Assessing

Mission Statement

To value real and personal property efficiently, fairly and accurately, in accordance with the laws of the Commonwealth of Massachusetts; to administer motor vehicle excise, exemption, and abatement programs; and to address concerns of members of the public professionally, quickly and courteously.

Fiscal Year 2014 Accomplishments

Valuations - Valued 27,000 parcels of taxable real estate and 2,400 personal property accounts amounting to over \$20.9 billion assessment.

New Growth - Valued new growth due to new construction and renovation that resulted in over \$4.1 million in "new" tax revenue.

Abatements - Only 0.5% of properties' assessed values contested; department had 91% success rate at the Appellate Tax Board.

Tax Assistance - Administered over 500 personal exemptions, deferrals, tax work-offs and Elderly and Disabled Taxation Aid Fund grants

Excise - Met goal of 2-Day turnaround on over 1,600 fully-documented excise abatement applications

Fiscal Year 2015 Desired Outcomes

Valuations - Timely, Full, Fair Cash Values that meet or exceed Massachusetts Department of Revenue FY2015 Triennial Revaluation Guidelines

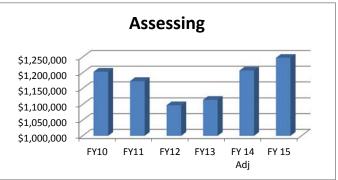
New Growth - Accurate calculation of all property values resulting from new construction or redevelopment as of January 1st

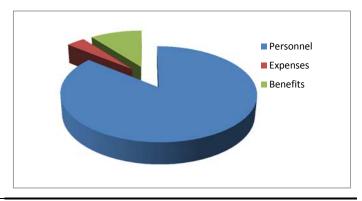
Abatements - Successful defense of valuations appealed to the Massachusetts Appellate Tax Board

Tax Assistance - Administration of all Tax Assistance Programs pursuant to Massachusetts Law and City Ordinance

Excise - 2-Day turnaround of fully-documented excise abatement applications





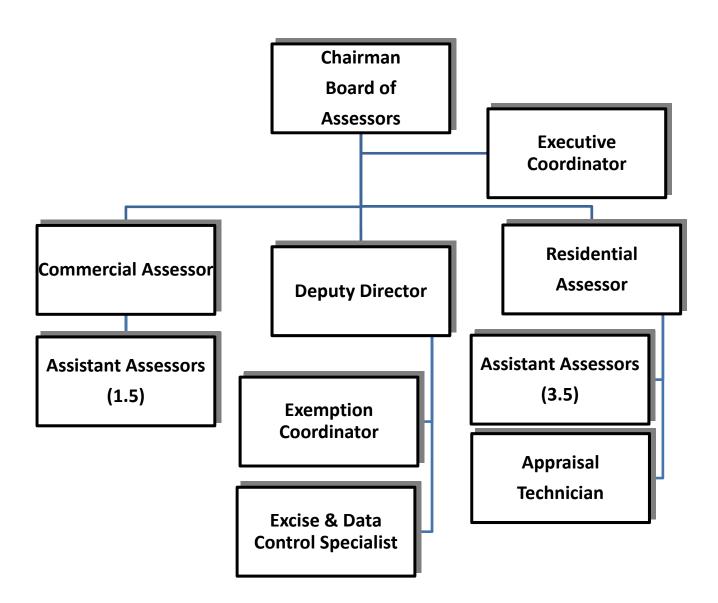


Department Detail						
	<	<-Adj Budget->	<-Proposed->			
	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Expenditure by Core Function						
Personnel	\$990,017	\$967,383	\$924,421	\$953,821	\$1,037,512	\$1,071,131
Expenses	\$34,454	\$39,999	\$37,363	\$38,550	\$44,634	\$47,825
Benefits	\$178,571	\$166,026	\$135,741	\$122,258	\$124,887	\$128,643
Total	\$1,203,042	\$1,173,408	\$1,097,525	\$1,114,629	\$1,207,033	\$1,247,599
% Incr		-2.46%	-6.47%	1.56%	8.29%	3.36%
Personnel						
Full-Time	13	13	13	13	13	13
Part-Time	1	1	0	0	0	0
Total	14	14	13	13	13	13

