

Treasurer and Collector's Office

Mission

To provide for proper collection, management and allocation of City funds while ensuring their safety, liquidity, and yield production.

The City of Newton Treasurer and Collector's Office is responsible for the collection and management of all receipts due the city. It is further charged with the investment and reconciliation of all city funds.

The Treasurer and Collector's Office manages and fulfills all billing of Real Estate and Personal Property Tax, Excise Tax, Water & Sewer charges, including the collection and processing of all payments. The department also processes payments made for parking violations.

The Treasurer/Collector serves not only the residents of Newton but other city departments in the collection and disposition of their funds. The Treasurer is the custodian for and advisor to a number of the City's trust funds.

As part of the management process, Treasury establishes accounts and maintains relationships with numerous financial institutions. All accounts are reconciled to both the bank statements and to the City's general ledger. Treasury provides a range of payment options including in person, online, mail and lockbox.

Treasury works with the Comptroller and the Financial Information Service Department to complete, fund and disburse the City's payrolls.

The Treasurer and Collector's Office has a key role in maintaining the City's financial strength and Aaa Moody's rating for its borrowings. Responsibilities include the gathering, input and review of data in support of borrowings; coordinating with the City's Bond Counsel and Financial Advisor as to timing and follow up documentation; and signing the official bond documents.

Fiscal Year 2020 has been a year of transition for the City of Newton Treasury Department. After 18 years of dedicated service to the City, Treasurer & Collector Jim Reardon has retired. Five new employees were hired to back fill open positions: Assistant Treasurer & Collector, Financial Assistant, Senior Teller, Teller Support Specialist and Parking Payment Clerk.

The Treasurer/Collector's office remains one of the busiest offices in the City. Annually we service tens of thousands of customers including residents, law offices, government agencies, vendors and even employees whether by phone, in person or by written correspondence. Our team strives to convey the most accurate, timely and helpful solutions to all inquiries and we will continue every effort to deliver high quality customer service to all.

It is also the inaugural year for the Munis Financial Management software program. This solution provides an important first step toward integrating the City's general accounting system with the Treasury's accounts receivable system currently in use for tax and utility billing and collection. Many hours of cooperative testing and training between various departments resulted in a successful migration to the Munis program. As employees work to better understand the software's full potential and refine internal controls, our department will be actively involved in the next phase of the Munis installation which includes payroll processing. This install is anticipated during the upcoming fiscal year.

Some business highlights from this past year include:

29,000 real estate and personal property tax bills were issued and mailed quarterly by this office. Although we continue to have busy periods at the teller windows, tax payment transactions made by credit cards have increased by 11.7%. Tax payment transactions

made by e-check have increased by 10.3%. Another collection trend change we have seen is a 3.5% increase in payment transactions processed by mortgage companies via an electronic file.

Over 70,000 motor vehicle excise bills were sent from this office and we reviewed nearly 4000 abatement adjustments to determine refund eligibility. We continued to meet our service level agreement of ten business days to turnaround all refund requests.

We also continue to meet or exceed state guidelines for processing municipal lien certificates and redemption requests. In the last twelve months, over 2400 municipal liens certificates and releases were issued and mailed.

Our department is entering into a multi-year agreement that will continue and expand our online payment options. Cost-savings will be realized on the ACH processing and we will continue to work with City departments to implement additional point of sale and web-based payment options.

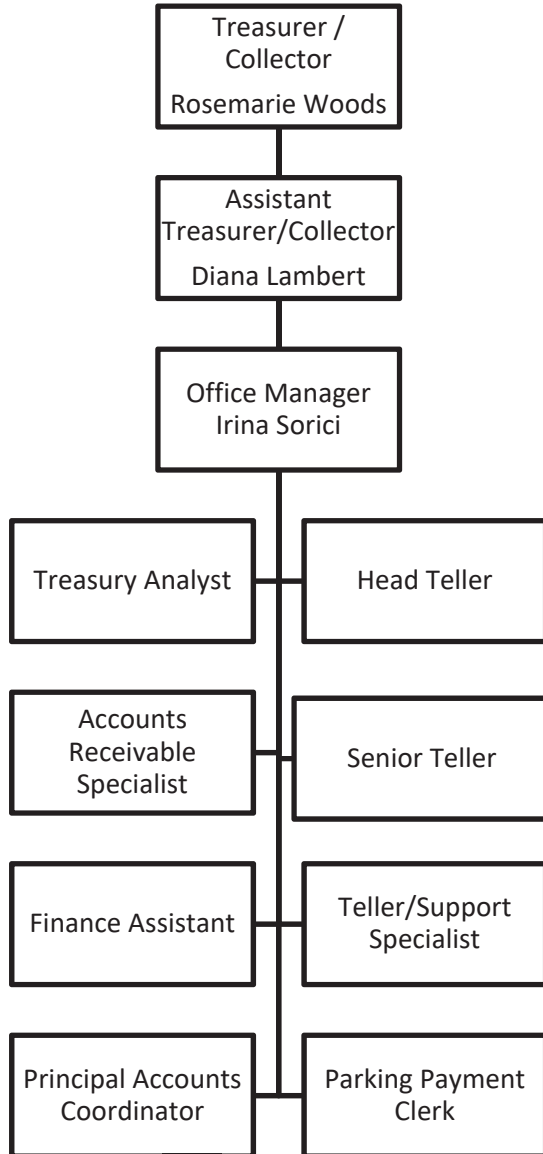
We will also continue to work with the Executive Office to maintain the City's Aaa bond rating by thoughtfully directing all short and long-term borrowing and managing relationships with custodial, investment and banking services. The City's cash funds are monitored closely to ensure investment returns are maximized while maintaining liquidity and mitigating risk.

We are proud to serve this community and look forward to the future as we continue our efforts to meet the needs of all Newton residents.

Rosemarie Woods

Treasurer & Collector

TREASURY DEPARTMENT



Financial and Operating Highlights

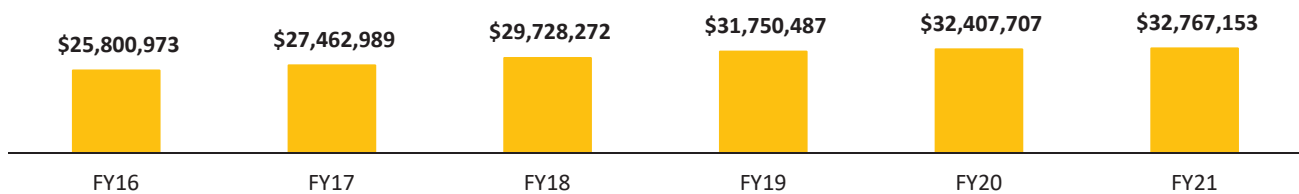
Financial Highlights

	Actual			-<Adj Budget->		<-Proposed->
	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021
Expenditure by Department						
Treasury	\$ 1,337,786	\$ 1,104,119	\$ 1,141,352	\$ 1,297,661	\$ 1,313,129	\$ 1,279,977
Debt Maturities	\$ 10,228,407	\$ 11,537,247	\$ 12,516,894	\$ 13,162,267	\$ 14,026,667	\$ 14,549,667
Interest Lng Term	\$ 8,121,498	\$ 8,276,665	\$ 9,794,452	\$ 10,885,907	\$ 10,461,435	\$ 10,566,934
Interest Temp	\$ -	\$ -	\$ -	\$ 40,000	\$ 140,000	\$ -
OFU-ADV Refund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Assmnts	\$ 6,113,282	\$ 6,143,354	\$ 6,050,954	\$ 6,260,776	\$ 6,466,476	\$ 6,370,575
Total	\$ 25,800,973	\$ 27,462,989	\$ 29,728,272	\$ 31,750,487	\$ 32,407,707	\$ 32,767,153
% Incr	6.86%	6.44%	8.25%	6.80%	2.07%	1.11%

