### **Newton Free Library**

### **Mission Statement**

To provide in an accessible and equitable manner the widest possible range of library services for the informational, educational, cultural and recreational enrichment of all members of the Newton Community.

### **Fiscal Year 2014 Accomplishments**

**Collections** - Teen collection space expanded by 20%; E-book borrowing increased 84%; Overall borrowing declined 0.3%.

**Services** - Step 1 of Radio Frequency ID materials handling has begun by tagging 72,000 collection items as of March 1.

**Programming** - New reference department classes have greatly increased adult programming.

**Facilities** - Re-imagining Library Service & Space use process begun, designer brought in to help; Replanted Parking Lot trees.

**Technology** - 3D Printer introduced; Wireless device document printing begun.

#### **Fiscal Year 2015 Desired Outcomes**

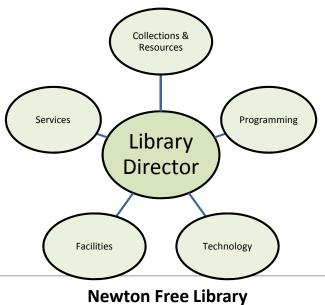
**Collections** - Library users have a rich array of collections and resources to meet their needs and interests.

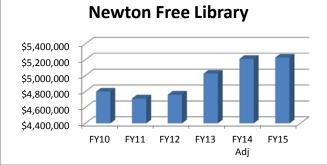
**Services** - Library users receive an excellent array of services from well-trained staff.

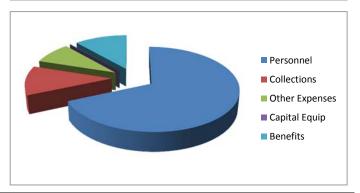
**Programming** - Library programs and outreach are a key element of Newton's cultural life.