FY 2014 Accomplishments - Assessing		
Outcome #1 - Timely, Full, Fair Cash Values	<u>Target</u>	<u>Result</u>
Strategy #1. Sales Verification		
Inspect sold properties/interview buyers/consult sources to update property database	2 months	Completed
Percentage of properties inspected within 2 months of deed receipt	100%	Completed
Strategy #2. CAMA Software		
Utilize Computer Assisted Mass Appraisal software to analyze sales to develop formulas to	Jul 2013	Completed
value properties		
Strategy #3. Cyclical Property Re-inspection		
Inspect residential, commercial and industrial properties to verify property characteristics	Dec 2013	Completed
and update database		
Strategy #4. Income/Expense Analysis of Commercial, Industrial and Apartments (4+		
Units)		
Send income and expense forms to be returned by owners of these types of properties	•	Completed
Analyze income and expense forms	Jul 2013	Completed
Strategy #5. Personal Property	Dec 2012	Commission
Mail Forms of List to be returned by businesses to keep the personal property database	Dec 2013	Completed
current for valuation		
Strategy #6. Receive Certification of Values from Massachusetts Department of Revenue		
Meet or exceed DOR standards for valuation	Dec 2012	Completed for Fiscal Year 2014
Outcome #2: Accurate Calculation of New Growth due to New	DEC 2013	Completed for risear rear 2014
Construction/Renovations	Target	Result
Strategy #1. Inspect all properties with building permits	<u>Target</u>	nesuit
Make data changes and determine value change due to new construction or renovation	Nov 2012	Completed
Strategy #2. Calculate new growth based on DOR-required formula	NOV 2013	Completed
Utilize required State Form LA-13 for calculations	Oct 2013	Completed
Strategy #3. Submit calculations on Form LA-13 to DOR for approval	OCI 2013	Completed
Submit by November, so that Tax Classification Hearing can be scheduled	Oct 2013	Completed
Outcome #3: Timely Review of Abatement Applications and Successful Defense of	Oct 2015	Completed
	Target	Result
<u>Values</u>	<u>Target</u>	<u>Result</u>
<u>Values</u> Strategy #1. Review all legally-filed abatement requests		
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections	May 2014	Ongoing - expect to meet target deadline
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers	May 2014 May 2014	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period	May 2014 May 2014	Ongoing - expect to meet target deadline
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board	May 2014 May 2014 May 2014	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report	May 2014 May 2014 May 2014 Ongoing	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary	May 2014 May 2014 May 2014	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City	May 2014 May 2014 May 2014 Ongoing Ongoing	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Ongoing
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary	May 2014 May 2014 May 2014 Ongoing	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs	May 2014 May 2014 May 2014 Ongoing Ongoing Target	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Ongoing Result
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs Include Inserts in 3rd quarter tax bill	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Ongoing
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Ongoing Result Completed
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs Include Inserts in 3rd quarter tax bill Provide F.A.Q.'s and application forms on Website	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Ongoing Result Completed
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs Include Inserts in 3rd quarter tax bill Provide F.A.Q.'s and application forms on Website Strategy #2. Qualify 70% of prior-year recipients in time for the deduction to appear on	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013 Jul 2013	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Ongoing Result Completed
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs Include Inserts in 3rd quarter tax bill Provide F.A.Q.'s and application forms on Website Strategy #2. Qualify 70% of prior-year recipients in time for the deduction to appear on the 3rd quarter tax bill Mail all prior-year recipients applications at start of fiscal year	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013 Jul 2013	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Result Completed Completed