Personnel

Full-Time	11	11	11	11	11	11
Part-Time	0	0	0	0	0	0
Total	11	11	11	11	11	11

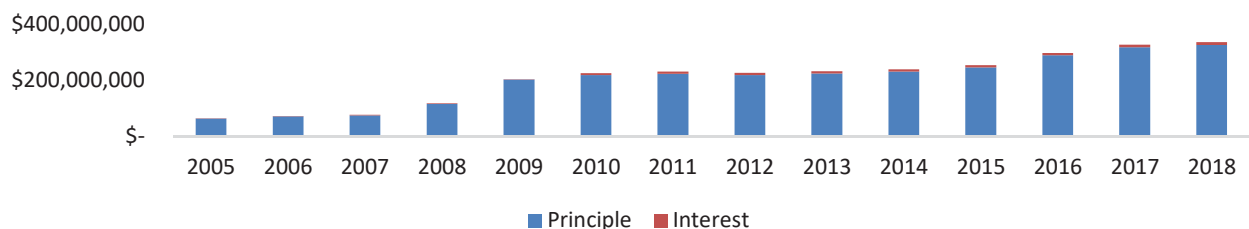
Total Treasury Expenditures



Operating Highlights

Credit Card Payments			E-Check Payments		Payments posted manually (estimate)		
FY	Bills Paid	\$ Value	Bills Paid	\$ Value	FY	# of Checks	# Online
2019	26,647	6,755,804	73,998	83,491,813	2019	22,033	10,999
2018	24,007	\$6,966,146	67,079	\$84,109,751			
2017	21,828	\$5,160,445	59,050	\$63,308,890			
2016	17,548	\$4,206,467	52,300	\$55,053,245			
2015	9,669	\$2,498,976	28,313	\$22,836,940			

Debt Service Principal & Interest



Treasurer & Collector's Office

Fiscal Year 2021 Outcomes and Strategies

Outcome 1

Re-engineer Treasury business processes that best maximize the newly integrated Munis Financial offerings

The conversion to MUNIS Financial software went live on July 1, 2019, with a major Munis Accounts Receivable software migration following six months later on January 1, 2020. This has created an exciting opportunity for multiple departments to perform work on the same software platform resulting in more efficient, accurate and effective operations. This has allowed for better internal controls, more streamlined approval and reporting workflows and elimination of redundant and duplicative work. This software implementation has had an expansive impact on the Treasury Department now that the City is on a single financial software application. As users continue to train and utilize this new product, we are reviewing current operating procedures to improve revenue management, create stronger financial controls and utilize reporting with higher accuracy and flexibility. The Treasury will continue to work closely with the Information Technology Department to ensure the financial software is optimally set up in order for staff to perform at the highest levels of productivity whether it be managing customer payment inquiries, generating tax lien certificates or redemptions, creating supplemental bills, or processing customer refunds. Our goal is to identify and document best practices at both the individual employee and team level and collaborate with cross-functional departments for an overall improved business outcome. One major area of focus will be related to the installation of a new Munis payroll system expected to go live in FY 2021. This includes identifying and implementing our department's functional and business specifications for an accurate and timely payroll implementation. Our overall goal is to ensure that each payrun will be accurate, timely and compliant with governmental regulations by coalescing all financial and regulatory aspects within the Munis software.

Treasury continues to work toward finding suitable solutions that will help eliminate some manual processes currently in place. An important issue at hand is to decrease the number of checks that require manual posting. Many customers utilize their banks for online payments which results in a paper check sent to the City to post. Through public outreach and education to our customers, we will share the benefits of using the City's online payment options. We will also explore vendor solutions that will increase automation of bill payment posting to improve accuracy and timeliness for our customers. Other solutions to benefit our customers and elevate business outcomes may include use of software apps. Efforts to improve customer conveniences such as expediting payment processing for specific City services is one of our goals. Cash management

Outcome 2

Continue Technology Advancement with focus on Cash Management

Treasurer & Collector's Office

Fiscal Year 2021 Outcomes and Strategies

solutions that ensure asset security and highest yield will be sought. As the City moves toward using more integrated software platforms the possibility for these advancements increase.

Outcome 3

Continue Professional Development of Treasury Staff to Provide Excellent Internal and External Customer Service

A large degree of expertise and knowledge is required by all Treasury team members to be successful in their jobs. This upcoming year, supervisors will participate in formal professional development programs such as the Massachusetts Municipal Associations Finance Management Seminar as well as Massachusetts Collector and Treasurer's

Association's certification program. Employees will gain additional knowledge on financial management and reporting, discuss best practices in local government finance and review Mass General Law as related to cash management and collections. Providing quality customer service and support to the residents of Newton and to all City departments is another priority of our office. Continuing efforts are made to ensure Treasury staff be fully knowledgeable not only in their primary functions, but in their ability to support other positions that may become temporarily vacant due to attrition.

Outcome 4

Financial Cybersecurity

Treasury will also continue to work with our Information Technology department, financial institutions and contract vendors to heighten efforts related to protecting City assets. Methods of safeguarding and reporting are constantly changing and our efforts to employ solid security measures are continuously maintained through implementation of leading bank security software, use of best in class web security protocols and ongoing training efforts and personal vigilance.

