Treasurer and Collector's Office

Mission

To provide for proper allocation of City funds while ensuring their safety, liquidity, and yield production.

The City of Newton Treasurer and Collector's Office is responsible for the collection and management of all receipts due the city. It is further charged with the investment and reconciliation of all city funds.

The Treasurer and Collector's Office manages and fulfills all billing of Real Estate and Personal Property Tax, Excise Tax, Water & Sewer charges, including the collection and processing of all payments. The department also processes payments made for parking violations.

The Treasurer/Collector serves not only the residents of Newton but other city departments in the collection and disposition of their funds. The Treasurer is the custodian for and advisor to a number of the City's trust funds.

As part of the management process, Treasury establishes accounts and maintains relationships with numerous financial institutions. All accounts are reconciled to both the bank statements and to the City's general ledger. Treasury provides a range of payment options including in person, online, mail and lockbox.

Treasury works with the Comptroller and the Financial Information Service Department to complete, fund and disburse the City's payrolls.

The Treasurer and Collector's Office has a key role in maintaining the City's Aaa Moody's rating for its borrowings. Responsibilities include the gathering, input and review of data in support of borrowings; coordinating with the City's Bond Council and Financial Advisor as to timing and follow up documentation; and signing the official bond documents.

Fiscal Year 2019 has been an active one for the City of Newton Treasury Department. The Department has continued to make strides in incorporating new banking and point of sale technology to streamline the collection process. We successfully expanded the number of departments offering online and "point of sale payment in department" options with the goal of increasing customer service and convenience. At the same time, we must manage our Banking Services budget to ensure that the cost of any such new technology is monitored and controlled.

In 2019, we successfully maintained the City's Aaa Moody's rating for borrowings. The City's cash funds are monitored closely to ensure investment returns are maximized while maintaining liquidity and mitigating risk. We also reduced the time for delivery of municipal liens and tax redemptions to well below Massachusetts statutory requirements.

Looking ahead to the budget for Fiscal Year 2020 the level of Treasury personnel, as well as overall budget with controllable expenses will remain the same as in Fiscal Year 2019. In this upcoming year, Treasury will be involved in an important conversion and merger of the City's financial reporting systems. Upon completion, this integrated system will result in a faster, less personnel intensive reconciliation process.

During this process, which will require several months to complete, Treasury will still strive to achieve and maintain high customer service standards. Due to the transition, in FY2019 we hired three new staff members with experience in and a commitment to providing high quality customer service to assist in our continuing effort to improve response time for customer phone calls, emails and in person inquiries.

We will also continue to work with the Executive Office to maintain the City's Aaa bond rating by thoughtfully directing all short and

long-term borrowing and managing relationships with custodial, investment and banking services.

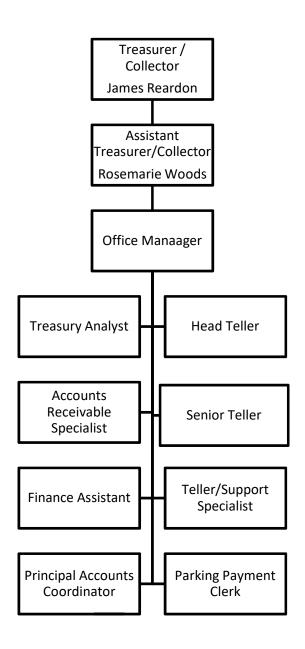
Throughout FY2019, we have met our office goal of processing all abatement-related refunds within ten business days. Also, we have met or exceeded state guidelines for processing municipal lien certificates and redemption requests. We shall continue to meet these standards while making further improvements in additional Treasury services in FY2020. Among these improvements are complete centralization of online payment options, expansion of payment methods to keep pace with technological changes, and establishment of a continuing education process to ensure staff is knowledgeable of current laws and processes.

Treasury staff take their fiduciary role seriously. We are proud to serve this community and are excited to continue our efforts to meet the needs of all Newton residents.

James Reardon

Treasurer & Collector

TREASURY DEPARTMENT

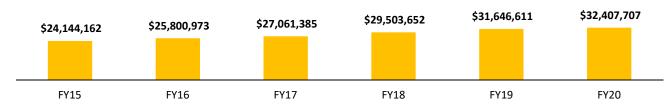


Financial and Operating Highlights

Financial Highlights

<			 		Actual			<-∆	dj Budget->	<-	Proposed->
		FY2015	FY2016 FY2017		FY2018			FY2019		FY2020	
Expenditure by Dep	art	ment									
Treasury	\$	1,297,589	\$ 1,337,786	\$	1,104,119	\$	1,141,352	\$	1,297,661	\$	1,313,129
Debt Maturities	\$	9,425,280	\$ 10,228,407	\$	11,537,247	\$	12,516,894	\$	13,162,267	\$ 1	L4,026,667
Interest Lng Term	\$	7,546,259	\$ 8,121,498	\$	8,276,665	\$	9,794,452	\$	10,885,907	\$ 1	LO,461,435
Interest Temp	\$	-	\$ -	\$	-	\$	-	\$	40,000	\$	140,000
OFU-ADV Refund	\$	-	\$ -	\$	-	\$	-	\$	-	\$	-
State Assmnts	\$	5,875,034	\$ 6,113,282	\$	6,143,354	\$	6,050,954	\$	6,260,776	\$	6,466,476
Total	\$	24,144,162	\$ 25,800,973	\$	27,061,385	\$	29,503,652	\$	31,646,611	\$ 3	32,407,707
% Incr			6.86%		4.89%		9.02%		7.26%		2.40%
Personnel											
Full-Time		10	11		11		11		11		11
Part-Time		0	0		0		0		0		0
Total		10	11		11		11		11		11