**Facilities** - Library users get convenient access to an attractive, well-maintained and efficient facility.

**Technology** - Library users have the technology resources to take full advantage of the information age.





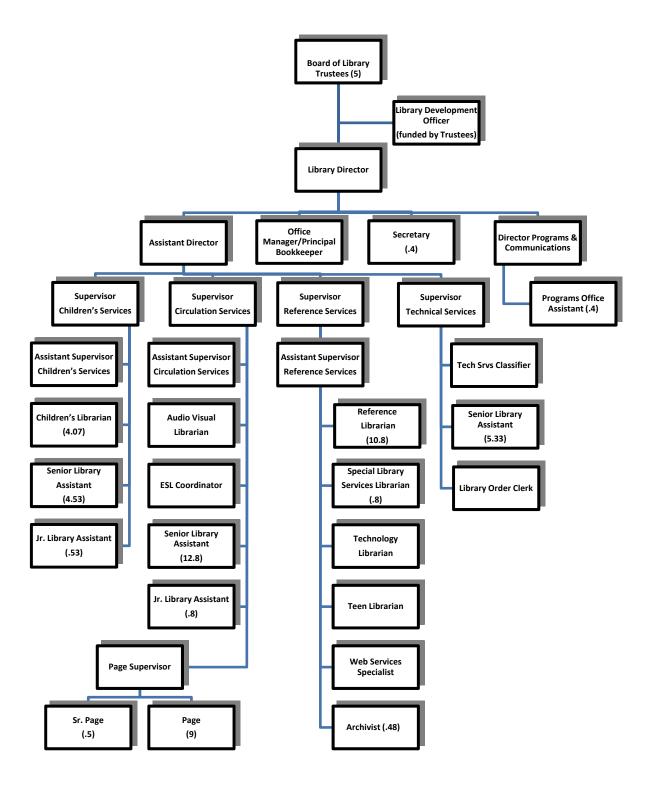


Department Detail										
	<>					<-Adj Budget->		-Proposed->		
	 FY2010		FY2011		FY2012		FY2013	 FY2014		FY2015
Expenditure by Core Function										
Personnel	\$ 3,239,770	\$	3,132,419	\$	3,211,119	\$	3,413,423	\$ 3,582,560	\$	3,580,937
Collections	\$ 558,753	\$	570,850	\$	550,773	\$	572,370	\$ 575,000	\$	600,000
Other Expenses	\$ 404,642	\$	402,251	\$	424,180	\$	493,546	\$ 439,148	\$	443,669
Capital Equipment				\$	2,300	\$	5,500	\$ 6,000	\$	6,000
Benefits	\$ 596,154	\$	606,873	\$	572,271	\$	540,498	\$ 607,035	\$	596,129
Total	\$ 4,799,319	\$	4,712,393	\$	4,760,643	\$	5,025,337	\$ 5,209,743	\$	5,226,735
% Incr			-1.81%		1.02%		5.56%	3.67%		0.33%
Personnel										
Full-Time	54		54		52		58	59		61
Part-Time	27		27		27		22	22		17
Total	81		81	•	79	•	80	81		78

