were also interested in using a larger size and that will save some money. They were also wanted the theater to have the balcony. He noted that on Main Street, the "smaller" size isn't really smaller if you looked back at what the original program was. As Gund did some of its design, it somehow got bigger and then it got switched back. He thought that was essentially where DRC was and they've taken a stand on all those issues.

School Committee

Ms. Zaleznik said that they approved the educational specifications which determine the space still at the same 399,140. That would just involve some re-arranging of the way things were presented in the educational program which were slightly different in the specifications.

The School Committee expressed concern about the building materials, internal or external, that had to do with durability. Those types of those things they all seemed to think DRC was reviewing in a very systematic, good way with good criteria and that they had more technical knowledge than the School Committee did. If there needed to be more discussion with the School Committee, they were willing to do so. Their interest is to keep operating costs down and to maintain the life of the building.

Mr. Laredo said that their concerns go beyond more than just programmatic issues because they are the ones that pay for maintenance. He said, for example, if it costs custodians more to repair a certain type of material, that's a long-term cost that they're going to have to bear. Mr. Larner added that there are other things that affect the energy efficiency of the building over and above the HVAC system. The envelope of the building, for example, affects the energy. Mr. Laredo went on to say that even with the grounds for example, obviously they're exterior to the building but they affect program and they affect students.

Ald. Hess-Mahan said that there was one concern that one member of the DRC brought to him, which was that there hasn't been a meeting the last couple of weeks. What he understood was that the design team hadn't come back as quickly with some of the information that the DRC was looking for on some of these issues. He didn't know if that was of concern for the School Committee or not or if it had even come to their attention or had been perceived as a problem.

Ms. Zaleznik said that the DRC has been asking all along for a document which had been coming either slowly or not at all. She said the design team has met with them periodically. Certainly any time the School Committee asked to meet they've been responsive to us. Ms. Larner added that sometimes she thought it was hard for the lay person to appreciate what's going on in the mind of some of the design review people who are used to processing things on reviewing building stuff. She thought they may have an expectation that x, y and z should be available at certain decision points and, that certain members have expressed their frustrations over the availability of things over a point in time in which they would normally expect such a thing to be available if any group wanted an opinion or an analysis or reaction from a group of professionals.

Ms. Zaleznik said that the South side reps have been meeting and the punch list (for NSHS) is so big and the litigation is such an issue that just looking at the punch list could make you bleary-eyed. She went on to say that they've been trying to cull that list to really important things including a discussion of things that were either taken out of the program as it got bigger, or never were included like some storage for the field house which is a big deal. It was stated that there's definitely a list percolating and they don't intend to forget about South.

Ald. Sangiolo asked that whenever that list is compiled if it could be forwarded to the Committee and the Board. She said she knew that some of them would not like to see this fall by the wayside.

Ald. Hess-Mahan said that attached to the agenda is a one-page summary that Dori Zaleznik prepared and provided to the Chair of the Public Facilities Committee for their meeting. It showed that the Committee voted 9-0 in favor of the recommendations from the DRC, this includes the Mayor. They were in favor of balcony style seating for the new theater and expressed interest that the layout include more aisles. This configuration relates to aesthetics as well as the ability to supervise students in the theater. It's easier if there's a need for supervision to have access up the aisles. It's also a Disabilities Act issue. There is a need to make sure it's ADA accessible, and according to Ald. Hess-Mahan's understanding, the aisles would also need to meet the ADA requirement.

Ms. Zaleznik said that the School Committee had an interest in maintaining the program first and foremost and they outlined on that memo that they have interests that the school look attractive, that the materials be durable, and that the long term maintenance be considered up front. She conceded that they don't have the expertise that the DRC has. So on the issue of concrete block versus brick – she felt the DRC was much more able than the School Committee to know whether there's a big trade off there. There were things that they raised, like if you put both concrete block and brick on the same part of the building was there some difference in how it aligned because apparently concrete contracts either more or less than brick does when it gets cold. So then would there be gaps or would it be more work to integrate the two and therefore would installation costs eat up some of the savings by buying something less expensive? So those types of things seemed like reasonable questions for the DRC and they seemed like things that ought to be answered. We don't have a knowledgeable opinion to give on an issue like that. We would like to them for that expertise.