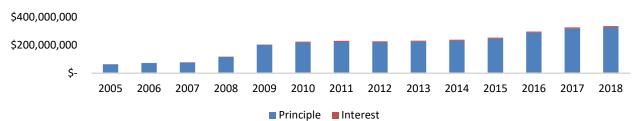
Total Treasury Expenditures



Operating Highlights

<u> </u>				
	Credit Card		E-Check	
FY	Bills Paid	\$ Value	Bills Paid	\$ Value
2018	24,007	\$6,966,146	67,079	\$84,109,751
2017	21,828	\$5,160,445	59,050	\$63,308,890
2016	17,548	\$4,206,467	52,300	\$55,053,245
2015	9,669	\$2,498,976	28,313	\$22,836,940

Debt Service Principal & Interest



Treasurer & Collector's Office Fiscal Year 2020 Outcomes and Strategies

Outcome 1

Help Munis Go Live Seamlessly on July 1, 2019

The conversion to MUNIS financial software will go live on July 1, 2019, with payroll application to follow on January 1, 2020. This software implementation will have an expansive impact on the Treasury Department as the City moves to a single financial software application. We

look forward to this transition notwithstanding the challenges at hand because it will provide more effective and efficient business processing and revenue management with higher accuracy and flexibility. The Treasury will continue to work closely with cross-functional departments along with the Information Technology Department to ensure a successful implementation as business processes are changed, tested and fine-tuned. We anticipate city-wide end user training to continue into Fiscal Year 2020 and Treasury Department job functions to change due to this consolidation of software packages.

While Treasury made great strides in incorporating new technologies into the collection and payment processes, we have an ongoing need to address this issue. The technology used by many departments to meet their specific needs is often not compatible with the technology used to account for their revenue and

Outcome 2

Continue Technological Advancement

costs. Treasury will continue to identify these differences and find suitable solutions.

Also, Treasury must continue to keep pace with the everchanging technological environment. Financial institutions and vendors who do business with the City are constantly updating or changing their methods of communication, reporting and safeguarding information. We must ensure that we are compatible and compliant with the most effective methods of fraud prevention, banking services and customer service delivery.

Outcome 3

Continue Professional Development of Treasury Staff to Provide Excellent Internal and External Customer Service Providing quality customer service and support to the residents of Newton and to all City departments requires that Treasury staff be fully knowledgeable not only in their primary functions, but in their ability to support other positions that may become temporarily vacant. Ongoing cross-training efforts and the identification of individual

strengths will continue to be a priority. Enabling promotion within the department will allow Treasury to retain personnel with acquired knowledge who can pass this on to new staff while utilizing it in their new positions.

FUND: 01 - GENERAL FUND

DEPARTMENT: 107 - TREASURER/COLLECTOR

CITY OF NEWTON BUDGET DEPARTMENT LEGAL LEVEL OF CONTROL

	ACTUAL 2017	ACTUAL 2018	AMENDED 2019	YTD 4/11/2019	RECOMMENDED 2020	CHANGE 2019 to 2020
TREASURER/COLLECTOR SUMMARY						
51 - PERSONAL SERVICES	648,239	680,962	726,794	509,204	730,227	3,433
52 - EXPENSES	755,922	589,293	603,326	530,696	599,300	-4,026
56 - INTERGOVERNMENTAL	6,143,354	6,050,954	6,260,776	4,680,508	6,466,476	205,700
58 - DEBT AND CAPITAL	19,813,912	22,311,346	24,048,174	19,275,536	24,488,102	439,928
57 - FRINGE BENEFITS	101,561	95,716	111,417	87,258	123,602	12,185
TOTAL DEPARTMENT	27,462,989	29,728,272	31,750,487	25,083,202	32,407,707	657,220
TREASURY						
51 - PERSONAL SERVICES	648,239	680,962	726,794	509,204	730,227	3,433
52 - EXPENSES	755,922	589,293	563,326	496,648	459,300	-104,026
57 - FRINGE BENEFITS	101,561	95,716	111,417	87,258	123,602	12,185
TOTAL TREASURY	1,505,722	1,365,971	1,401,537	1,093,110	1,313,129	-88,408
DEBT MATURITIES						
58 - DEBT AND CAPITAL	11,537,247	12,516,894	13,162,267	10,182,920	14,026,667	864,400
TOTAL DEBT MATURITIES	11,537,247	12,516,894	13,162,267	10,182,920	14,026,667	864,400
INTEREST-LNG TERM DEBT						
58 - DEBT AND CAPITAL	8,276,665	9,794,452	10,885,907	9,092,616	10,461,435	-424,472
TOTAL INTEREST-LNG TERM DEBT	8,276,665	9,794,452	10,885,907	9,092,616	10,461,435	-424,472
INTEREST-TEMP LOANS						
52 - EXPENSES	0	0	40,000	34,048	140,000	100,000
TOTAL INTEREST-TEMP LOANS	0	0	40,000	34,048	140,000	100,000
STATE ASSESSMENTS						
56 - INTERGOVERNMENTAL	6,143,354	6,050,954	6,260,776	4,680,508	6,466,476	205,700
TOTAL STATE ASSESSMENTS	6,143,354	6,050,954	6,260,776	4,680,508	6,466,476	205,700