FY2014 Accomplishments - Newton Free Library		
Outcome #1: Library users have a rich array of collections and resources to meet		
their needs and interests	<u>Target</u>	<u>Results</u>
Strategy #1. Print & AV collections provide current, relevant and interesting materials		
Acquire 40,000 new items for the library collection	Jun 2014	On target Accomplished
Increase the shelving capacity of the Teen Collection by 20% (Count = shelves)  Double the capacity of the Children's Audio Visual collection over two years	266 15,000	Options investigated and priced
Strategy #2. Deliver electronic books and other content at added value	13,000	Options investigated and priced
Add e-book titles sufficient to double usage.	30,000	Achievable: Last 12 mos = 27,305
Evaluate electronic magazine delivery services	Oct 2013	Cost/benefits seem negative
Evaluate the success of existing database products and develop a plan for the year	Jul 2013	·
Monitor the progress of statewide and regional e-book and database initiatives	Ongoing	Minuteman voted to double eBook budget for FY15
Strategy #3. Digitize Newton-specific library print or media content for online access	Jun 2014	Vacabasha thannah 2007 in masana
Digitize Newton High School Yearbooks up to at least the class of 2000.  Develop digitized plan of focused print & microfilm		Yearbooks through 2007 in process Accomplished
Outcome #2: Library users receive excellent services from well-trained staff	Target	Results
Strategy #1: Free staff for more personal service activity by improving automation of		
transaction processing		
Tag all new acquisitions with RFID tags and 150,000 items of the current collection.	Jan 2014	72,000 items tagged as of 3/1
Strategy #2. Develop staff skills with internal and external training and continuing Ed.		
Staff development committee to recommend training needs and priorities		Accomplished
Register for Public Library Assoc virtual conference & explore funding for 2 attendees	Mar 2014	On target for 3 attendees live, 30 virtually
Strategy #3. Provide access to service that is convenient to all patrons  Operate library seven days/69 hours a week, except holidays and summer Sundays	FY 2014	Funds available to accomplish
Add the capability of patrons to store their library card on mobile devices		Accomplished
Outcome #3: Library programs/outreach are integral to Newton's cultural life	Target	Results
Strategy #1. Children get varied ways to experience the library and develop literacy skills	14.404	<u></u>
Hold over 500 children's programs and develop new program ideas, including technology-	FY 2014	350 programs + 278 outreach visits in 8 mo.
based programming.		
Produce a joint summer reading list with the Newton Elementary Schools and Track the	List: 7-13	List created. Program evaluated and plans for 2015 made
performance of titles on the list year to year.	Eval 1-14	
Strategy #2. Engage adults in the community with a variety of speakers, exhibits and classe		20/ 1 5: 1 1 1 1 1 5 5 7
Offer at least 20 programs per month including concerts, lectures, and monthly art exhibits.	20+	30/mo in first eight months of FY
(Count = avg programs/mo fy12) Upgrade presentation technology for Druker, the Trustees room and the ITTC	lun 201/	Trustees room PC added. Druker equip needs identified
Strategy #3. Interest teens in community activity and participation	Juli 2014	Trustees room re added. Druker equip needs identined
Offer at least 3 teen programs per month (current count = avg/mo, fy12)	3	54 programs offered in 8 months = 6.8/mo
Enable the Teen Librarian to be active with community groups serving teens	Ongoing	Liz Rowland attended all City-wide mtgs addressing teens
Strategy #4. Effective communication allows the public to know about library activities and		
Produce a monthly newsletter supplemented by electronic alerts	Monthly	•
Enable all catalog workstations to display library events and news when not in use.	-	Accomplished
Upgrade the lobby events display into an interactive display and guide to library use  Outcome #4: Library users get convenient access to an attractive, well-maintained	Apr 2014	Equipment and software needs identified
and efficient facility	Target	Results
Strategy #1. Create a plan for refreshing the library that considers future space needs and	14.404	<u></u>
reimagines library service		
Work with an interior design professional to develop a priority assessment, space allocation	Mar 2014	Selection process begun
goals and a finishes plan.		
Evaluate the effectiveness of the ITTC as a space dedicated to computer use vs. general	Apr 2014	To be part of design review process
meeting and training space.	A 2012	Tabulated and avaluated by interior design associates
Tabulate the previous year's study space use survey and recommend policy, furnishing and allocation changes	Aug 2013	Tabulated and evaluated by interior design committee
Strategy #2. Restore the operational effectiveness of library HVAC systems		
Monitor the effectiveness and efficiency of library air conditioning under the new control	Sum 2013	Successful season w/o ice chamber
systems and make needed adjustments.		
Monitor the effectiveness and efficiency of library heating and ventilation under the new		Adjustments in progress
control systems and make needed adjustments.	Jan 2014	
Strategy #3. Improve library grounds and parking	Apr 2014	Completed December 2012
Work with Planning Dept. to assess parking lot usage patterns and capacity options  Evaluate all trees in the parking lot area for replacement	Apr 2014 Sum 2013	·
Outcome #5: Library users have technology resources for the information age	Target	Results
Strategy #1. Library equip. provides convenient patron access to information sources		
Expand the availability of internet access from 34 to at least 40 public units	40	Children's early literacy station added