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs Include Inserts in 3rd quarter tax bill Provide F.A.Q.'s and application forms on Website Strategy #2. Qualify 70% of prior-year recipients in time for the deduction to appear on the 3rd quarter tax bill	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013 Jul 2013	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Result Completed Completed Completed
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs Include Inserts in 3rd quarter tax bill Provide F.A.Q.'s and application forms on Website Strategy #2. Qualify 70% of prior-year recipients in time for the deduction to appear on the 3rd quarter tax bill Mail all prior-year recipients applications at start of fiscal year	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013 Jul 2013	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Result Completed Completed Completed
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs Include Inserts in 3rd quarter tax bill Provide F.A.Q.'s and application forms on Website Strategy #2. Qualify 70% of prior-year recipients in time for the deduction to appear on the 3rd quarter tax bill Mail all prior-year recipients applications at start of fiscal year Qualify Applicants	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013 Jul 2013 Jul 2013 Dec 2013	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Result Completed Completed Completed
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs Include Inserts in 3rd quarter tax bill Provide F.A.Q.'s and application forms on Website Strategy #2. Qualify 70% of prior-year recipients in time for the deduction to appear on the 3rd quarter tax bill Mail all prior-year recipients applications at start of fiscal year Qualify Applicants Strategy #3. Validate all remaining timely-filed and documented exemption applications	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013 Jul 2013 Jul 2013 Dec 2013	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Ongoing Result Completed Completed Completed Completed Completed
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs Include Inserts in 3rd quarter tax bill Provide F.A.Q.'s and application forms on Website Strategy #2. Qualify 70% of prior-year recipients in time for the deduction to appear on the 3rd quarter tax bill Mail all prior-year recipients applications at start of fiscal year Qualify Applicants Strategy #3. Validate all remaining timely-filed and documented exemption applications	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013 Jul 2013 Jul 2013 Dec 2013	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Result Completed Completed Completed Completed Completed
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs Include Inserts in 3rd quarter tax bill Provide F.A.Q.'s and application forms on Website Strategy #2. Qualify 70% of prior-year recipients in time for the deduction to appear on the 3rd quarter tax bill Mail all prior-year recipients applications at start of fiscal year Qualify Applicants Strategy #3. Validate all remaining timely-filed and documented exemption applications Act within statutory deadline	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013 Jul 2013 Dec 2013 May 2014	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Result Completed Completed Completed Completed Completed Ongoing - expect to meet target deadline
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs Include Inserts in 3rd quarter tax bill Provide F.A.Q.'s and application forms on Website Strategy #2. Qualify 70% of prior-year recipients in time for the deduction to appear on the 3rd quarter tax bill Mail all prior-year recipients applications at start of fiscal year Qualify Applicants Strategy #3. Validate all remaining timely-filed and documented exemption applications Act within statutory deadline Outcome #5: 2-Day Turnaround of Timely-Filed, Fully-Documented Excise Requests	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013 Jul 2013 Dec 2013 May 2014	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Result Completed Completed Completed Completed Completed Ongoing - expect to meet target deadline
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs Include Inserts in 3rd quarter tax bill Provide F.A.Q.'s and application forms on Website Strategy #2. Qualify 70% of prior-year recipients in time for the deduction to appear on the 3rd quarter tax bill Mail all prior-year recipients applications at start of fiscal year Qualify Applicants Strategy #3. Validate all remaining timely-filed and documented exemption applications Act within statutory deadline Outcome #5: 2-Day Turnaround of Timely-Filed, Fully-Documented Excise Requests Strategy #1. Publicize Requirements for Motor Vehicle Excise Abatements	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013 Jul 2013 Dec 2013 May 2014 Target	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Result Completed Completed Completed Completed Completed Result Ongoing - expect to meet target deadline