FUND: 01 - GENERAL FUND

DEPARTMENT: 107 - TREASURER/COLLECTOR

		ACTUAL FY2017	ACTUAL FY2018	AMENDED 2019	YTD 4/11/2019	RECOMMENDED 2020	CHANGE 2019 to 2020
107 - TREASURE	:R/COLLECTOR						
0110701 - TREA	ASURY						
PERSONAL S	SERVICES						
511001	FULL TIME SALARIES	643,433	671,087	717,675	497,053	722,577	4,903
513001	REGULAR OVERTIME	431	1,525	1,000	179	1,000	0
514001	LONGEVITY	875	3,250	3,250	1,500	3,150	-100
515005	BONUSES	0	2,100	0	2,100	0	0
515006	VACATION BUY BACK	0	0	1,369	4,872	0	-1,369
515102	CLEANING ALLOWANCE	3,500	3,000	3,500	3,500	3,500	0
TOTAL	PERSONAL SERVICES	648,239	680,962	726,794	509,204	730,227	3,433
EXPENSES							
52401	OFFICE EQUIPMENT R-M	65	74	1,500	22	1,500	0
530210	BANKING SERVICES	85,899	103,410	140,000	133,678	140,000	0
5307	PARKING TICKET COLLEC	120,722	110,412	150,000	150,000	150,000	0
5314	REGIST/RECORDING FEES	2,854	1,800	3,500	-300	3,500	0
5316	BOND/NOTE SALE COSTS	401,603	224,620	103,876	103,876	0	-103,876
5317	MAILING SERVICES	104,036	105,465	115,000	84,455	115,000	0
53401	TELEPHONE	691	615	750	373	600	-150
5341	POSTAGE	18,620	19,099	22,000	14,275	22,000	0
5342	PRINTING	8,386	5,612	7,700	7,472	6,500	-1,200
5343	ADVERTISING/PUBLICATIO	1,635	935	4,000	681	4,000	0
5420	OFFICE SUPPLIES	2,110	7,309	5,000	371	5,000	0
5523	PAPER GOODS & SUPPLIE	3,066	3,885	4,000	415	4,000	0
5585	COMPUTER SUPPLIES	1,990	1,500	300	0	1,500	1,200
5592	BOOKS/MANUALS/PERIODI	0	0	0	0	200	200
5710	VEHICLE USE REIMBURSE	0	12	200	0	0	-200
5711	IN-STATE CONFERENCES	50	76	500	50	500	0
5730	DUES & SUBSCRIPTIONS	952	1,226	1,000	273	1,000	0
575005	EMPLOYEE HONESTY BON	3,244	3,244	3,600	1,008	3,600	0
5770	TAX TITLE COSTS	0	0	400	0	400	0
TOTAL	EXPENSES	755,922	589,293	563,326	496,648	459,300	-104,026
FRINGE BEN	EFITS						
57DENTAL	DENTAL INSURANCE	2,199	2,522	2,024	1,960	3,150	1,126
57HLTH	HEALTH INSURANCE	83,908	77,762	91,741	71,316	99,124	7,383
57LIFE	BASIC LIFE INSURANCE	316	269	228	198	285	57
57MEDA	MEDICARE PAYROLL TAX	8,822	9,381	10,526	6,964	10,088	-438
57OPEB	OPEB CONTRIBUTION	6,316	5,782	6,898	6,820	10,955	4,057
TOTAL	FRINGE BENEFITS	101,561	95,716	111,417	87,258	123,602	12,185
TOTAL TRE	EASURY	1,505,722	1,365,971	1,401,537	1,093,110	1,313,129	-88,408

		ACTUAL FY2017	ACTUAL FY2018	AMENDED 2019	YTD 4/11/2019	RECOMMENDED 2020	CHANGE 2019 to 2020
0110771 - DEB	T MATURITIES						
DEBT AND C	APITAL						
581A01	NSHS MONDO REPL 12/17	0	0	24,000	24,000	20,000	-4,000
581A02	CABOT CONSTRUCT 12/17	0	0	185,775	185,775	330,500	144,725
581A03	CABOT CONSTRUCT 2/19	0	0	0	0	170,000	170,000
581A04	CARR A/C RENO 2/19	0	0	0	0	28,919	28,919
581A34	NSHS - 2005	475,000	475,000	475,000	475,000	475,000	0
581A35	HIGH SCHOOL RENOV-200	508,250	500,000	495,000	495,000	490,000	-5,000
581A36	PEIRCE SCHOOL-2006	33,300	35,000	35,000	35,000	30,000	-5,000
581A37	COUNTRYSIDE-2006	10,000	9,000	10,000	10,000	10,000	0
581A38	SCHOOL BOILERS-2006	24,950	24,000	25,000	25,000	25,000	0
581A39	NSHS HVAC-2006	15,000	14,700	15,000	15,000	18,000	3,000
581A40	ELEM SCHL RENOV-2006	9,600	9,700	10,000	10,000	10,000	0
581A41	NNHS-2007	270,000	264,200	260,000	260,000	260,000	0
581A42	NSHS-2007	105,200	110,000	105,000	105,000	105,000	0
581A43	H.MANN/MEM-SPLDG-2007	35,090	30,000	5,000	5,000	5,000	0
581A44	MASON-RICE/ZERVAS-200	70,400	70,000	70,000	70,000	70,000	0
581A45	NNHS-1 2007	132,210	135,000	135,000	135,000	134,500	-500
581A46	CARR BOILERS 2007	10,500	10,000	10,000	10,000	10,000	0
581A47	NNHS-2 2007	856,500	854,600	850,000	850,000	845,000	-5,000
581A48	NNHS-06/2008	545,000	565,000	554,340	554,340	582,040	27,700
581A49	BROWN WINDOWS 06/08	110,000	110,000	99,190	99,190	98,290	-900
581A50	FA DAY HVAC-04/01/09	100,000	100,000	100,000	0	100,000	0
581A51	NNHS-04/01/2009	1,635,000	1,700,000	1,770,000	0	2,090,000	320,000
581A52	UNDERWOOD BOILER-04/0	10,000	10,000	10,000	0	10,100	100
581A53	BROWN WINDOWS-04/01/0	40,000	40,000	40,000	0	40,000	0
581A54	NSHS ATHL FIELDS-04/01/0	215,000	215,000	215,000	0	209,900	-5,100
581A55	ANGIER BOILER- 2010	20,000	20,000	20,000	20,000	20,000	0
581A56	MODULAR CLASSROOMS-	95,000	95,000	95,000	95,000	95,000	0
581A57	NNHS-2010	390,000	390,000	390,000	390,000	390,000	0
581A58	ED CTR GENERATOR-2010	20,000	20,000	20,000	20,000	20,000	0
581A59	BURR DOORS/WINDOWS-2	35,000	35,000	35,000	35,000	35,000	0
581A60	COUNTRYSIDE ELEV-2010	15,000	15,000	15,000	15,000	15,000	0
581A61	WILLIAMS BOILER-2010	20,000	20,000	20,000	20,000	20,000	0
581A62	SCHOOL ROOF REPAIRS-2	45,000	45,000	45,000	0	40,000	-5,000
581A63	SCHOOL MASONRY -2011	25,000	25,000	25,000	0	25,000	0
581A64	SCHOOL BOILER REPL-201	20,000	20,000	20,000	0	20,000	0
581A65	SCHOOL HVAC-2011	10,000	10,000	10,000	0	10,000	0
581A66	MANN WINDOW/DOOR-201	25,000	25,000	25,000	0	25,000	0
581A67	NNHS-2011 MSBA LOAN	366,667	366,667	366,667	366,667	366,667	0
581A69	MODULAR CLASSROOMS-	60,000	60,000	60,000	0	60,000	0
581A70	MODULAR CLASSROOMS-	5,000	5,000	5,000	0	5,000	0
581A71	SCHL SPRNKLER SYTEM-2	10,000	5,000	5,000	0	5,000	0
581A73	SCHL ACCESSIBILITY-2012	20,000	20,000	20,000	0	20,000	0
581A74	SCHL ELECTRICAL-2012	15,000	15,000	15,000	0	15,000	0
581A75	SCHL GENERATORS-2012	20,000	20,000	20,000	0	20,000	0
581A76	SCHL BOILER REPL-2012	30,000	30,000	30,000	0	30,000	0
581A77	MODULARS/SPKL-2012	100,000	100,000	100,000	0	100,000	0
581A78	SCHL MASONRY -2013	25,000	25,000	25,000	25,000	25,000	0