FUND: 0001 - GENERAL FUND
DEPARTMENT: 107 - TREASURER/COLLECTOR

CITY OF NEWTON BUDGET
DEPARTMENT LEGAL LEVEL OF CONTROL

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ORIGINAL 2020	RECOMMENDED 2021	CHANGE 2020 to 2021
TREASURY SUMMARY						
51 - PERSONAL SERVICES	648,239	680,963	656,395	730,227	719,123	-11,104
52 - EXPENSES	755,922	589,293	530,095	599,300	409,400	-189,900
56 - INTERGOVERNMENTAL	6,143,354	6,050,954	6,351,888	6,466,476	6,370,575	-95,901
58 - DEBT AND CAPITAL	28,226	0	0	0	0	0
5B -	0	267,859	0	0	0	0
5D -	20,255,168	22,602,546	23,999,567	24,488,102	25,116,601	628,499
57 - FRINGE BENEFITS	101,561	95,716	114,153	123,602	151,454	27,852
TOTAL DEPARTMENT	27,932,470	30,287,332	31,652,098	32,407,707	32,767,153	359,446
STATE ASSESSMENTS						
56 - INTERGOVERNMENTAL	6,143,354	6,050,954	6,351,888	6,466,476	6,370,575	-95,901
TOTAL STATE ASSESSMENTS	6,143,354	6,050,954	6,351,888	6,466,476	6,370,575	-95,901
TREASURY						
51 - PERSONAL SERVICES	648,239	680,963	656,395	730,227	719,123	-11,104
52 - EXPENSES	755,922	589,293	496,047	459,300	409,400	-49,900
58 - DEBT AND CAPITAL	28,226	0	0	0	0	0
57 - FRINGE BENEFITS	101,561	95,716	114,153	123,602	151,454	27,852
TOTAL TREASURY	1,533,948	1,365,972	1,266,595	1,313,129	1,279,977	-33,152
DEBT MATURITIES						
5D -	11,952,247	12,796,894	13,117,920	14,026,667	14,549,667	523,000
TOTAL DEBT MATURITIES	11,952,247	12,796,894	13,117,920	14,026,667	14,549,667	523,000
INTEREST-LNG TERM DEBT						
5D -	8,299,065	9,805,652	10,881,647	10,461,435	10,566,934	105,499
TOTAL INTEREST-LNG TERM DEBT	8,299,065	9,805,652	10,881,647	10,461,435	10,566,934	105,499
INTEREST-TEMP LOANS						
52 - EXPENSES	0	0	34,048	140,000	0	-140,000
5D -	3,856	0	0	0	0	0
TOTAL INTEREST-TEMP LOANS	3,856	0	34,048	140,000	0	-140,000
OFU-ADV REFUNDING CONTB.						
5B -	0	267,859	0	0	0	0
TOTAL OFU-ADV REFUNDING CONTB.	0	267,859	0	0	0	0

FUND: 0001 - GENERAL FUND
 DEPARTMENT: 107 - TREASURER/COLLECTOR

**CITY OF NEWTON BUDGET
 DEPARTMENTAL DETAIL**

		ACTUAL FY2017	ACTUAL FY2018	ACTUAL FY2019	ORIGINAL 2020	RECOMMENDED 2021	CHANGE 2020 to 2021
107 - TREASURY							
0110720 - STATE ASSESSMENTS							
INTERGOVERNMENTAL							
562001	RETIREE HEALTH INSURA	3,331	3,642	6,539	7,395	4,098	-3,297
562002	AIR POLLUTION CONTROL	39,354	41,262	42,259	43,696	44,557	861
562003	MAPC	44,614	45,453	46,273	47,560	47,723	163
562004	RMV-NON RENEWAL CGS	108,200	108,200	108,795	108,200	105,300	-2,900
562005	MBTA	5,707,723	5,750,819	5,871,857	6,035,209	5,968,040	-67,169
562006	BOSTON METRO DISTRICT	2,355	2,195	2,195	2,057	2,057	0
562007	SPED CHARGES	65,287	0	89,648	52,063	46,955	-5,108
562008	CHARTER SCHOOL ASSMT	126,770	46,717	83,252	85,148	104,357	19,209
562009	SCHOOL CHOICE TUITION	45,720	52,666	101,070	85,148	47,488	-37,660
	TOTAL INTERGOVERNMENTAL	6,143,354	6,050,954	6,351,888	6,466,476	6,370,575	-95,901
	TOTAL STATE ASSESSMENTS	6,143,354	6,050,954	6,351,888	6,466,476	6,370,575	-95,901

CITY OF NEWTON BUDGET DEPARTMENTAL DETAIL
--

		ACTUAL	ACTUAL	ACTUAL	ORIGINAL	RECOMMENDED	CHANGE
		FY2017	FY2018	FY2019	2020	2021	2020 to 2021
0110745 - TREASURY							
PERSONAL SERVICES							
511001	FULL TIME SALARIES	643,433	671,087	639,568	722,577	707,573	-15,004
513010	REGULAR OVERTIME	431	1,525	978	1,000	750	-250
514001	LONGEVITY	875	3,250	2,500	3,150	3,050	-100
514006	EXCEPTIONAL SVS PAY	0	1	0	0	0	0
515005	BONUSES	0	2,100	2,100	0	0	0
515006	VACATION BUY BACK	0	0	7,749	0	0	0
515102	CLEANING ALLOWANCE	3,500	3,000	3,500	3,500	3,500	0
519700	CURRENT YEAR WAGE RE	0	0	0	0	4,250	4,250
TOTAL PERSONAL SERVICES		648,239	680,963	656,395	730,227	719,123	-11,104
EXPENSES							
524010	OFFICE EQUIPMENT R-M	65	74	654	1,500	1,500	0
530207	BANKING SERVICES	85,899	103,410	91,630	140,000	100,000	-40,000
530700	PARKING TICKET COLLEC	120,722	110,412	132,421	150,000	125,000	-25,000
531400	REGIST/RECORDING FEES	2,854	1,800	-300	3,500	2,500	-1,000
531600	BOND/NOTE SALE COSTS	401,603	224,620	106,376	0	0	0
531700	MAILING SERVICES	104,036	105,465	125,034	115,000	135,000	20,000
534010	TELEPHONE	691	615	661	600	600	0
534100	POSTAGE	18,620	19,099	19,062	22,000	22,000	0
534200	PRINTING	8,386	5,612	8,485	6,500	6,500	0
534300	ADVERTISING/PUBLICATIO	1,635	935	681	4,000	1,500	-2,500
542000	OFFICE SUPPLIES	2,110	7,309	3,787	5,000	3,000	-2,000
552300	PAPER GOODS & SUPPLIE	3,066	3,885	3,337	4,000	4,000	0
558500	COMPUTER SUPPLIES	1,990	1,500	0	1,500	1,500	0
559200	BOOKS/MANUALS/PERIODI	0	0	0	200	200	0
571000	VEHICLE USE REIMBURSE	0	12	0	0	0	0
571100	IN-STATE CONFERENCES	50	76	50	500	1,500	1,000
573000	DUES & SUBSCRIPTIONS	952	1,226	1,013	1,000	1,000	0
575005	EMPLOYEE HONESTY BON	3,244	3,244	3,156	3,600	3,600	0
577000	TAX TITLE COSTS	0	0	0	400	0	-400
TOTAL EXPENSES		755,922	589,293	496,047	459,300	409,400	-49,900
FRINGE BENEFITS							
57DENT	DENTAL INSURANCE	2,199	2,522	2,584	3,150	2,100	-1,050
57HLTH	HEALTH INSURANCE	83,908	77,762	93,724	99,124	121,844	22,720
57LIFE	BASIC LIFE INSURANCE	316	269	278	285	285	0
57MEDA	MEDICARE PAYROLL TAX	8,822	9,381	8,964	10,088	10,362	274
57OPEB	OPEB CONTRIBUTION	6,316	5,782	8,603	10,955	16,863	5,909
TOTAL FRINGE BENEFITS		101,561	95,716	114,153	123,602	151,454	27,852
DEBT AND CAPITAL							
585190	RADIO COMMUNIC EQUIP	28,226	0	0	0	0	0
TOTAL DEBT AND CAPITAL		28,226	0	0	0	0	0
TOTAL TREASURY		1,533,948	1,365,972	1,266,595	1,313,129	1,279,977	-33,152