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs Include Inserts in 3rd quarter tax bill Provide F.A.Q.'s and application forms on Website Strategy #2. Qualify 70% of prior-year recipients in time for the deduction to appear on the 3rd quarter tax bill Mail all prior-year recipients applications at start of fiscal year Qualify Applicants Strategy #3. Validate all remaining timely-filed and documented exemption applications Act within statutory deadline Outcome #5: 2-Day Turnaround of Timely-Filed, Fully-Documented Excise Requests Strategy #1. Publicize Requirements for Motor Vehicle Excise Abatements Provide F.A.Q.'s and abatement application form on Website	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013 Jul 2013 Dec 2013 May 2014 Target	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Result Completed Completed Completed Completed Completed Result Ongoing - expect to meet target deadline
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs Include Inserts in 3rd quarter tax bill Provide F.A.Q.'s and application forms on Website Strategy #2. Qualify 70% of prior-year recipients in time for the deduction to appear on the 3rd quarter tax bill Mail all prior-year recipients applications at start of fiscal year Qualify Applicants Strategy #3. Validate all remaining timely-filed and documented exemption applications Act within statutory deadline Outcome #5: 2-Day Turnaround of Timely-Filed, Fully-Documented Excise Requests Strategy #1. Publicize Requirements for Motor Vehicle Excise Abatements Provide F.A.Q.'s and abatement application form on Website Strategy #2. Process qualifying abatements as soon as supporting documentation is	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013 Jul 2013 Dec 2013 May 2014 Target	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Result Completed
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs Include Inserts in 3rd quarter tax bill Provide F.A.Q.'s and application forms on Website Strategy #2. Qualify 70% of prior-year recipients in time for the deduction to appear on the 3rd quarter tax bill Mail all prior-year recipients applications at start of fiscal year Qualify Applicants Strategy #3. Validate all remaining timely-filed and documented exemption applications Act within statutory deadline Outcome #5: 2-Day Turnaround of Timely-Filed, Fully-Documented Excise Requests Strategy #1. Publicize Requirements for Motor Vehicle Excise Abatements Provide F.A.Q.'s and abatement application form on Website Strategy #2. Process qualifying abatements as soon as supporting documentation is supplied	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013 Jul 2013 Jul 2013 May 2014 Target Jul 2013	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Result Completed Completed Completed Completed Completed Completed Result Result Result
Values Strategy #1. Review all legally-filed abatement requests Conduct Inspections Meet w/Taxpayers Act within statutorily required 3-month period Strategy #2. Prepare for Appellate Tax Board Perform Appraisal and create report Hire Expert Witnesses and outside consultants, if necessary Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City Ordinance Strategy #1. Publicize Tax Assistance Programs Include Inserts in 3rd quarter tax bill Provide F.A.Q.'s and application forms on Website Strategy #2. Qualify 70% of prior-year recipients in time for the deduction to appear on the 3rd quarter tax bill Mail all prior-year recipients applications at start of fiscal year Qualify Applicants Strategy #3. Validate all remaining timely-filed and documented exemption applications Act within statutory deadline Outcome #5: 2-Day Turnaround of Timely-Filed, Fully-Documented Excise Requests Strategy #1. Publicize Requirements for Motor Vehicle Excise Abatements Provide F.A.Q.'s and abatement application form on Website Strategy #2. Process qualifying abatements as soon as supporting documentation is supplied Cross train staff so that 2-day turnaround goal can continue to be met during high-demand	May 2014 May 2014 May 2014 Ongoing Ongoing Target Dec 2013 Jul 2013 Jul 2013 May 2014 Target Jul 2013	Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing - expect to meet target deadline Ongoing Ongoing Result Completed Completed Completed Completed Completed Completed Ongoing - expect to meet target deadline Result Completed Ongoing - ongoing - expect to meet target deadline