	_	ACTUAL FY2017	ACTUAL FY2018	AMENDED 2019	YTD 4/11/2019	RECOMMENDED 2020	CHANGE 2019 to 2020
581A81	FA DAY RENOVATIONS-20	190,000	195,000	205,000	205,000	215,000	10,000
581A82	ELEM MODULARS-2014	160,000	160,000	160,000	160,000	160,000	0
581A83	MASON-RICE SPKL-2014	35,000	35,000	35,000	35,000	35,000	0
581A84	CARR RENOVATIONS-2014	225,000	235,000	245,000	245,000	255,000	10,000
581A85	ANGIER ELEM - 2014	95,000	100,000	105,000	105,000	110,000	5,000
581A86	CABOT FEASIBILITY - 2015	200,000	200,000	195,000	195,000	195,000	0
581A87	BIGELOW STAIRCASE-201	50,000	50,000	45,000	45,000	45,000	0
581A88	ANGIER CONSTR-2015	310,000	320,000	325,000	325,000	330,000	5,000
581A89	ZERVAS CONSTR - 2016	375,000	360,000	375,000	375,000	390,000	15,000
581A90	ANGIER CONSTR - 2016	90,000	90,000	95,000	95,000	95,000	0
581A91	AQUINAS ACQ - 2016	320,000	310,000	325,000	325,000	340,000	15,000
581A92	FA DAY WATER HTR -2016	10,000	15,000	15,000	15,000	15,000	0
581A93	NNHS BACKSTOP - 2016	15,000	15,000	20,000	20,000	20,000	0
581A94	NSHS TENNIS CTS - 2016	35,000	35,000	40,000	40,000	40,000	0
581A95	ZERVAS CONSTR - 2017	0	235,000	240,000	240,000	247,800	7,800
581A96	CABOT LAND TKNG - 2017	0	18,600	20,000	20,000	20,000	0
581A97	CABOT DESIGN - 2017	0	5,000	5,000	5,000	5,700	700
581A98	CABOT CONSTR - 2017	0	110,000	115,000	115,000	115,000	0
581A99	ZERVAS CONTRCUT 12/17	0	0	65,000	65,000	65,000	0
581B08	LANDFILL CLOSURE-MWP	120,580	121,727	170,600	126,253	0	-170,600
581B11	BENCLIFFE CIRCLE-2009	15,000	15,000	15,000	0	0	-15,000
581B12	CRAFTS ST FUEL STAT-20	45,000	45,000	45,000	45,000	45,000	0
581B13	TRAFFIC SGNL IMP - 2016	65,000	70,000	70,000	70,000	75,000	5,000
581B14	AUB SQ TRAFFIC IMP - 201	100,000	100,000	105,000	105,000	110,000	5,000
581B16	ELIOT ST BRIDGE - 2016	65,000	65,000	70,000	70,000	70,000	0
581B17	DED/NAH TRAFFIC IMP 12/	0	0	85,225	85,225	85,000	-225
581B18	DED/NAH INTER IMP 12/17	0	0	30,000	30,000	29,500	-500
581C16	FIRE STATIONS - 2007	20,000	19,200	20,000	20,000	20,000	0
581C17	FIRE STATIONS-2007	15,000	17,000	17,000	17,000	14,000	-3,000
581C18	FIRE STATIONS 2007	20,000	23,000	23,500	23,500	25,000	1,500
581C19	FIRE STATION #4-2009	165,000	165,000	165,000	0	155,000	-10,000
581C21	CITY HALL BOILERS-2009	10,000	10,000	10,000	0	10,000	0
581C22	FIRE STATION #4 - 2010	5,000	5,000	5,000	5,000	5,000	0
581C23	FIRE STATION #7 - 2010	220,000	220,000	220,000	220,000	220,000	0
581C24	ENERGY CONSERVATION-	245,000	245,000	245,000	245,000	245,000	0
581C25	CITY HALL WINDOWS-2011	15,000	10,000	10,000	0	10,000	0
581C26	CITY HALL ELEC/BLR-2013	20,000	20,000	20,000	20,000	20,000	0
581C27	CITY HALL VETS WING-201	15,000	15,000	15,000	15,000	15,000	0
581C29	CRAFTS ST DPW MASONR	20,000	20,000	20,000	20,000	20,000	0
581C32	GATH POOL IMPV-2013	15,000	15,000	15,000	15,000	15,000	0
581C33	SALT SHED/GARAGE-2014	25,000	25,000	25,000	25,000	25,000	0
581C34	FIRE ST#10/WIRES - 2015	305,000	305,000	305,000	305,000	305,000	0
581C35	ENERGY CONSERVATION-	135,000	130,000	130,000	130,000	130,000	0
581C36	FIRS ST#3 IMPV - 2016	65,000	65,000	65,000	65,000	70,000	5,000
581C37	SR CTR HVAC - 2016	10,000	15,000	15,000	15,000	15,000	0
581C38	WAR MEML ELEVATOR -20	40,000	40,000	40,000	40,000	40,000	0
581C39	MANET RD COMM BLDG-20	16,000	15,000	15,000	15,000	15,000	0
581C40	MAIN LIBR IMPV - 2016	20,000	20,000	20,000	20,000	25,000	5,000
581C40 581C41	CTY HALL ROOF - 2016	10,000	10,000	10,000	10,000	10,000	0,000
JU 104 I	311 HALL NOOF - 2010	10,000	10,000	10,000	10,000	10,000	U