CITY OF NEWTON BUDGET DEPARTMENTAL DETAIL
--

		ACTUAL	ACTUAL	ACTUAL	ORIGINAL	RECOMMENDED	CHANGE
		FY2017	FY2018	FY2019	2020	2021	2020 to 2021
0110771 - DEBT MATURITIES							
581A01	NSHS - 2005	475,000	475,000	475,000	475,000	475,000	0
581A02	HIGH SCHOOL RENOV-200	508,250	500,000	495,000	490,000	483,500	-6,500
581A03	PEIRCE SCHOOL-2006	33,300	35,000	35,000	30,000	35,000	5,000
581A04	COUNTRYSIDE-2006	10,000	9,000	10,000	10,000	5,000	-5,000
581A05	SCHOOL BOILERS-2006	24,950	24,000	25,000	25,000	23,000	-2,000
581A06	NSHS HVAC-2006	15,000	14,700	15,000	18,000	20,000	2,000
581A07	ELEM SCHL RENOV-2006	9,600	9,700	10,000	10,000	9,500	-500
581A08	NNHS-2007	270,000	264,200	260,000	260,000	260,000	0
581A09	NSHS-2007	105,200	110,000	105,000	105,000	105,000	0
581A10	H.MANN/MEM-SPLDG-2007	35,090	30,000	5,000	5,000	5,000	0
581A11	MASON-RICE/ZERVAS-200	70,400	70,000	70,000	70,000	70,000	0
581A12	NNHS-1 2007	132,210	135,000	135,000	134,500	130,000	-4,500
581A13	CARR BOILERS 2007	10,500	10,000	10,000	10,000	10,000	0
581A14	NNHS-2 2007	856,500	854,600	850,000	845,000	835,000	-10,000
581A15	NNHS-06/2008	545,000	565,000	554,340	582,040	607,040	25,000
581A16	BROWN WINDOWS 06/08	110,000	110,000	99,190	98,290	98,290	0
581A17	FA DAY HVAC-04/01/09	100,000	100,000	100,000	100,000	95,000	-5,000
581A18	NNHS-04/01/2009	1,635,000	1,700,000	1,770,000	2,090,000	2,160,000	70,000
581A19	UNDERWOOD BOILER-04/0	10,000	10,000	10,000	10,100	10,000	-100
581A20	BROWN WINDOWS-04/01/0	40,000	40,000	40,000	40,000	40,000	0
581A21	NSHS ATHL FIELDS-04/01/0	215,000	215,000	215,000	209,900	205,000	-4,900
581A22	ANGIER BOILER- 2010	20,000	20,000	20,000	20,000	0	-20,000
581A23	MODULAR CLASSROOMS-	95,000	95,000	95,000	95,000	82,000	-13,000
581A24	NNHS-2010	390,000	390,000	390,000	390,000	360,350	-29,650
581A25	ED CTR GENERATOR-2010	20,000	20,000	20,000	20,000	0	-20,000
581A26	BURR DOORS/WINDOWS-2	35,000	35,000	35,000	35,000	27,225	-7,775
581A27	COUNTRYSIDE ELEV-2010	15,000	15,000	15,000	15,000	0	-15,000
581A28	WILLIAMS BOILER-2010	20,000	20,000	20,000	20,000	0	-20,000
581A29	SCHOOL ROOF REPAIRS-2	45,000	45,000	45,000	40,000	40,000	0
581A30	SCHOOL MASONRY -2011	25,000	25,000	25,000	25,000	25,000	0
581A31	SCHOOL BOILER REPL-201	20,000	20,000	20,000	20,000	20,000	0
581A32	SCHOOL HVAC-2011	10,000	10,000	10,000	10,000	10,000	0
581A33	MANN WINDOW/DOOR-201	25,000	25,000	25,000	25,000	25,000	0
581A34	NNHS-2011 MSBA LOAN	366,667	366,667	366,667	366,667	366,667	0
581A36	MODULAR CLASSROOMS-	60,000	60,000	60,000	60,000	60,000	0
581A37	MODULAR CLASSROOMS-	5,000	5,000	5,000	5,000	5,000	0
581A38	SCHL SPRNKLER SYTEM-2	10,000	5,000	5,000	5,000	5,000	0
581A39	FA DAY RENOV/SPKL-2012	125,000	0	0	0	0	0
581A40	SCHL ACCESSIBILITY-2012	20,000	20,000	20,000	20,000	20,000	0
581A41	SCHL ELECTRICAL-2012	15,000	15,000	15,000	15,000	15,000	0
581A42	SCHL GENERATORS-2012	20,000	20,000	20,000	20,000	20,000	0
581A43	SCHL BOILER REPL-2012	30,000	30,000	30,000	30,000	30,000	0
581A44	MODULARS/SPKL-2012	100,000	100,000	100,000	100,000	100,000	0
581A45	SCHL MASONRY -2013	25,000	25,000	25,000	25,000	25,000	0
581A46	CARR SCHL DESIGN- 2013	60,000	60,000	0	0	0	0
581A47	CARR DESIGN/CON ADMIN	140,000	135,000	0	0	0	0
581A48	FA DAY RENOVATIONS-20	190,000	195,000	205,000	215,000	220,000	5,000