FY 2015 Desired Outcomes - Assessing	
Outcome #1 - Timely, Full, Fair Cash Values_	<u>Target</u>
Strategy #1. Sales Verification	
nspect sold properties/interview buyers/consult sources to update property database	2 mos
ercentage of properties inspected within 2 months of deed reciept	100%
Strategy #2. CAMA Software	
Jtilize Computer Assisted Mass Appraisal software to analyze sales to develop formulas to	Jul 2014
value properties	
Strategy #3. Cyclical Property Re-inspection	
nspect residential, commercial and industrial properties to verify property characteristics	Dec 2014
and update database	
Strategy #4. Income/Expense Analysis of Commercial, Industrial and Apartments (4+	
Jnits)	
Send income and expense forms to be returned by owners of these types of properties	Feb 2014
Analyze income and expense forms	Jul 2014
Strategy #5. Personal Property	
Mail Forms of List to be returned by businesses to keep the personal property database	Dec 2014
current for valuation	
Strategy #6. Receive Certification of Values from Massachusetts Department of Revenue	
Meet or exceed DOR standards for FY2015 triennial certification of values	Nov 2014
Outcome #2: Accurate Calculation of New Growth due to New	
Construction/Renovations	<u>Target</u>
strategy #1. Inspect all properties with building permits	
Make data changes and determine value change due to new construction or renovation	Nov 2014
Photograph all properties with large building permits within 2 weeks of January 1	Jan 2014
assessment date	
Strategy #2. Calculate new growth based of DOR-required formula	
Jtilize required State Form LA-13 for calculations	Oct 2014
Strategy #3. Submit calculations on Form LA-13 to DOR for approval	
Submit by October, so that Tax Classification Hearing can be scheduled	Oct 2014
Outcome #3: Timely Review of Abatement Applications and Successful Defense of	
Values	<u>Target</u>
Strategy #1. Review all legally-filed abatement requests	
Conduct Inspections	May 2015
Meet w/Taxpayers	May 2015
Act within statutorily required 3-month period	, May 2015
Strategy #2. Prepare for Appellate Tax Board	·
Perform Appraisal and create report	Ongoing
lire Expert Witnesses and outside consultants, if necessary	Ongoing
Outcome #4: Tax Assistance Programs Pursuant to Massachusetts Law and City	
Ordinance	Target
Strategy #1. Publicize Tax Assistance Programs	<u></u>
nclude Inserts in 3rd quarter tax bill	Dec 2014
Provide F.A.Q.'s and application forms on Website	Jul 2014
Strategy #2. Process 72% of prior-year recipients' applications in time for deduction, if	Jul 2014
granted, to appear on the 3rd quarter tax bill	
Mail all prior-year recipients applications at start of fiscal year	Jul 2014
Grant exemptions to qualifying applicants	Dec 2014
oranic exemptions to qualifying applicants	DCC 2014
strategy #3. Validate all remaining timely-filed and documented exemption applications	
act within statutory deadline	May 2015
tec main statates y acadime	IVIUY ZOIJ
Outcome #5: 2 Day Turnaround of Timely Filed Fully Decumented Eyeice Persuarts	Torget
Outcome #5: 2-Day Turnaround of Timely-Filed, Fully-Documented Excise Requests	<u>Target</u>
Strategy #1. Publicize Requirements for Motor Vehicle Excise Abatements	1.12044
Provide F.A.Q.'s and abatement application form on Website	Jul 2014
Strategy #2. Process qualifying abatements as soon as supporting documentation is	
supplied	
Cross train staff so that 2-day turnaround goal can continue to be met during high-demand	Ongoing
and low-staffing periods	
Once approved, supply Treasurer/Collector with abatement information within 2 days	Ongoing