	_	ACTUAL FY2017	ACTUAL FY2018	AMENDED 2019	YTD 4/11/2019	RECOMMENDED 2020	CHANGE 2019 to 2020
581C42	== FIRE ST #3/HQ - 2017	0	60,400	65,000	65,000	65,000	0
581C43	FIRE ST #3/HQ - 2017	0	365,000	375,000	375,000	381,500	6,500
581C44	FIRE ST #3/HQ 12/17	0	0	90,000	90,000	90,000	0
581C46	CRAFTS ST GARAGE RF 2/	0	0	0	0	23,000	23,000
581C47	LIRBARY INT IMPRV 2/19	0	0	0	0	35,000	35,000
581D01	GATH POOL IMPVMTS-201	10,000	10,000	10,000	0	10,000	0
581D02	BRACELAND PK IMPV-2012	10,000	10,000	10,000	0	10,000	0
581D03	LOWER FALLS CC RENOV-	20,000	20,000	20,000	20,000	20,000	0
581D04	MCGRATH TENNIS CRTS 2/	0	0	0	0	18,000	18,000
581101	DPW EQUIPMENT-2006	49,000	50,000	50,000	50,000	50,000	0
581102	FIRE EQUIPMENT-2006	55,000	54,900	55,000	55,000	53,500	-1,500
581103	DPW EQUIPMENT-2007	50,000	39,700	39,500	39,500	40,000	500
581104	FIRE ENGINE REPL-06/08	30,000	30,000	28,610	28,610	27,710	-900
581105	DPW EQUIPMENT-06/08	40,000	40,000	37,860	37,860	36,960	-900
581106	FIRE LADDER-2009	55,000	55,000	55,000	0	50,000	-5,000
581107	PARKS EQUIP-2009	5,000	5,000	5,000	0	5,000	0
581108	DPW EQUIP-2009	40,000	40,000	40,000	0	40,000	0
581109	FIRE ENGINE - 2010	50,000	50,000	50,000	50,000	50,000	0
581110	TRASH CARTS- 2010	190,000	190,000	190,000	190,000	190,000	0
581111	TROMMEL SCREEN-2011	15,000	15,000	15,000	0	15,000	0
581113	FIRE ENGINE-2012	60,000	60,000	60,000	0	60,000	0
581114	DPW EQUIP REPL-2012	30,000	30,000	30,000	0	30,000	0
581115	DPW EQUIP REPL-2012	10,000	10,000	10,000	0	10,000	0
581116	SWEEPER REPL-2013	20,000	15,000	15,000	15,000	15,000	0
581117	FIRE LADDER REPL-2013	70,000	70,000	65,000	65,000	65,000	0
581118	DPW EQUIPMENT-2014	30,000	30,000	30,000	30,000	30,000	0
581119	SNOW MELTING EQMT-201	25,000	25,000	25,000	25,000	25,000	0
581120	DPW EQUIPMENT - 2015	35,000	35,000	35,000	35,000	35,000	0
581121	DPW SNOW BLOWER -201	10,000	15,000	15,000	15,000	15,000	0
581122	LIBR AUTO CIRCL EQ-2016	18,000	15,000	20,000	20,000	20,000	0
581123	FIRE PUMPER - 2016	30,000	30,000	35,000	35,000	35,000	0
581124	FIRE SCBA EQMT - 2016	44,000	40,000	45,000	45,000	45,000	0
581125	FIRE BUCKET TRUCK - 201	22,000	20,000	20,000	20,000	20,000	0
581127	DPW CONSTR EQMT - 201	0	19,500	20,000	20,000	20,000	0
581128	DPW SWEEPER - 2017	0	0	0	15,000	0	0
581129	FIRE PUMPER - 2017	0	50,000	50,000	50,000	55,000	5,000
581130	DISPATCH CONSL - 2017	0	55,000	55,000	55,000	60,000	5,000
581131	FIRE LADDER #2 2/19	0	0	0	0	135,000	135,000
581132	BUCKET TRUCK 2/19	0	0	0	0	25,000	25,000
581133	TRASH TRUCKS P/R 2/19	0	0	0	0	17,000	17,000
581134	DPW GRADALL TRUCKS 2/	0	0	0	0	20,000	20,000
581135	DPW BACKHOE 2/19	0	0	0	0	19,000	19,000
581136	FRONT END LOADER 2/19	0	0	0	0	9,081	9,081
TOTAL	DEBT AND CAPITAL	11,537,247	12,516,894	13,162,267	10,182,920	14,026,667	864,400
TOTAL DEB	T MATURITIES	11,537,247	12,516,894	13,162,267	10,182,920	14,026,667	864,400