Update library servers, wiring and netwk equip to ensure a robustness and speed	Jun 2014	Server replaced. MLN grant to upgrade switches pending
Strategy #2. Library users can employ their own devices to maximum efficiency and		
effectiveness in accessing information	E-L OF	Assessed
Enable patrons to print to library printers from their own devices or homes  Strategy #3. Newton residents are introduced to the concepts	Feb 2014	Accomplished
Research and acquire a 3D Printer	Oct 2012	Accomplished
Develop a program plan for introducing 3D printing	Jan 2014	
Develop staffing expertise and a staff lead for weekly program implementation		Staff committee organized
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Outcome #1: Library users have a rich array of collections and resources	<u>Target</u>
Strategy #1. Print & AV collections provide current, relevant and interesting materials for	
library users	
Acquire 40,000 new items for the library collection	Jun 2015
Explore options for shelving the DVD collection on the Main Floor Move all foreign language materials in print, audio and video to a language center	Jan 2015 Mar 2015
Double capacity of Children's Audio Visual collection over two years from 7,161 items	15,000
Strategy #2. Deliver electronic books and other content to patrons at added value	13,000
ncrease e-book circulation from 2300/month (2013 avg) to 3000/month avg in 2014.	Jan 2015
Evaluate success of existing database products and develop a selection plan for the year	Jul 2014
Monitor progress of statewide and regional e-book & database initiatives and participate	Ongoing
where advantageous	
Strategy #3. Digitize Newton-specific library print or media content for online access	
Digitize Newton High School Yearbooks up to at least the class of 2010.	Jun 2015
Evaluate other Newton focused print and microfilm collections and develop a prioritized	Dec 2014
digitization plan.	
Outcome #2: Library users receive an excellent array of services from well-trained staff Strategy #1: Free staff for more personal service activity by improving automation of	
transaction processing	
Tag all new acquisitions with RFID tags and 200,000 items of the current collection.	Jun 2015
Strategy #2. Develop staff skills with internal and external training and continuing	
education opportunities	
Staff development committee will organize quarterly cross-department training and	Quarterly
education session groups	
Develop Library Assistant to take the lead in supporting creation space programming	Sep 2014
Register for the American Library Assoc virtual conference & explore private funding to	Jun 2015
sponsor 4 attendees	
Strategy #3. Provide access to service that is convenient to all patrons	54.2045
Operate all departments of the library seven days & 69 hours a week, excepting holidays	FY 2015
and summer Sundays	Sep 2014
Improve use of Express Lane checkout machines, including capability to scan smartphone app barcodes	Зер 2014
Outcome #3: Library programs and outreach as a key element of Newton's cultural life	
Strategy #1. Provide children varied ways to experience the library and develop their literacy skills	
Hold over 500 children's programs and develop new program ideas, including technology-	FY 2015
based programming.	
Survey participants in children's programs to gauge program and space effectiveness	Aug 2014
Strategy #2. Engage adults in the community with speakers, exhibits and classes	
Offer at least 20 programs per month including concerts, lectures, and monthly art exhibits.	Ongoing
(Count = avg programs/mo. fy12)	
Upgrade presentation technology: Blu-Ray output to Druker, portable projection to Room A	Mar 2015
and 3rd floor apse, fixed projection to Trustees Room  Strategy #3. Interest teens in community activity and participation	
Offer at least 5 teen programs per month	Ongoing
Accomplish a Community Wide Read focused on teen literature and issues	Oct 2014
Strategy #4. Effective communication informs public about library activities and resources	0002011
Produce a monthly newsletter supplemented by electronic alerts	Monthly
Upgrade the lobby events display into an interactive display and guide to library use	Jul 2014
Outcome #4: Attractive, well-maintained and efficient facility	
Strategy #1. Create plan for refreshing library that considers future space needs and re-	
imagines library service	
Engage one of the City's On Call Designers to conduct a feasibility study	Sep 2014
Complete the Feasibility Study	Dec 2014
Create a funding and fundraising plan to accomplish the goals of the feasibility study	Mar 2015
Paint the building exterior, especially soiled under-eave locations	Jun 2015
Assure sustainable and effective HVAC systems	Nov 2014
Strategy #3. Improve library grounds and parking  Work with City to implement solutions in line with the parking survey done by Planning	Jun 2015
Monitor newly planted trees in parking lot islands to assure that they thrive	Sum 2014
Outcome #5: Library users have the technology resources for information age	Julii 2017
Strategy #1. Library equipment provides convenient patron access to library and internet	
nformation sources	
Evaluate use of computer lab space for hands on instruction and make recommendations	Dec 2014
for future dev't	
Update library wiring and network equip. to ensure robust and speedy internal network.	Jun 2014
Strategy #2. Newton residents are introduced to the concepts and operations of 3D	
Printing through a variety of STEAM programming offerings	
Continue with the development of monthly STEAM related programs for all ages	FY 2015
Develop 3D scanning capabilities and programs around using 3D scanning	Sep 2015
	Jul 2014
Develop policies, procedures and costs for resident submitted 3D printing jobs	FY 2015