CITY OF NEWTON BUDGET DEPARTMENTAL DETAIL
--

		ACTUAL	ACTUAL	ACTUAL	ORIGINAL	RECOMMENDED	CHANGE
		FY2017	FY2018	FY2019	2020	2021	2020 to 2021
581A49	ELEM MODULARS-2014	160,000	160,000	160,000	160,000	160,000	0
581A50	MASON-RICE SPKL-2014	35,000	35,000	35,000	35,000	30,000	-5,000
581A51	CARR RENOVATIONS-2014	225,000	235,000	245,000	255,000	270,000	15,000
581A52	ANGIER ELEM - 2014	95,000	100,000	105,000	110,000	115,000	5,000
581A53	CABOT FEASIBILITY - 2015	200,000	200,000	195,000	195,000	0	-195,000
581A54	BIGELOW STAIRCASE-201	50,000	50,000	45,000	45,000	45,000	0
581A55	ANGIER CONSTR-2015	310,000	320,000	325,000	330,000	335,000	5,000
581A56	ZERVAS CONSTR - 2016	375,000	360,000	375,000	390,000	410,000	20,000
581A57	ANGIER CONSTR - 2016	90,000	90,000	95,000	95,000	100,000	5,000
581A58	AQUINAS ACQ - 2016	320,000	310,000	325,000	340,000	355,000	15,000
581A59	FA DAY WATER HTR -2016	10,000	15,000	15,000	15,000	15,000	0
581A60	NNHS BACKSTOP - 2016	15,000	15,000	20,000	20,000	20,000	0
581A61	NSHS TENNIS CTS - 2016	35,000	35,000	40,000	40,000	45,000	5,000
581A62	ZERVAS CONSTR - 2017	0	235,000	240,000	247,800	260,000	12,200
581A63	CABOT LAND TKNG - 2017	0	18,600	20,000	20,000	20,000	0
581A64	CABOT DESIGN - 2017	0	5,000	5,000	5,700	10,000	4,300
581A65	CABOT CONSTR - 2017	0	110,000	115,000	115,000	120,000	5,000
581A66	ZERVAS CONSTRUCT 12/1	0	0	65,000	65,000	65,000	0
581A67	NSHS MONDO REPL 12/17	0	0	24,000	20,000	20,000	0
581A68	CABOT CONSTRUCT 12/17	0	0	185,775	330,500	348,000	17,500
581A69	CABOT CONSTRUCT 2/19	0	0	0	170,000	170,000	0
581A70	CARR SCHOOL A/C 2/19	0	0	0	28,919	25,000	-3,919
581A71	BIGELOW BOILER REPL 2/	0	0	0	0	70,000	70,000
581A72	LINCOLN-ELIOT WINDOW-	0	0	0	0	90,000	90,000
581A73	FA DAY BOILER REPL- 2/20	0	0	0	0	50,000	50,000
581A74	NEWTON EARLY CHILDHD-	0	0	0	0	75,000	75,000
581B01	LANDFILL CLOSURE-MWP	120,580	121,727	126,253	0	0	0
581B03	BENCLIFFE CIRCLE-2009	15,000	15,000	15,000	0	0	0
581B04	CRAFTS ST FUEL STAT-20	45,000	45,000	45,000	45,000	0	-45,000
581B05	TRAFFIC SGNL IMP - 2016	65,000	70,000	70,000	75,000	75,000	0
581B06	AUB SQ TRAFFIC IMP - 201	100,000	100,000	105,000	110,000	115,000	5,000
581B08	ELIOT ST BRIDGE - 2016	65,000	65,000	70,000	70,000	75,000	5,000
581B09	DED/NAH TRAFFIC IMP 12/	0	0	85,225	85,000	85,000	0
581B10	DED/NAH INTER IMP 12/17	0	0	30,000	29,500	28,650	-850
581B14	W NEWTON SQ IMPRV- 2/2	0	0	0	0	375,000	375,000
581B15	WALNUT AND AUSTIN REH	0	0	0	0	270,000	270,000
581B16	PARKING METER & KIOSK-	0	0	0	0	60,000	60,000
581C01	FIRE STATIONS - 2007	20,000	19,200	20,000	20,000	20,000	0
581C02	FIRE STATIONS-2007	15,000	17,000	17,000	14,000	15,000	1,000
581C03	FIRE STATIONS 2007	20,000	23,000	23,500	25,000	25,000	0
581C04	FIRE STATION #4-2009	165,000	165,000	165,000	155,000	155,000	0
581C06	CITY HALL BOILERS-2009	10,000	10,000	10,000	10,000	10,000	0
581C07	FIRE STATION #4 - 2010	5,000	5,000	5,000	5,000	5,000	0
581C08	FIRE STATION #7 - 2010	220,000	220,000	220,000	220,000	193,650	-26,350
581C09	ENERGY CONSERVATION-	245,000	245,000	245,000	245,000	223,125	-21,875
581C10	CITY HALL WINDOWS-2011	15,000	10,000	10,000	10,000	10,000	0
581C11	CITY HALL ELEC/BLR-2013	20,000	20,000	20,000	20,000	20,000	0
581C12	CITY HALL VETS WING-201	15,000	15,000	15,000	15,000	15,000	0
581C14	CRAFTS ST DPW MASONR	20,000	20,000	20,000	20,000	20,000	0

CITY OF NEWTON BUDGET DEPARTMENTAL DETAIL
--

		ACTUAL	ACTUAL	ACTUAL	ORIGINAL	RECOMMENDED	CHANGE
		FY2017	FY2018	FY2019	2020	2021	2020 to 2021
581C15	CRAFTS ST ROOF DSN-13	10,000	5,000	0	0	0	0
581C16	ENERGY CONSV PROJ-201	80,000	80,000	0	0	0	0
581C17	GATH POOL IMPV-2013	15,000	15,000	15,000	15,000	15,000	0
581C18	SALT SHED/GARAGE-2014	25,000	25,000	25,000	25,000	25,000	0
581C19	FIRE ST#10/WIRES - 2015	305,000	305,000	305,000	305,000	305,000	0
581C20	ENERGY CONSERVATION-	135,000	130,000	130,000	130,000	130,000	0
581C21	FIRS ST#3 IMPV - 2016	65,000	65,000	65,000	70,000	75,000	5,000
581C22	SR CTR HVAC - 2016	10,000	15,000	15,000	15,000	15,000	0
581C23	WAR MEML ELEVATOR -20	40,000	40,000	40,000	40,000	45,000	5,000
581C24	MANET RD COMM BLDG-20	16,000	15,000	15,000	15,000	15,000	0
581C25	MAIN LIBR IMPV - 2016	20,000	20,000	20,000	25,000	25,000	0
581C26	CTY HALL ROOF - 2016	10,000	10,000	10,000	10,000	10,000	0
581C27	FIRE ST #3/HQ - 2017	0	60,400	65,000	65,000	70,000	5,000
581C28	FIRE ST #3/HQ - 2017	0	365,000	375,000	381,500	400,000	18,500
581C29	FIRE ST #3/HQ 12/17	0	0	90,000	90,000	90,000	0
581C30	CRAFTS ST GARAGE RF 2/	0	0	0	23,000	20,000	-3,000
581C31	LIBRARY INTER IMPRV 2/1	0	0	0	35,000	35,000	0
581D01	GATH POOL IMPVMTS-201	10,000	10,000	10,000	10,000	10,000	0
581D02	BRACELAND PK IMPV-2012	10,000	10,000	10,000	10,000	10,000	0
581D03	LOWER FALLS CC RENOV-	20,000	20,000	20,000	20,000	20,000	0
581D04	MCGRATH PARK TENNIS 2	0	0	0	18,000	15,000	-3,000
581101	DPW EQUIPMENT-2006	49,000	50,000	50,000	50,000	45,000	-5,000
581102	FIRE EQUIPMENT-2006	55,000	54,900	55,000	53,500	50,000	-3,500
581103	DPW EQUIPMENT-2007	50,000	39,700	39,500	40,000	39,000	-1,000
581104	FIRE ENGINE REPL-06/08	30,000	30,000	28,610	27,710	27,710	0
581105	DPW EQUIPMENT-06/08	40,000	40,000	37,860	36,960	36,960	0
581106	FIRE LADDER-2009	55,000	55,000	55,000	50,000	50,000	0
581107	PARKS EQUIP-2009	5,000	5,000	5,000	5,000	5,000	0
581108	DPW EQUIP-2009	40,000	40,000	40,000	40,000	40,000	0
581109	FIRE ENGINE - 2010	50,000	50,000	50,000	50,000	0	-50,000
581110	TRASH CARTS- 2010	190,000	190,000	190,000	190,000	0	-190,000
581111	TROMMEL SCREEN-2011	15,000	15,000	15,000	15,000	15,000	0
581113	FIRE ENGINE-2012	60,000	60,000	60,000	60,000	60,000	0
581114	DPW EQUIP REPL-2012	30,000	30,000	30,000	30,000	30,000	0
581115	DPW EQUIP REPL-2012	10,000	10,000	10,000	10,000	5,000	-5,000
581116	SWEEPER REPL-2013	20,000	15,000	15,000	15,000	15,000	0
581117	FIRE LADDER REPL-2013	70,000	70,000	65,000	65,000	65,000	0
581118	DPW EQUIPMENT-2014	30,000	30,000	30,000	30,000	25,000	-5,000
581119	SNOW MELTING EQMT-201	25,000	25,000	25,000	25,000	25,000	0
581120	DPW EQUIPMENT - 2015	35,000	35,000	35,000	35,000	35,000	0
581121	DPW SNOW BLOWER -201	10,000	15,000	15,000	15,000	15,000	0
581122	LIBR AUTO CIRCL EQ-2016	18,000	15,000	20,000	20,000	20,000	0
581123	FIRE PUMPER - 2016	30,000	30,000	35,000	35,000	35,000	0
581124	FIRE SCBA EQMT - 2016	44,000	40,000	45,000	45,000	50,000	5,000
581125	FIRE BUCKET TRUCK - 201	22,000	20,000	20,000	20,000	20,000	0
581127	DPW CONSTR EQMT - 201	0	19,500	20,000	20,000	20,000	0
581129	FIRE PUMPER - 2017	0	50,000	50,000	55,000	55,000	0
581130	DISPATCH CONSL - 2017	0	55,000	55,000	60,000	60,000	0
581131	FIRE LADDER #2 2/19	0	0	0	135,000	135,000	0