	_	ACTUAL FY2017	ACTUAL FY2018	AMENDED 2019	YTD 4/11/2019	RECOMMENDED 2020	CHANGE 2019 to 2020
0110772 - INTE	REST-LNG TERM DEBT						
DEBT AND C	APITAL						
582A01	NSHS MONDO REPL 12/17	0	0	16,839	16,839	12,900	-3,939
582A02	CABOT CONSTRUCT 12/17	0	0	860,292	860,292	706,582	-153,710
582A03	CABOT NEW CONSTR 2/19	0	0	0	0	188,833	188,833
582A04	CARR A/C RENO 2/19	0	0	0	0	42,546	42,546
582A34	NSHS - 2005	157,938	143,687	132,188	124,688	105,688	-26,501
582A35	HIGH SCHOOL RENOV-200	132,748	120,165	105,240	56,333	90,465	-14,775
582A36	PEIRCE -2006	5,733	4,875	3,825	2,175	2,850	-975
582A37	COUNTRYSIDE-2006	1,120	885	600	375	300	-300
582A38	SCHOOL BOILERS-2006	3,160	2,550	1,815	1,095	1,065	-750
582A39	NSHS HVAC-2006	2,181	1,811	1,365	795	870	-495
582A40	ELEM RENOV-2006	1,272	1,031	735	443	435	-300
582A41	NNHS-2007	75,216	60,453	52,590	28,245	44,790	-7,800
582A42	NSHS-2007	34,202	28,350	25,125	13,350	21,975	-3,150
582A43	H.MANN/MEM-SPLDG-2007	2,901	1,050	525	300	375	-150
582A44	MASON-RICE/ZERVAS-200	22,154	18,300	16,200	8,625	14,100	-2,100
582A45	NNHS-1 2007	45,295	40,160	35,460	18,743	31,418	-4,043
582A46	CARR BOILER 2007	3,493	3,100	2,750	1,450	2,450	-300
582A47	NNHS-2 2007	285,278	252,619	222,950	117,850	197,525	-25,425
582A48	NNHS- 06/08	740,075	747,161	724,565	724,565	696,848	-27,717
582A49	BROWN WINDOWS-06/08	53,219	51,074	47,224	47,224	42,265	-4,959
582A50	FA DAY HVAC-4/01/2009	34,843	43,925	40,675	20,338	37,175	-3,500
582A51	NNHS-04/01/2009	1,601,385	2,232,150	2,147,150	1,073,575	2,058,650	-88,500
582A52	UNDERWOOD BOILER-04/0	3,374	4,229	3,904	1,952	3,554	-350
582A53	BROWN WINDOWS-04/01/0	13,367	16,725	15,425	7,713	14,025	-1,400
582A54	NSHS ATHL FIELDS-04/01/0	48,513	55,329	48,341	24,171	40,816	-7,525
582A55	ANGIER BOILER - 2010	3,100	2,400	1,600	1,600	800	-800
582A56	MODULAR CLASSROOMS-	32,725	20,400	32,087	32,086	24,300	-7,787
582A57	NNHS - 2010	376,206	205,653	401,559	401,558	325,668	-75,892
582A58	ED CTR GENERATOR -201	3,100	2,400	1,600	1,600	800	-800
582A59	BURR DOORS & WINDOW	17,425	10,200	18,462	18,461	14,511	-3,951
582A60	COUNTRYSIDE ELEVATOR	2,325	1,800	1,200	1,200	600	-600
582A61	WILLIAMS BOILER - 2010	3,100	2,400	1,600	1,600	800	-800
582A62	SCHOOL ROOFS-2011	24,250	14,825	26,064	23,364	20,900	-5,164
582A63	SCHOOL MASONRY-2011	13,419	8,334	14,371	12,745	11,560	-2,811
582A64	SCHOOL BOILERS-2011	10,463	6,531	11,133	9,831	8,943	-2,191
582A65	SCHOOL HVAC-2011	2,100	1,700	1,300	650	900	-400
582A66	MANN WINDOW/DOOR-201	14,781	9,016	16,186	14,561	13,080	-3,106
582A67	NNHS-MSBA LOAN 2011	183,333	176,000	168,667	168,666	161,333	-7,334
582A69	SCHL MODULARS-2012	15,300	14,100	12,900	6,450	11,700	-1,200
582A70	SCHL MODULARS-2012	1,275	1,175	1,075	538	975	-100
582A71	SCHL SPRINKLERS-2012	1,375	1,175	1,075	538	975	-100
582A73	SCHL ACCESSIBILITY-2012	5,100	4,700	4,300	2,150	3,900	-400
582A74	SCHL ELECTRICAL-2012	3,225	2,925	2,625	1,313	2,325	-300
582A75	SCHL GENERATORS-2012	5,100	4,700	4,300	2,150	3,900	-400
582A76	SCHL BOILER REPL-2012	7,650	7,050	6,450	3,225	5,850	-600
582A77	MODULARS/SPKLRS-2012	24,775	22,775	20,775	10,388	18,775	-2,000
582A78	SCHL MASONRY-2013	13,888	13,138	12,138	12,138	11,138	-1,000