### **LIBRARY**



FUND: **01 - GENERAL FUND**DEPARTMENT: **601 - NEWTON PUBLIC LIBRARY** 

# CITY OF NEWTON BUDGET DEPARTMENT LEGAL LEVEL OF CONTROL

	ACTUAL 2012	ACTUAL 2013	AMENDED 2014	YTD 4/22/2014	RECOMMENDED 2015	CHANGE 2014 to 2015
DEPARTMENT SUMMARY						
51 - PERSONAL SERVICES	3,211,119	3,413,423	3,582,560	2,736,154	3,580,937	-1,623
52 - EXPENSES	974,953	1,065,916	1,014,148	834,247	1,043,669	29,521
58 - DEBT AND CAPITAL	2,300	5,500	6,000	4,641	6,000	0
57 - FRINGE BENEFITS	572,271	540,498	607,035	473,580	596,129	-10,906
TOTAL DEPARTMENT	4,760,644	5,025,337	5,209,743	4,048,622	5,226,735	16,992
LIBRARY ADMINISTRATION						
51 - PERSONAL SERVICES	251,975	248,298	265,471	206,549	272,615	7,144
52 - EXPENSES	1,773	1,517	1,900	0	1,500	-400
57 - FRINGE BENEFITS	34,643	27,063	30,152	23,379	31,058	906
TOTAL LIBRARY ADMINISTRATION	288,391	276,878	297,523	229,928	305,174	7,650
LIBRARY BUILDING MAINT.						
51 - PERSONAL SERVICES	29,441	32,531	0	0	0	0
52 - EXPENSES	222,243	288,235	240,807	159,514	244,057	3,250
TOTAL LIBRARY BUILDING MAINT.	251,684	320,766	240,807	159,514	244,057	3,250
MAIN LIBRARY						
51 - PERSONAL SERVICES	2,929,703	3,132,594	3,317,089	2,529,605	3,308,322	-8,767
52 - EXPENSES	750,937	776,164	771,441	674,732	798,112	26,671
58 - DEBT AND CAPITAL	2,300	5,500	6,000	4,641	6,000	0
57 - FRINGE BENEFITS	537,628	513,435	576,883	450,201	565,071	-11,812
TOTAL MAIN LIBRARY	4,220,568	4,427,693	4,671,413	3,659,179	4,677,504	6,092

FUND: 01 - GENERAL FUND

DEPARTMENT: 601 - NEWTON PUBLIC LIBRARY

## CITY OF NEWTON BUDGET DEPARTMENTAL DETAIL

		ACTUAL FY2012	ACTUAL FY2013	AMENDED 2014	YTD 4/22/2014	RECOMMENDED 2015	CHANGE 2014 to 2015
601 - NEWTON PL	JBLIC LIBRARY						
0160101 - LIBRA	ARY ADMINISTRATION						
PERSONAL S	ERVICES						
511001	FULL TIME SALARIES	242,243	242,606	250,079	196,068	256,827	6,748
511101	PART TIME < 20 HRS/WK	4,733	4,017	12,842	8,806	13,163	321
514001	LONGEVITY	2,250	1,175	2,050	1,175	2,125	75
515005	BONUSES	2,250	0	0	0	0	0
515102	CLEANING ALLOWANCE	500	500	500	500	500	0
TOTAL	PERSONAL SERVICES	251,975	248,298	265,471	206,549	272,615	7,144
EXPENSES							
52401	OFFICE EQUIPMENT R-M	1,773	1,517	1,900	0	1,500	-400
TOTAL	EXPENSES	1,773	1,517	1,900	0	1,500	-400
FRINGE BENE	FITS						
57DENTAL	DENTAL INSURANCE	848	790	822	649	862	40
57HLTH	HEALTH INSURANCE	31,547	22,749	25,205	19,797	25,735	530
57LIFE	BASIC LIFE INSURANCE	132	113	114	85	114	0
57MEDA	MEDICARE PAYROLL TAX	2,116	3,411	3,849	2,849	3,953	104
57OPEB	OPEB CONTRIBUTION	0	0	162	0	395	233
TOTAL	FRINGE BENEFITS	34,643	27,063	30,152	23,379	31,058	906
TOTAL LIBR	ARY ADMINISTRATION	288,391	276,878	297,523	229,928	305,174	7,650
0160102 - LIBRA	ARY BUILDING MAINT.						
PERSONAL S	ERVICES						
513001	REGULAR OVERTIME	29,441	32,531	0	0	0	0
TOTAL	PERSONAL SERVICES	29,441	32,531	0	0	0	0
EXPENSES							
5210	ELECTRICITY	165,754	188,511	175,000	107,119	175,000	0
5211	NATURAL GAS	33,381	55,800	40,057	30,082	40,057	0
5230	WATER & SEWER SERVIC	23,109	22,687	25,750	22,313	29,000	3,250
52407	PUBLIC BUILDING R-M	0	21,237	0	0	0	0
TOTAL	EXPENSES	222,243	288,235	240,807	159,514	244,057	3,250
TOTAL LIBR	ARY BUILDING MAINT.	251,684	320,766	240,807	159,514	244,057	3,250