CITY OF NEWTON BUDGET DEPARTMENTAL DETAIL
--

	ACTUAL FY2017	ACTUAL FY2018	ACTUAL FY2019	ORIGINAL 2020	RECOMMENDED 2021	CHANGE 2020 to 2021
581132 BUCKET TRUCK P/R 2/19	0	0	0	25,000	25,000	0
581133 TRASH TRUCKS P/R 2/19	0	0	0	17,000	15,000	-2,000
581134 DPW GRADALL TRK 2/19	0	0	0	20,000	20,000	0
581135 BACKHOE DPW 2/19	0	0	0	19,000	15,000	-4,000
581136 FRONT END LOADER 2/19	0	0	0	9,081	10,000	919
TOTAL	11,952,247	12,796,894	13,117,920	14,026,667	14,549,667	523,000
TOTAL DEBT MATURITIES	11,952,247	12,796,894	13,117,920	14,026,667	14,549,667	523,000

CITY OF NEWTON BUDGET DEPARTMENTAL DETAIL
--

		ACTUAL	ACTUAL	ACTUAL	ORIGINAL	RECOMMENDED	CHANGE
		FY2017	FY2018	FY2019	2020	2021	2020 to 2021
0110772 - INTEREST-LNG TERM DEBT							
582A01	NSHS - 2005	157,938	143,687	124,688	105,688	86,688	-19,000
582A02	HIGH SCHOOL RENOV-200	132,748	120,165	105,240	90,465	75,863	-14,602
582A03	PEIRCE SCHOOL -2006	5,733	4,875	3,825	2,850	1,875	-975
582A04	COUNTRYSIDE-2006	1,120	885	600	300	75	-225
582A05	SCHOOL BOILERS-2006	3,160	2,550	1,815	1,065	345	-720
582A06	NSHS HVAC-2006	2,181	1,811	1,365	870	300	-570
582A07	ELEM RENOV-2006	1,272	1,031	735	435	143	-292
582A08	NNHS-2007	75,216	60,453	52,590	44,790	36,990	-7,800
582A09	NSHS-2007	34,202	28,350	25,125	21,975	18,825	-3,150
582A10	H.MANN/MEM-SPLDG-2007	2,901	1,050	525	375	225	-150
582A11	MASON-RICE/ZERVAS-200	22,154	18,300	16,200	14,100	12,000	-2,100
582A12	NNHS-1 2007	45,295	40,160	35,460	31,418	27,450	-3,968
582A13	CARR BOILER 2007	3,493	3,100	2,750	2,450	2,150	-300
582A14	NNHS-2 2007	285,278	252,619	222,950	197,525	172,325	-25,200
582A15	NNHS- 06/08	740,075	747,161	724,565	696,848	667,746	-29,102
582A16	BROWN WINDOWS-06/08	53,219	51,074	47,224	42,265	37,351	-4,914
582A17	FA DAY HVAC-4/01/2009	34,843	43,925	40,675	37,175	33,175	-4,000
582A18	NNHS-04/01/2009	1,601,385	2,232,150	2,147,150	2,058,650	1,975,050	-83,600
582A19	UNDERWOOD BOILER-04/0	3,374	4,229	3,904	3,554	3,150	-404
582A20	BROWN WINDOWS-04/01/0	13,367	16,725	15,425	14,025	12,425	-1,600
582A21	NSHS ATHL FIELDS-04/01/0	48,513	55,329	48,341	40,816	32,420	-8,396
582A22	ANGIER BOILER - 2010	3,100	2,400	1,600	800	0	-800
582A23	MODULAR CLASSROOMS-	32,725	20,400	32,086	24,300	18,450	-5,850
582A24	NNHS - 2010	376,206	205,653	401,558	325,668	301,059	-24,609
582A25	ED CTR GENERATOR -201	3,100	2,400	1,600	800	0	-800
582A26	BURR DOORS & WINDOW	17,425	10,200	18,461	14,511	12,431	-2,080
582A27	COUNTRYSIDE ELEVATOR	2,325	1,800	1,200	600	0	-600
582A28	WILLIAMS BOILER - 2010	3,100	2,400	1,600	800	0	-800
582A29	SCHOOL ROOFS-2011	24,250	14,825	26,064	20,900	19,100	-1,800
582A30	SCHOOL MASONRY-2011	13,419	8,334	14,370	11,560	10,436	-1,124
582A31	SCHOOL BOILERS-2011	10,463	6,531	11,131	8,943	8,043	-900
582A32	SCHOOL HVAC-2011	2,100	1,700	1,300	900	450	-450
582A33	MANN WINDOW/DOOR-201	14,781	9,016	16,186	13,080	11,956	-1,124
582A34	NNHS-MSBA LOAN 2011	183,333	176,000	168,666	161,333	154,000	-7,333
582A36	SCHL MODULARS-2012	15,300	14,100	12,900	11,700	10,200	-1,500
582A37	SCHL MODULARS-2012	1,275	1,175	1,075	975	850	-125
582A38	SCHL SPRINKLERS-2012	1,375	1,175	1,075	975	850	-125
582A39	FA DAY RENOV/SPKLR-201	2,500	0	0	0	0	0
582A40	SCHL ACCESSIBILITY-2012	5,100	4,700	4,300	3,900	3,400	-500
582A41	SCHL ELECTRICAL-2012	3,225	2,925	2,625	2,325	1,950	-375
582A42	SCHL GENERATORS-2012	5,100	4,700	4,300	3,900	3,400	-500
582A43	SCHL BOILER REPL-2012	7,650	7,050	6,450	5,850	5,100	-750
582A44	MODULARS/SPKLR-2012	24,775	22,775	20,775	18,775	16,275	-2,500
582A45	SCHL MASONRY-2013	13,888	13,138	12,138	11,138	10,138	-1,000
582A46	CARR SCHL DESIGN-2013	4,200	2,400	0	0	0	0
582A47	CARR DESGN/CON ADMIN	9,600	5,400	0	0	0	0
582A48	FA DAY RENOVATIONS-20	205,706	200,006	192,206	184,007	175,407	-8,600