	_	ACTUAL FY2017	ACTUAL FY2018	AMENDED 2019	YTD 4/11/2019	RECOMMENDED 2020	CHANGE 2019 to 2020
582A81	FA DAY RENOVATIONS-20	205,706	200,006	192,206	192,206	184,007	-8,199
582A82	ELEM MODULARS-2014	84,600	79,800	71,800	71,800	63,800	-8,000
582A83	MASON-RICE SPKLR-2014	16,763	15,713	13,963	13,963	12,213	-1,750
582A84	CARR RENOVATIONS-2014	440,863	434,113	422,363	422,363	410,113	-12,250
582A85	ANGIER - 2014	187,694	184,844	179,844	179,844	174,594	-5,250
582A86	CABOT FEASIBILITY-2015	13,800	9,800	5,850	3,900	1,950	-3,900
582A87	BIGELOW STAIRCASE-201	13,200	12,200	11,250	5,850	10,350	-900
582A88	ANGIER CONSTR-2015	477,750	471,450	465,000	234,125	458,450	-6,550
582A89	ZERVAS CONSTR - 2016	710,254	721,863	707,463	707,463	688,713	-18,750
582A90	ANGIER CONSTR - 2016	175,928	178,919	175,319	175,319	170,569	-4,750
582A91	AQUINAS LAND AQ - 2016	616,003	626,281	613,881	613,881	597,632	-16,249
582A92	FA DAY HT WATER HTR-20	6,699	6,550	5,950	5,950	5,200	-750
582A93	NNHS BACKSTOP - 2016	15,567	15,550	14,950	14,950	13,950	-1,000
582A94	NSHS TENNIS CTS - 2016	33,254	33,100	31,700	31,700	29,700	-2,000
582A95	ZERVAS CONSTR - 2017	0	470,861	465,100	465,099	457,900	-7,200
582A96	CABOT LAND TKNG - 2017	0	36,581	36,125	36,125	35,525	-600
582A97	CABOT DESIGN - 2017	0	14,519	14,409	14,409	14,260	-149
582A98	CABOT CONSTR - 2017	0	220,567	217,881	217,881	214,432	-3,449
582A99	ZERVAS CONSTRUCT 12/1	0	0	89,136	89,135	71,110	-18,026
582B08	MWPAT LANDFILL CLOSU	2,200	0	4,265	0	0	-4,265
582B11	BENCLIFFE CIRCLE-2009	1,463	1,013	505	263	0	-505
582B12	CRAFTS ST FUEL ST - 2010	6,975	5,400	3,600	3,600	1,800	-1,800
582B13	TRAFFIC SGNL IMP - 2016	35,519	34,250	31,450	31,450	27,950	-3,500
582B14	AUB SQ TRAFFIC IMPV-201	53,303	51,300	47,300	47,300	42,050	-5,250
582B16	EILOT ST BRIDGE - 2016	79,473	79,850	77,250	77,250	73,750	-3,500
582B17	DED/NAH TRAFFIC IMP 12/	0	0	67,579	67,579	51,975	-15,604
582B18	DED/NAH INTER IMP 12/17	0	0	21,754	21,753	16,603	-5,151
582C16	FIRE STATIONS-2007	3,776	2,688	2,100	1,200	1,500	-600
582C17	FIRE STATIONS 2007	2,792	2,170	1,575	915	1,110	-465
582C18	FIRE STATIONS 2007	4,550	3,715	2,903	1,628	2,175	-728
582C19	FIRE STATION #4-2009	36,783	41,798	36,435	18,218	30,660	-5,775
582C21	CITY HALL BOILER-2009	3,506	4,425	4,100	2,050	3,750	-350
582C22	FIRE STATION #4-2010	2,775	1,600	3,028	3,028	2,400	-628
582C23	FIRE STATION #7 - 2010	122,100	70,400	132,366	132,365	104,883	-27,484
582C24	ENERGY CONSV - 2010	86,775	53,800	85,960	85,959	65,356	-20,604
582C25	CITY HALL WINDOWS-2011	2,300	1,700	1,300	650	900	-400
582C26	CITY HALL ELEC/BOILER-'1	8,450	7,850	7,050	7,050	6,250	-800
582C27	CITY HALL VETS WING-201	8,606	8,156	7,556	7,556	6,956	-600
582C29	CRAFTS DPW MASNRY-'13	5,400	4,800	4,000	4,000	3,200	-800
582C32	GATH POOL IMPV-2013	4,050	3,600	3,000	3,000	2,400	-600
582C33	SALT SHED-2014	17,531	16,781	15,531	15,531	14,282	-1,249
582C34	FIRE ST #10/WIRES - 1/15	186,050	179,950	173,850	88,450	167,750	-6,100
582C35	ENERGY CONSERVATION-	79,350	76,700	74,100	37,700	71,500	-2,600
582C36	FIRE ST#3 - 2016	129,426	131,675	129,075	129,075	125,825	-3,250
582C37	SR CTR HVAC - 2016	6,699	6,550	5,950	5,950	5,200	-750
582C38	WAR MEML ELEVATOR - 2	45,303	45,400	43,800	43,800	41,800	-2,000
582C39	MANET RD COMM BLDG-20	27,214	27,594	26,994	26,994	26,244	-750
582C40	MAIN LIBR IMPV - 2016	11,133	10,750	9,950	9,950	8,950	-1,000
582C41	CTY HALL ROOF - 2016	4,434	4,200	3,800	3,800	3,300	-500