## CITY OF NEWTON BUDGET DEPARTMENTAL DETAIL

	_	ACTUAL FY2012	ACTUAL FY2013	AMENDED 2014	YTD 4/22/2014	RECOMMENDED 2015	CHANGE 2014 to 2015
0160103 - MAIN	LIBRARY						
PERSONAL S	ERVICES						
511001	FULL TIME SALARIES	2,043,845	2,253,540	2,383,231	1,845,233	2,391,730	8,499
511101	PART TIME < 20 HRS/WK	318,839	390,300	435,585	321,506	447,771	12,186
511102	PART TIME > 20 HRS/WK	357,433	308,985	324,981	224,323	294,080	-30,901
513001	REGULAR OVERTIME	81.470	98,438	108,308	79,613	111,016	2,708
514001	LONGEVITY	41,374	35,433	35,100	30,004	37,225	2,125
515003	SPECIAL LEAVE BUY BAC	12,951	12,000	1,022	1,022	0	-1,022
515005	BONUSES	42,500	0	0	0	0	0
515006	VACATION BUY BACK	3,958	5,899	1,363	1,363	0	-1,363
515102	CLEANING ALLOWANCE	27,333	28,000	27,500	26,542	26,500	-1,000
	_		<del></del> -				
	PERSONAL SERVICES	2,929,703	3,132,594	3,317,089	2,529,605	3,308,322	-8,767
EXPENSES	OFFICE FOLUDIATIVE D.M.	1 011	4.050	4.050	457	4.050	•
52401	OFFICE EQUIPMENT R-M	1,911	1,658	1,950	457	1,950	0
52410	SOFTWARE MAINTENANC	8,000	13,555	13,250	11,511	13,550	300
5274	RENTAL - EQUIPMENT	0	731	0	0	0	0
5304	DOCUMENT PRESERVATI	3,245	3,650	3,650	3,650	3,650	0
5321	TUITION ASSISTANCE	130	-39	0	305	0	0
53401	TELEPHONE	5,540	4,125	4,350	3,127	4,250	-100
53404	INTERNET ACCESS CHAR	1,334	1,630	1,680	1,220	1,680	0
5341	POSTAGE	8,360	9,837	8,500	9,489	9,150	650
5342	PRINTING	3,568	4,438	3,500	3,375	4,500	1,000
5343	ADVERTISING/PUBLICATIO	625	720	1,200	1,337	1,200	0
5420	OFFICE SUPPLIES	9,355	8,997	9,000	7,927	9,000	0
5480	GASOLINE	675	949	900	675	950	50
5583	LIBRARY SUPPLIES	33,385	37,749	33,140	24,210	33,140	0
5585	COMPUTER SUPPLIES	21,708	12,180	8,000	4,992	8,000	0
5592	BOOKS/MANUALS/PERIOD	550,773	572,370	575,000	495,350	600,000	25,000
5710	VEHICLE USE REIMBURSE	50	35	30	30	0	-30
5712	REFRESHMENTS/MEALS	345	81	320	106	350	30
5730	DUES & SUBSCRIPTIONS	101,932	103,499	106,971	106,971	106,742	-229
TOTAL	EXPENSES	750,937	776,164	771,441	674,732	798,112	26,671
FRINGE BENI	FITS						
57DENTAL	DENTAL INSURANCE	13,123	12,898	13,143	11,052	13,972	829
57HLTH	HEALTH INSURANCE	487,054	458,145	513,106	401,465	504,848	-8,258
57LIFE	BASIC LIFE INSURANCE	1,803	1,647	1,647	1,270	1,760	113
57MEDA	MEDICARE PAYROLL TAX	35,648	38,631	42,705	31,885	37,160	-5,545
57OPEB	OPEB CONTRIBUTION	0	2,114	6,282	4,529	7,331	1,049
TOTAL	FRINGE BENEFITS	537,628	513,435	576,883	450,201	565,071	-11,812
DEBT AND CA	APITAL						
585111	PC HARDWARE-ADMIN	2,300	5,500	6,000	4,641	6,000	0
TOTAL	DEBT AND CAPITAL	2,300	5,500	6,000	4,641	6,000	0
TOTAL MAII	N LIBRARY	4,220,568	4,427,693	4,671,413	3,659,179	4,677,504	6,092
TOTAL NEWTO	ON PUBLIC LIBRARY	4,760,644	5,025,337	5,209,743	4,048,622	5,226,735	16,992