Main Street

The School Committee voted 9-0 that also included the Mayor, to support the down-sized Main St. One question Ald. Hess-Mahan had, and he didn't know whether Nick Parnell would be better able to answer this or not, relates to the hallway and high traffic areas and the use of the wall materials. He said he knew at one time it was discussed to maybe use sheetrock in some places instead of tile on the walls and he wondered where that was. He said he knew that it was not an urgent value engineering issue.

Mr. Pooler commented that it was his understanding that they have not decided on that yet. They don't need to decide on that to get the drawings going and that they really wanted to get some of the fundamental drawings going to get the initial price estimate and also to get these packages out this summer so they can start to do utility site work and demolish the stadium and so forth.

Roof

Ald Parker alluded very briefly in Public Facilities that every school he went to in the Newton Public Schools had a flat roof and he didn't think his education suffered by virtue of the flat-roofedness. He thought that if it saved a \$1 million plus interest borrowing costs, it was well

worth not having a sloped roof on the athletic building. He looked at some schools over the weekend and most schools had the opposite configuration. The schoolhouse part had a sloped roof, but the athletic building was a sort of box next to it. Putting a sloped roof on the athletic building costs a lot of money and he saw no reason for it.

Exterior Finish

Ald. Parker stated that the exterior material needs to be durable. They heard Mr. Dorr of Dorr and Whittier state that there's no difference in functionality between the large brick and the small block, the combination with large brick. Ald Parker thought that the school didn't need to look like a house, and it didn't need to look like something built 100 years ago. It shouldn't look space-age but from the description it didn't sound to him that the brick and block combination was going to look awful, and again, if it saved \$1million he'd say go with it.

Mr. Pooler pointed out that it was the larger brick and not the small brick. President Baker said that he had some sympathy with that objective just because of the durability factor from what he'd heard.

Ald. Parker thought Mr. Dorr said the stuff that will wear out first is the mortar between the bricks or the blocks, and the brick or block will equally outlast the mortar. The mortar would wear out first so it would make no difference whether you had brick or block. He went on to say that they'd heard from Mr. Dorr that there was no difference in durability, just an aesthetic choice. Mr. Pooler said that what he thought Mr. Dorr stated was that brick will last 300 years, Block could last 50 or 100 but in essence is pretty durable.

Theatre

Ald. Sangiolo asked if there was a viewpoint on the balcony. Ms. Zaleznik answered that they did want the balcony. The theatre folks have presented a very compelling case for it being a more intimate atmosphere. If you have a lecture or a smaller meeting that's too big for the little theatre but not big enough to fill an entire auditorium, it can feel very empty in the current setup, whereas if you close off a balcony and just fill the downstairs it feels like you're quite full and makes for a more successful event. They felt that for didactic purposes, you could actually do more things in the auditorium than they currently do. They cram into the little theatre in order to feel more of a closeness and with the balcony approach, they wouldn't have to do that. They felt very strongly that they should stay with the balcony approach.

Ald. Sangiolo asked what the theatre situation was at South. She knew South had a much smaller theatre program but if they ever wanted to expand, would they have the same type of opportunities? Would they have to go over to North to have that type of opportunity?

Ms. Zaleznik answered that the theatre itself is nothing like even the current theatre at North. She said that they might remember that there had been plans initially to put a fly into the theatre itself, and they were not able to accommodate doing that. It was an add/alternate that never got added back into the program. Ald. Sangiolo asked if there would ever be a possibility that that could be looked at in the future? Ms. Zaleznik said that there are certainly things that could be done to outfit the theatre better but in terms of the size of it, the North one is planned to be 650

seats and South is 350 seats. If there was an all-school event at South, it would go to the field house which is the place than can accommodate the whole school. Ald. Sangiolo countered that it was not the same kind of feel and setting. Ms. Zaleznik said that it certainly was not a theatre environment and there were things that probably should happen to the theatre at some time at South, in particular how you change scenes, how you do the lighting, some kind of limited fly.