	_	ACTUAL FY2017	ACTUAL FY2018	AMENDED 2019	YTD 4/11/2019	RECOMMENDED 2020	CHANGE 2019 to 2020
582C42	FIRE ST #3/HQ - 2017	0	123,156	121,688	121,688	119,738	-1,950
582C43	FIRE ST #3/HQ - 2017	0	395,505	385,657	385,657	374,407	-11,250
582C44	FIRE ST #3/HQ 12/17	0	0	93,425	93,425	73,350	-20,075
582C46	CRAFTS ST GARAGE RF 2/	0	0	0	0	12,815	12,815
582C47	LIBRARY INTR IMPV 2/19	0	0	0	0	21,847	21,847
582D01	GATH POOL IMPROVEMEN	1,350	1,150	950	475	750	-200
582D02	BRACELAND PK IMPV-2012	2,550	2,350	2,150	1,075	1,950	-200
582D03	LOWER FALLS CC RENOV-	9,831	9,231	8,231	8,231	7,232	-999
582D04	MCGRATH TENNIS CT 2/19	0	0	0	0	9,425	9,425
582101	DPW EQUIPMENT-2006	6,340	5,100	3,600	2,175	2,100	-1,500
582102	FIRE LADDER-2006	6,952	5,579	3,930	2,378	2,303	-1,628
582103	DPW EQUIPMENT-2007	7,946	5,351	4,163	2,378	2,970	-1,193
582104	FIRE ENGINE REPL-06/08	8,554	7,745	6,695	6,695	5,265	-1,430
582105	DPW EQUIPMENT-06/08	11,393	10,315	8,915	8,915	7,022	-1,893
582106	FIRE LADDER-2009	11,843	13,313	11,525	5,763	9,600	-1,925
582107	PARKS EQUIP-2009	1,163	1,338	1,175	588	1,000	-175
582108	DPW EQUIP-2009	9,111	10,420	9,120	4,560	7,720	-1,400
582109	FIRE ENGINE - 2010	7,750	6,000	4,000	4,000	2,000	-2,000
582110	TRASH CARTS - 2010	29,450	22,800	15,200	15,200	7,600	-7,600
582111	TROMMEL SCREEN-2011	3,150	2,550	1,950	975	1,350	-600
582113	FIRE ENGINE - 2012	8,100	6,900	5,700	2,850	4,500	-1,200
582114	DPW EQUIP REPL-2012	4,050	3,450	2,850	1,425	2,250	-600
582115	DPW EQUIP REPL-2012	1,100	900	700	350	500	-200
582116	SWEEPER REPL-2013	4,200	3,600	3,000	3,000	2,400	-600
582117	FIRE LADDER REPL-2013	27,813	25,713	22,913	22,912	20,312	-2,601
582118	DPW EQUIPMENT-2014	10,400	9,500	8,000	8,000	6,500	-1,500
582119	SNOW MELTING EQMT-201	9,500	8,750	0	7,500	6,250	6,250
582120	DPW EQUIPMENT - 2015	9,650	8,950	8,250	4,300	7,550	-700
582121	DPW SNOW BLOWER - 201	6,699	6,550	5,950	5,950	5,200	-750
582122	LIBR AUTO CIRCL EQ-2016	9,032	8,650	8,050	8,050	7,050	-1,000
582123	FIRE PUMPER - 2016	28,820	28,700	27,500	27,500	25,750	-1,750
582124	FIRE SCBA EQMT-2016	22,372	21,450	19,850	19,850	17,600	-2,250
582125	FIRE BUCKET TRUCK-2016	10,053	9,550	8,750	8,750	7,750	-1,000
582127	DPW CONST EQMT - 2017	0	8,761	8,200	8,200	7,600	-600
582128	DPW SWEEPER - 2017	0	0	0	3,581	0	0
582129	FIRE PUMPER - 2017	0	22,769	21,332	21,332	19,832	-1,500
582130	DISP CONSOLE - 2017	0	24,504	22,922	22,922	21,272	-1,650
582 31	FIRE LADDER #2 2/19	0	0	0	0	58,000	58,000
582132	BUCKET TRUCK 2/19	0	0	0	0	10,392	10,392
582133	TRASH TRUCKS P&R 2/19	0	0	0	0	8,700	8,700
582134	DPW GRADALL TRUCK 2/1	0	0	0	0	12,374	12,374
582135	DPW BACKHOE 2/19	0	0	0	0	7,202	7,202
582l36	FRONT END LOADER 2/19	0	0	0	0	4,789	4,789
TOTAL	DEBT AND CAPITAL	8,276,665	9,794,452	10,885,907	9,092,616	10,461,435	-424,472
TOTAL INTE	EREST-LNG TERM DEBT	8,276,665	9,794,452	10,885,907	9,092,616	10,461,435	-424,472

	_	ACTUAL FY2017	ACTUAL FY2018	AMENDED 2019	YTD 4/11/2019	RECOMMENDED 2020	CHANGE 2019 to 2020
0110773 - INTI	EREST-TEMP LOANS						
EXPENSES							
5316	BOND/NOTE SALE COSTS	0	0	34,048	34,048	0	-34,048
5795	UNDISTRIBUTED BUDGET	0	0	5,952	0	140,000	134,048
TOTA	L EXPENSES	0	0	40,000	34,048	140,000	100,000
TOTAL IN	TEREST-TEMP LOANS	0	0	40,000	34,048	140,000	100,000
0110781 - STA	TE ASSESSMENTS						
INTERGOVE	RNMENTAL						
562002	RETIREE HEALTH INSURA	3,331	3,642	7,134	5,355	7,395	261
562003	AIR POLUTION CONTROL	39,354	41,262	42,259	31,698	43,696	1,437
562004	MAPC	44,614	45,453	46,273	34,713	47,560	1,287
562005	RMV-NON RENEWAL CGS	108,200	108,200	108,200	81,153	108,200	0
562006	MBTA	5,707,723	5,750,819	5,871,857	4,403,898	6,035,209	163,352
562007	BOSTON METRO DISTRICT	2,355	2,195	2,195	1,647	2,057	-138
562008	SPED CHARGES	65,287	0	39,168	0	52,063	12,895
562011	CHARTER SCHOOL ASSMT	126,770	46,717	83,800	62,144	85,148	1,348
562012	SCHOOL CHOICE TUITION	45,720	52,666	59,890	59,900	85,148	25,258
TOTA	L INTERGOVERNMENTAL	6,143,354	6,050,954	6,260,776	4,680,508	6,466,476	205,700
TOTAL ST	ATE ASSESSMENTS	6,143,354	6,050,954	6,260,776	4,680,508	6,466,476	205,700
TOTAL TREA	SURER/COLLECTOR	27,462,989	29,728,272	31,750,487	25,083,202	32,407,707	657,220