ASSESSING



FUND: **01 - GENERAL FUND**DEPARTMENT: **106 - BOARD OF ASSESSORS**

CITY OF NEWTON BUDGET
DEPARTMENT LEGAL LEVEL OF CONTROL

	ACTUAL 2012	ACTUAL 2013	AMENDED 2014	YTD 4/22/2014	RECOMMENDED 2015	CHANGE 2014 to 2015
DEPARTMENT SUMMARY						
51 - PERSONAL SERVICES	924,421	953,821	1,037,512	815,743	1,071,131	33,619
52 - EXPENSES	37,363	38,550	44,634	32,466	47,825	3,191
57 - FRINGE BENEFITS	135,741	122,258	124,887	96,223	128,643	3,756
TOTAL DEPARTMENT	1,097,526	1,114,629	1,207,033	944,432	1,247,600	40,567
ASSESSING						
51 - PERSONAL SERVICES	924,421	953,821	1,037,512	815,743	1,071,131	33,619
52 - EXPENSES	37,363	38,550	44,634	32,466	47,825	3,191
57 - FRINGE BENEFITS	135,741	122,258	124,887	96,223	128,643	3,756
TOTAL ASSESSING	1,097,526	1,114,629	1,207,033	944,432	1,247,600	40,567

FUND: 01 - GENERAL FUND

DEPARTMENT: 106 - BOARD OF ASSESSORS

CITY OF NEWTON BUDGET DEPARTMENTAL DETAIL

		ACTUAL FY2012	ACTUAL FY2013	AMENDED 2014	YTD 4/22/2014	RECOMMENDED 2015	CHANGE 2014 to 2015
106 - BOARD OF A	= ASSESSORS						
0110601 - ASSE	SSING						
PERSONAL S	FRVICES						
511001	FULL TIME SALARIES	897,575	942,871	994,811	779,505	1,027,491	32,680
514001	LONGEVITY	9,050	9,450	10,700	10,700	11,525	825
514309	OTHER STIPENDS	0	0	30,001	23,539	30,115	114
515003	SPECIAL LEAVE BUY BAC	2,297	0	0	0	0	0
515005	BONUSES	13,500	0	0	0	0	0
515102	CLEANING ALLOWANCE	2,000	1,500	2,000	2,000	2,000	0
TOTAL I	PERSONAL SERVICES	924,421	953,821	1,037,512	815,743	1,071,131	33,619
EXPENSES							
52401	OFFICE EQUIPMENT R-M	1,284	1,503	2,500	1,402	2,500	0
52403	MOTOR VEHICLE R-M	400	400	400	0	400	0
52405	COMPUTER EQUIPMT R-M	9,100	2,200	2,300	2,300	500	-1,800
52410	SOFTWARE MAINTENANC	0	7,100	9,264	9,264	10,550	1,286
5319	TRAINING EXPENSES	2,271	2,302	4,000	3,514	4,000	0
53401	TELEPHONE	1,765	2,193	1,761	1,256	2,200	439
53404	INTERNET ACCESS CHAR	932	278	1,075	722	1,075	0
5341	POSTAGE	7,228	9,231	4,937	3,737	9,300	4,363
5342	PRINTING	3,968	2,533	3,500	1,410	4,000	500
5343	ADVERTISING/PUBLICATIO	93	91	100	0	100	0
5420	OFFICE SUPPLIES	5,025	4,626	6,638	4,672	5,500	-1,138
5480	GASOLINE	1,534	1,259	2,359	1,123	2,000	-359
5523	PAPER GOODS & SUPPLIE	245	344	500	358	500	0
5592	BOOKS/MANUALS/PERIOD	448	792	824	178	1,000	176
5710	VEHICLE USE REIMBURSE	327	386	400	30	400	0
5711	IN-STATE CONFERENCES	1,035	1,577	2,276	775	2,000	-276
5730	DUES & SUBSCRIPTIONS	1,710	1,735	1,800	1,725	1,800	0
TOTAL I	EXPENSES	37,363	38,550	44,634	32,466	47,825	3,191
FRINGE BENE	FITS						
57DENTAL	DENTAL INSURANCE	2,770	2,718	2,829	2,375	3,350	521
57HLTH	HEALTH INSURANCE	118,150	104,528	106,771	81,602	110,155	3,384
57LIFE	BASIC LIFE INSURANCE	566	533	568	425	568	0
57MEDA	MEDICARE PAYROLL TAX	14,255	14,478	14,719	11,821	14,571	-149
TOTAL I	FRINGE BENEFITS	135,741	122,258	124,887	96,223	128,643	3,756
TOTAL ASS	ESSING	1,097,526	1,114,629	1,207,033	944,432	1,247,600	40,567
TOTAL BOARD	O OF ASSESSORS	1,097,526	1,114,629	1,207,033	944,432	1,247,600	40,567

FUND: 01 - GENERAL FUND

DEPARTMENT: 106 - BOARD OF ASSESSORS

CITY OF NEWTON BUDGET PERSONAL SERVICES SUMMARY

		2014			2015		
ACCOUNT	POSITION TITLE	RANGE	FTE	SALARY	RANGE	FTE	SALARY
511001	APPRAISAL TECH	S07	1.0	53,004	S07	1.00	54,769
	ASSESSOR	H11	2.0	208,056	H11	2.00	214,320
	ASST COMRCL ASSESSOR	H07	1.0	79,834	H07	1.00	82,246
	ASST RESID ASSESSOR	H07	3.0	209,737	H07	3.00	216,032
	ASST RESID/COMRCL ASSES	H07	1.0	67,880	H07	1.00	69,909
	CHAIRMAN - ASSESSORS	H13	1.0	119,378	H13	1.00	122,984
	DEPUTY DIR-ASSESSING	H10	1.0	99,431	H10	1.00	102,435
	EXCISE/DATA CONTROL SPE	S06	1.0	48,540	S06	1.00	52,956
	EXECUTIVE COORDINATOR	S07	1.0	57,812	S07	1.00	59,257
	EXEMPTION COORDINATOR	S07	1.0	51,139	S07	1.00	52,582
	Account Totals:	-	13.0	994,811		13.00	1,027,491
	Report Totals:	•	13.0	994,811		13.00	1,027,491