Ald. Sangiolo said that what she was trying to advocate was that she's not averse to ensuring that this balcony gets in the door. But if we're equalizing the schools, the program is certainly not equal whether it's the size of the auditorium or the spaces or the amount of money that's going in. South should be as high a gem as North so if at any time in the future we could get that back on track, she thought people would appreciate that. Ms. Zaleznik said she thought there was list of things that the current School Committee would like to see happen at South in the not too distant future.

Ald. Parker thought that if they're talking about functionality that \$160,000 to make it a theater with a balcony as opposed to an auditorium seemed like a pretty good use of \$160,000.

Ald. Parker also thought that because it's a relatively small amount of money that it would be worth doing. He thought that it would have been nice if the timing worked out to get some private fundraising to support that \$160,000 differential, but that it might not be practical because the decision needed to be made so quickly.

Costs

Ald. Parker asked Mr. Pooler if the DRC recommendation doesn't get them down to \$141 million, what was the Mayor's intent. It seemed to him that they had 2 choices.

- One is to say OK the whole thing is going to cost more so let's redo the financing plan.
- Or the other is to say, OK let's go back to the DRC and say let's find some more savings.

If it's the "let's find some more savings", he suggested that one of the things that Graham Gund illustrated months ago that he thought would both improve the quality of the school and save money, was opening up the lobby area. By doing that you could walk right through even when the building was closed and there's a lot less work to be done. He said he knew they took that off the table and he had no idea why. He didn't know whether it was ever discussed further, or if Graham Gund just decided he didn't want to do it that way. Ald. Parker also said he thought that would be a way to save potentially a substantial amount of finished space and improve the functionality. He said you could then walk to the track essentially from the Walnut Street side.

Sandy Pooler said that the Mayor was going to be at the Finance Committee meeting Monday night and he thought what he will say is that at this point he is working very hard to try to negotiate with Dimeo and set \$141 million as the target, and there is no other number out there that is any more reasonable. Mr. Pooler thought that from the Mayor's point of view he has his target and he's very aware that there's a lot of balance that has to go between the cost and the quality of the school, and he's pretty committed to the quality. The Mayor is looking to be able to get an authorization that allows him to start the negotiation process with Dimeo and see where

we can get. Mr. Pooler knows that the Mayor does not want to commit to any other particular number at this point.

Ald. Sangiolo asked if they would get a better feel or more concrete answer at Finance on Monday from the Mayor. Mr. Pooler answered that he thought that was the answer they're going to get because he thought it was the only answer that's humanly possible. Ald. Parker noted that Mr. Pooler said earlier that if the state approved going longer on bonding that would be something that would be considered. Mr. Pooler said that that was in answer to the question of what options might we have to deal with things, and one of the things is that there is a proposal to change the terms of the bond and that might give us some flexibility.

Ald. Sangiolo asked if they got an answer or an estimate from DRC on if we aren't able to cut all the things that are on that list, what the new figure would be. It certainly can't be \$141 million anymore if we've already increased the cost of the HVAC. Mr. Pooler answered that he didn't think that they've come up with a different number. He thought their working number was still \$141 million. He said that as the process goes forward, Dimeo will come up with their initial estimate. That will be refined over the summer as things go forward. Say we're able to find steel this summer and get it at a good price, that's going to affect what the total cost is. If we're able to buy the mechanical equipment or the electrical equipment, that's all part of the plan that Turner and Gund and Nick put together to try to keep the cost down. Identifying certain components that you can buy and lock in now, as those things come in you kind of fill the glass up to what the price is going to be. But it's an incremental process as opposed to opening the bid and saying, oh, that's the price.

Ald. Sangiolo said that she was not understanding the process because we're trying to advocate to keep things like the balcony in, possibly keep some of the cuts that have been recommended in order to keep the price down, but we're not going to know what the final price is until the fall and so we don't quite understand where the Mayor's going to get the money or how he plans on financing the additional cost. Therefore, it's kind of hard for us to figure out where to come out on some of these things. She was feeling that the cuts are important in the early stages, on the early end so that they can order the kind of materials they need.