FUND: 01 - GENERAL FUND

DEPARTMENT: 601 - NEWTON PUBLIC LIBRARY

## CITY OF NEWTON BUDGET PERSONAL SERVICES SUMMARY

		2014				2015			
ACCOUNT	POSITION TITLE	RANGE	FTE	SALARY	RANGE	FTE	SALARY		
511001	ASST CITY LIBRARIAN	H10	1.0	85,771	H10	1.00	88,340		
	CITY LIBRARIAN	H13	1.0	106,045	H13	1.00	109,230		
	OFFICE MGR PRIN BKPR	S07	1.0	57,813	S07	1.00	59,257		
	ASST SUPVR-REF SRVS	S09	3.0	203,439	S09	3.00	206,611		
	AUDIO-VISUAL LIBRARIAN	S08	1.0	49,730	S08	1.00	51,018		
	CHILDREN'S LIBRARIAN	S08	3.0	189,364	S08	3.00	193,297		
	CIRCULATION SUPERVISOR	S11	1.0	82,217	S11	1.00	84,270		
	ESL LITERACY COORDINATO	S07	1.0	57,812	S07	1.00	58,892		
	HEAD OF EXHIBITS & I	S08	1.0	63,121	S08	1.00	63,900		
	IT LIBRARIAN	S06	1.0	41,719	S06	1.00	42,921		
	LIBRARIAN WEBSITE	S08	1.0	51,768	S08	1.00	53,708		
	REFERENCE LIBRARIAN	S08	8.0	488,386	S08	8.00	500,047		
	SR LIBRARY ASSISTANT	S04	16.0	684,309	S04	16.00	695,855		
	SR LIBRARY ASST	S04	2.0	79,478	S04	2.00	70,038		
	SR LIBRARY ASST.	S04	1.0	35,020	S04	1.00	35,456		
	SUPERVISOR OF PAGES	S07	1.0	45,546	S07	1.00	46,775		
	SUPERVISOR-TECHNICAL SR	S11	1.0	82,217	S11	1.00	83,750		
	SUPVR-CHILD LIB SRVS	S11	1.0	70,113	S11	1.00	71,153		
	SUPVR-REFERENCE SERV	S11	1.0	82,217	S11	1.00	83,770		
	YA REFERENCE LIBRARIAN	S08	1.0	49,732	S08	1.00	50,269		
	Account Totals:	-	47.0	2,605,818		47.00	2,648,557		
511101	ADMIN ASST LIBRARY	QQQ	0.4	12,842	QQQ	0.40	13,163		
	ARCHIVIST/RECORDS MANAG	H7-	0.5	33,192	H7-	0.48	34,319		
	PAGE	QQQ	9.0	140,400	QQQ	9.00	144,464		
	REFERENCE LIB	QQQ	1.0	45,641	QQQ	1.02	46,962		
	SR LIB ASST	QQQ	5.6	175,289	QQQ	5.60	180,362		
	SR LIBRARY ASSISTANT PT	QQQ	0.8	32,172	QQQ	0.83	33,103		
	SR PAGE	QQQ	0.5	8,321	QQQ	0.50	8,562		
	Account Totals:	-	17.8	447,856		17.83	460,934		
511102	CHILDREN'S LIBRARIAN	S08	0.6	40,398	S08	0.64	41,151		
	JR LIBRARY ASSISTANT PT	S01	1.3	44,527	S01	1.33	51,993		
	REFERENCE LIBRARIAN	S08	1.8	106,894	S08	1.80	108,663		
	SOCIAL SRVS LIBRARIN	S08	0.8	44,679	S08	0.80	46,198		
	SR LIBRARY ASSISTANT	S04	1.1	45,667	S04	1.07	46,074		
	Account Totals:	-	5.6	282,164		5.64	294,080		
	Report Totals:		70.5	3,335,838		70.47	3,403,571		