CITY OF NEWTON BUDGET DEPARTMENTAL DETAIL
--

		ACTUAL	ACTUAL	ACTUAL	ORIGINAL	RECOMMENDED	CHANGE
		FY2017	FY2018	FY2019	2020	2021	2020 to 2021
582A49	ELEM MODULARS-2014	84,600	79,800	71,800	63,800	55,800	-8,000
582A50	MASON-RICE SPKLR-2014	16,763	15,713	13,963	12,213	10,463	-1,750
582A51	CARR RENOVATIONS-2014	440,863	434,113	422,363	410,113	397,363	-12,750
582A52	ANGIER - 2014	187,694	184,844	179,844	174,594	169,094	-5,500
582A53	CABOT FEASIBILITY-2015	13,800	9,800	5,850	1,950	0	-1,950
582A54	BIGELOW STAIRCASE-201	13,200	12,200	11,250	10,350	9,450	-900
582A55	ANGIER CONSTR-2015	477,750	471,450	465,000	458,450	451,800	-6,650
582A56	ZERVAS CONSTR - 2016	710,254	721,863	707,463	688,713	669,213	-19,500
582A57	ANGIER CONSTR - 2016	175,928	178,919	175,319	170,569	165,819	-4,750
582A58	AQUINAS LAND AQ - 2016	616,003	626,281	613,881	597,632	580,632	-17,000
582A59	FA DAY HT WATER HTR-20	6,699	6,550	5,950	5,200	4,450	-750
582A60	NNHS BACKSTOP - 2016	15,567	15,550	14,950	13,950	12,950	-1,000
582A61	NSHS TENNIS CTS - 2016	33,254	33,100	31,700	29,700	27,700	-2,000
582A62	ZERVAS CONSTR - 2017	0	470,861	465,099	457,900	447,988	-9,912
582A63	CABOT LAND TKNG - 2017	0	36,581	36,125	35,525	34,725	-800
582A64	CABOT DESIGN - 2017	0	14,519	14,409	14,260	14,032	-228
582A65	CABOT CONSTR - 2017	0	220,567	217,881	214,432	209,832	-4,600
582A66	ZERVAS CONSTRUCT 12/1	0	0	89,135	71,110	67,860	-3,250
582A67	NSHS MONDO REPL 12/17	0	0	16,839	12,900	11,900	-1,000
582A68	CABOT CONSTRUCT 12/17	0	0	860,292	706,582	689,619	-16,963
582A69	CABOT CONSTRUCT 2/19	0	0	0	188,833	186,844	-1,989
582A70	CARR SCHOOL A/C 2/19	0	0	0	42,546	12,650	-29,896
582A71	BIGELOW BOILER REPL- 2/	0	0	0	0	42,050	42,050
582A72	LINCOLN-ELIOT WINDOW-	0	0	0	0	56,550	56,550
582A73	FA DAY BOILER REPL- 2/20	0	0	0	0	31,417	31,417
582A74	NEWTON EARLY CHILDHD-	0	0	0	0	116,423	116,423
582B01	MWPAT LANDFILL CLOSU	2,200	0	0	0	0	0
582B03	BENCLIFFE CIRCLE-2009	1,463	1,013	525	0	0	0
582B04	CRAFTS ST FUEL ST - 2010	6,975	5,400	3,600	1,800	0	-1,800
582B05	TRAFFIC SGNL IMP - 2016	35,519	34,250	31,450	27,950	24,200	-3,750
582B06	AUB SQ TRAFFIC IMPV-201	53,303	51,300	47,300	42,050	36,550	-5,500
582B08	EILOT ST BRIDGE - 2016	79,473	79,850	77,250	73,750	70,250	-3,500
582B09	DED/NAH TRAFFIC IMP 12/	0	0	67,579	51,975	47,725	-4,250
582B10	DED/NAH INTER IMP 12/17	0	0	21,753	16,603	15,149	-1,454
582B14	W NEWTON SQ IMPRV- 2/2	0	0	0	0	234,852	234,852
582B15	WALNUT AND AUSTIN REH	0	0	0	0	169,650	169,650
582B16	PARKING METER & KIOSK-	0	0	0	0	37,604	37,604
582C01	FIRE STATIONS-2007	3,776	2,688	2,100	1,500	900	-600
582C02	FIRE STATIONS 2007	2,792	2,170	1,575	1,110	675	-435
582C03	FIRE STATIONS 2007	4,550	3,715	2,903	2,175	1,425	-750
582C04	FIRE STATION #4-2009	36,783	41,798	36,435	30,660	24,460	-6,200
582C06	CITY HALL BOILER-2009	3,506	4,425	4,100	3,750	3,350	-400
582C07	FIRE STATION #4-2010	2,775	1,600	3,028	2,400	2,075	-325
582C08	FIRE STATION #7 - 2010	122,100	70,400	132,365	104,883	91,242	-13,641
582C09	ENERGY CONSV - 2010	86,775	53,800	85,959	65,356	49,979	-15,377
582C10	CITY HALL WINDOWS-2011	2,300	1,700	1,300	900	450	-450
582C11	CITY HALL ELEC/BOILER-1	8,450	7,850	7,050	6,250	5,450	-800
582C12	CITY HALL VETS WING-201	8,606	8,156	7,556	6,956	6,356	-600
582C14	CRAFTS DPW MASNRY-'13	5,400	4,800	4,000	3,200	2,400	-800