MSBA

Ald. Hess-Mahan asked Mr. Pooler what the MSBA (Massachusetts School Buildings Assistance) still needs from the City in terms of deliverables. We need to vote on the bond issue. Mr. Pooler said he has spoken to them from time to time and what they have said, to be clear about it, is that they are waiting to see a bond authorization before they come in and sit down with them. There's a 10-page finance funding agreement they have which is essentially a contract between the City and the MSBA that lays out the things they'll be looking for. There will be a certain amount of negotiation with them on that. That's happened in other communities where they've kind of tweaked the language and so forth. There's also the list of things that Catherine Craven gave us when she was here. We've ticked some of those things off. For instance, the School Committee voted on its final program space number about a month or a month and a half ago, so we are checking things off as we're getting them. Until we are told we have a bond authorization, they want to wait before they take up their time with us trying to do the funding agreement.

Ald. Hess-Mahan asked that assuming we authorize this bond, how long will we have to wait until we start getting reimbursement. Mr. Pooler said that Susan Burnstein put in cash flow assumptions that she built into the plan although he didn't know them off the top of his head. But he knew the assumption is that they will reimburse at 60% of the eligible costs as those costs are incurred up until 95% reimbursement for the project. Then they'll hold the last 5% until the project is complete and an audit is completed. Ald. Parker said that Susan has 2 borrowings the first year and 1 in each of the subsequent years.

Specialty Areas

Ms. Zaleznik said that the formerly known TV studio, which is now being called Communication or Media, is one change that is being made. Ald. Parker asked how they would find space for it. Ms. Zaleznik said that the current International Café (in the current Newton North building) is used by faculty who don't have offices to eat lunch, and because there are some rudimentary kitchen facilities in there, language classes can sign up for it to do some cuisine events. In the plans for the new North, there was a rather elaborate 2-story International Café which meant there was going to be a fair amount of glass on the outside and several people have written about this in the Tab and other things about that outside glass being a problem. The Principal brainstormed with the teachers because it is an issue that teachers ought to have a place to eat other than their departmental spaces. There is a lot of the interest in getting inter-departmental conversations going. If everyone is hunkered down in their own department, you can't get a lot of cross-fertilizing. Therefore, space has been designated in the cafeteria to be put together as a faculty dining area that is partitioned off.

Basement

Ald. Parker asked what they thought about the basement. He said he was sure they had heard some members of the Board of Aldermen - the Public Facilities Committee - saying they wanted at least an unfinished basement. He asked what the School Committee's view was on whether there should be some unfinished basement in addition to what is already under the athletic building.

Ms. Zaleznik said that she didn't know that they'd had a major conversation about that. One thing they had been told by the school people is that they have built in a good deal of storage, not in the basement, but within the design. Unlike some places where storage may be a problem, they don't feel that storage is going to be a problem because they've included storage in much of the space.

Ald. Parker stated that what he worries about is that the student population will increase, as many of us think it will based on some of these new housing developments in the City. When you have 2,500 kids in Newton North, obviously you'll need some additional building on, and he hoped that had been planned for adequately. He also thought that when you cram things into every available nook and cranny of the building you may want to be able to put some things in long-term storage if immediate access is not needed. He didn't know if that was practical or what the long-term costs would be with the water and junk underground. He also thought if you can build a little buffer with a bit of space that you don't know what you're going to use it for, the one thing he could foresee for sure about the school is there will be unforeseen needs for

space. Just as you could creatively swap the International Café and the media center, you may find that there's a storage room that can be turned into some other function that's needed down the road.

Classrooms

Ald. Parker said that when we have, inevitably, another 500 or 700 students at this high school, where are we going to put those classrooms. Ms. Zaleznik said that there are a number of rooms that can be used before an addition would need to be built. Marc Laredo said that the number of classrooms that could be added was 6. He also said that it is not like an elementary school where you say "I have 6 classrooms and that houses 25 students apiece." A high school is a little more complex. Ms. Zaleznik said that there is a good deal more flexibility in scheduling the building than meets the eye. Ms. Larner asked them to remember that they have unused capacity at South.

Motion to Adjourn.