CITY OF NEWTON BUDGET DEPARTMENTAL DETAIL
--

		ACTUAL	ACTUAL	ACTUAL	ORIGINAL	RECOMMENDED	CHANGE
		FY2017	FY2018	FY2019	2020	2021	2020 to 2021
582C15	CRAFTS DPW ROOF-2013	500	200	0	0	0	0
582C16	ENERGY CONSV-2013	5,600	3,200	0	0	0	0
582C17	GATH POOL IMPV-2013	4,050	3,600	3,000	2,400	1,800	-600
582C18	SALT SHED-2014	17,531	16,781	15,531	14,282	13,032	-1,250
582C19	FIRE ST #10/WIRES - 1/15	186,050	179,950	173,850	167,750	161,650	-6,100
582C20	ENERGY CONSERVATION-	79,350	76,700	74,100	71,500	68,900	-2,600
582C21	FIRE ST#3 - 2016	129,426	131,675	129,075	125,825	122,325	-3,500
582C22	SR CTR HVAC - 2016	6,699	6,550	5,950	5,200	4,450	-750
582C23	WAR MEML ELEVATOR - 2	45,303	45,400	43,800	41,800	39,800	-2,000
582C24	MANET RD COMM BLDG-20	27,214	27,594	26,994	26,244	25,494	-750
582C25	MAIN LIBR IMPV - 2016	11,133	10,750	9,950	8,950	7,700	-1,250
582C26	CTY HALL ROOF - 2016	4,434	4,200	3,800	3,300	2,800	-500
582C27	FIRE ST #3/HQ - 2017	0	123,156	121,688	119,738	117,138	-2,600
582C28	FIRE ST #3/HQ - 2017	0	395,505	385,657	374,407	359,147	-15,260
582C29	FIRE ST #3/HQ 12/17	0	0	93,425	73,350	68,850	-4,500
582C30	CRAFTS ST GARAGE RF 2/	0	0	0	12,815	12,107	-708
582C31	LIBRARY INTER IMPRV 2/1	0	0	0	21,847	20,850	-997
582D01	GATH POOL IMPROVEMEN	1,350	1,150	950	750	500	-250
582D02	BRACELAND PK IMPV-2012	2,550	2,350	2,150	1,950	1,700	-250
582D03	LOWER FALLS CC RENOV-	9,831	9,231	8,231	7,232	6,232	-1,000
582D04	MCGRATH PARK TENNIS 2	0	0	0	9,425	8,850	-575
582I01	DPW EQUIPMENT-2006	6,340	5,100	3,600	2,100	675	-1,425
582I02	FIRE LADDER-2006	6,952	5,579	3,930	2,303	750	-1,553
582I03	DPW EQUIPMENT-2007	7,946	5,351	4,163	2,970	1,785	-1,185
582I04	FIRE ENGINE REPL-06/08	8,554	7,745	6,695	5,265	3,880	-1,385
582I05	DPW EQUIPMENT-06/08	11,393	10,315	8,915	7,022	5,175	-1,847
582I06	FIRE LADDER-2009	11,843	13,313	11,525	9,600	7,600	-2,000
582I07	PARKS EQUIP-2009	1,163	1,338	1,175	1,000	800	-200
582I08	DPW EQUIP-2009	9,111	10,420	9,120	7,720	6,120	-1,600
582I09	FIRE ENGINE - 2010	7,750	6,000	4,000	2,000	0	-2,000
582I10	TRASH CARTS - 2010	29,450	22,800	15,200	7,600	0	-7,600
582I11	TROMMEL SCREEN-2011	3,150	2,550	1,950	1,350	675	-675
582I13	FIRE ENGINE - 2012	8,100	6,900	5,700	4,500	3,000	-1,500
582I14	DPW EQUIP REPL-2012	4,050	3,450	2,850	2,250	1,500	-750
582I15	DPW EQUIP REPL-2012	1,100	900	700	500	250	-250
582I16	SWEEPER REPL-2013	4,200	3,600	3,000	2,400	1,800	-600
582I17	FIRE LADDER REPL-2013	27,813	25,713	22,912	20,312	17,713	-2,599
582I18	DPW EQUIPMENT-2014	10,400	9,500	8,000	6,500	5,000	-1,500
582I19	SNOW MELTING EQMT-201	9,500	8,750	7,500	6,250	5,000	-1,250
582I20	DPW EQUIPMENT - 2015	9,650	8,950	8,250	7,550	6,850	-700
582I21	DPW SNOW BLOWER - 201	6,699	6,550	5,950	5,200	4,450	-750
582I22	LIBR AUTO CIRCL EQ-2016	9,032	8,650	8,050	7,050	6,050	-1,000
582I23	FIRE PUMPER - 2016	28,820	28,700	27,500	25,750	24,000	-1,750
582I24	FIRE SCBA EQMT-2016	22,372	21,450	19,850	17,600	15,350	-2,250
582I25	FIRE BUCKET TRUCK-2016	10,053	9,550	8,750	7,750	6,750	-1,000
582I27	DPW CONST EQMT - 2017	0	8,761	8,200	7,600	6,800	-800
582I29	FIRE PUMPER - 2017	0	22,769	21,332	19,832	17,632	-2,200
582I30	DISP CONSOLE - 2017	0	24,504	22,922	21,272	18,872	-2,400
582I31	FIRE LADDER #2 2/19	0	0	0	58,000	53,250	-4,750

CITY OF NEWTON BUDGET DEPARTMENTAL DETAIL
--

	ACTUAL FY2017	ACTUAL FY2018	ACTUAL FY2019	ORIGINAL 2020	RECOMMENDED 2021	CHANGE 2020 to 2021
582132 BUCKET TRUCK P/R 2/19	0	0	0	10,392	9,500	-892
582133 TRASH TRUCKS P/R 2/19	0	0	0	8,700	8,150	-550
582134 DPW GRADALL TRK 2/19	0	0	0	12,374	11,800	-574
582135 BACKHOE DPW 2/19	0	0	0	7,202	6,500	-702
582136 FRONT END LOADER 2/19	0	0	0	4,789	4,500	-289
TOTAL	8,299,065	9,805,652	10,881,647	10,461,435	10,566,934	105,499
TOTAL INTEREST-LNG TERM DEBT	8,299,065	9,805,652	10,881,647	10,461,435	10,566,934	105,499
0110773 - INTEREST-TEMP LOANS						
EXPENSES						
531600 BOND/NOTE SALE COSTS	0	0	34,048	0	0	0
579500 UNDISTRIBUTED BUDGET	0	0	0	140,000	0	-140,000
TOTAL EXPENSES	0	0	34,048	140,000	0	-140,000
583A03 CABOT BAAN'S	3,856	0	0	0	0	0
TOTAL	3,856	0	0	0	0	0
TOTAL INTEREST-TEMP LOANS	3,856	0	34,048	140,000	0	-140,000
0110775 - OFU-ADV REFUNDING CONTB.						
5978 ADV REFUNDING CONTB.	0	267,859	0	0	0	0
TOTAL	0	267,859	0	0	0	0
TOTAL OFU-ADV REFUNDING CONTB.	0	267,859	0	0	0	0
TOTAL TREASURY	27,932,470	30,287,332	31,652,098	32,407,707	32,767,153	359,446