## **Purchasing**

### **Mission Statement**

To assist City Departments in obtaining the highest quality supplies and services for the best possible price through a transparent, competitive bidding procedure in accordance with all state and local laws; provide mailroom and print shop services.

### **Fiscal Year 2014 Accomplishments**

**Public Bids Documentation** - Made numerous revisions to bid and contract documents to protect the City's rights and limit its obligations.

**Education** - Conducted 11 department visits in FY14 and taught two classes (NPS & City); taught 2 Inspector General Office classes; Spoke at Massachusetts Association of School Business Officials (5/15/14).

**Policies & Procedures** - Prepared and issued Procedures For Departmental Purchasing (9/26/13) and monthly newsletters from 10/13 to the present.

**Public Bids** - Issued 100 IFBs or RFPs, 107 quotes and 4,611 POs through 3/13/14, with an imputed savings of \$2,660,194 (IFBs & RFPs) and \$355,114 (quotes).

#### Fiscal Year 2015 Desired Outcomes

**Policies** - Revise and rewrite City of Newton Purchasing Ordinance (c. 2, art. IV)

**Records -** Establish evaluation procedures for expiring contracts to collect experience information on contractors to be used as reference for future procurements.

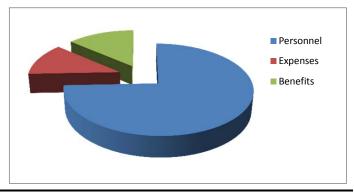
**Electronic Payments** - Ascertain desirability of electronic payment capability from City Departments and NPS, issue RFP and prepare contract with winning vendor.

**Education** - Continue with departmental visits, monthly newsletters, course offerings to City staff, NPS and purchasing groups.

**Personnel** -- Prepare transition when Purchasing Agent retires (2/15) and implement back up strategies for Mail Room and Print Shop.





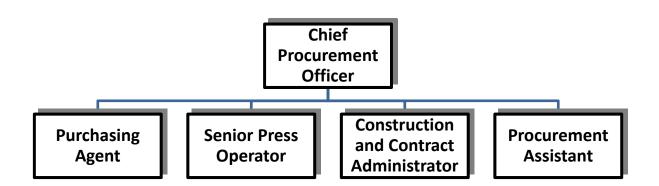


Department Detail												
	<			Actual			>	<-Proposed->		<-Proposed->		
		FY2010		FY2011		FY2012		FY2013		FY2014		FY2015
Expenditure by Core Function												
Personnel	\$	314,873	\$	302,298	\$	264,845	\$	287,050	\$	313,246	\$	337,973
Expenses	\$	43,329	\$	43,777	\$	27,588	\$	57,913	\$	48,750	\$	54,542
Capital Equipment					\$	-	\$	17,817	\$	-	\$	-
Benefits	\$	48,553	\$	56,097	\$	36,459	\$	35,946	\$	59,864	\$	61,987
Total	\$	406,755	\$	402,172	\$	328,892	\$	398,726	\$	421,860	\$	454,502
% Incr				-1.13%		-18.22%		21.23%		5.80%		7.74%
Personnel												
Full-Time		6		6		5		5		5		5
Part-Time		0		0		0		0		0	1	0
Total		6		6		5		5		5		5

FY2014 Accomplishments - Purchasing		
Outcome #1 - Concise and clear policies and procedures	Target	<u>Result</u>
Strategy #1. Revise and rewrite City of Newton Purchasing Ordinance		
Complete initial draft of ordinance for review	Nov 2013	Completion of Procedures for Departmental Purchasing
Collect and incorporate feedback on draft ordinance from working group	Jan 2014	addressed most practical issues that require Ordinance
Present final draft to Mayor for approval	Feb 2014	revision. Ordinance Revision moved to FY2015 Outcome.
Present to Board of Alderman for approval	Mar 2014	New Target Date- Mar 2015
Strategy #2. Establish and/or revise administrative policies and procedures for procurement		
Establish formal policy articulating bidding thresholds	Jun 2014	Complete. Issuance of Procedures for Departmental
Establish formal policy articulating disposal of property	Jun 2014	Purchasing established thresholds and procedures. Disposition
Establish policy relating to the procurement process	Jun 2014	of surplus supplies policy also issued.
Outcome #2: Maintain accurate and informative vendor records	<u>Target</u>	<u>Result</u>
Strategy #1. Implement department review of closed contracts		
Develop contractor review form	Dec 2013	No specific form created; set up e-file to hold departmental
·		evaluations of contractors' performance
Establish contractor review policy	Dec 2013	Complete
Outcome #3: Ensure transparent and competitive bidding	Target	Result
Strategy #1. Promotion of prompt pay discount		
Evaluate possibility of incorporating prompt pay criteria in award	Dec 2013	Too many practical issues so no change to current notice
		provisions.
Outcome #4: Provide accurate, information procurement information to city		
departments	Target	Result
Strategy #1. Create monthly email newsletters summarizing purchasing		
Design template for newsletter	Sep 2013	Complete. Newsletter entitled Nick's Notes issued monthly
		·
		from October 2013 to the present.
Strategy #2. Establish regular orientation and training sessions for new employees		from October 2013 to the present.
Strategy #2. Establish regular orientation and training sessions for new employees  Create curriculum and training program	Sep 2013	
Strategy #2. Establish regular orientation and training sessions for new employees Create curriculum and training program	Sep 2013	Complete. Nine departmental visits in FY14. Classes for NPS
	Sep 2013	Complete. Nine departmental visits in FY14. Classes for NPS (sole source) and city (requests for proposals). Taught class for
	Sep 2013	Complete. Nine departmental visits in FY14. Classes for NPS (sole source) and city (requests for proposals). Taught class for Inspector General's Office 12/4/13 with another scheduled for
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Create curriculum and training program	·	Complete. Nine departmental visits in FY14. Classes for NPS (sole source) and city (requests for proposals). Taught class for Inspector General's Office 12/4/13 with another scheduled for 4/29/14. Teaching at Mass School Business Officials Annual Meeting 5/1/14. Participant in monthly Mass Association of Public Purchasing Officials meetings.
Create curriculum and training program  Number of trainings held	6	Complete. Nine departmental visits in FY14. Classes for NPS (sole source) and city (requests for proposals). Taught class for Inspector General's Office 12/4/13 with another scheduled for 4/29/14. Teaching at Mass School Business Officials Annual Meeting 5/1/14. Participant in monthly Mass Association of Public Purchasing Officials meetings.
Number of trainings held  Outcome #5: Increase capacity and capability of City print shop & mailing	·	Complete. Nine departmental visits in FY14. Classes for NPS (sole source) and city (requests for proposals). Taught class for Inspector General's Office 12/4/13 with another scheduled for 4/29/14. Teaching at Mass School Business Officials Annual Meeting 5/1/14. Participant in monthly Mass Association of Public Purchasing Officials meetings.
Number of trainings held  Outcome #5: Increase capacity and capability of City print shop & mailing  Strategy #1. Enlarge knowledge-base of City print machinery	6 <u>Target</u>	Complete. Nine departmental visits in FY14. Classes for NPS (sole source) and city (requests for proposals). Taught class for Inspector General's Office 12/4/13 with another scheduled for 4/29/14. Teaching at Mass School Business Officials Annual Meeting 5/1/14. Participant in monthly Mass Association of Public Purchasing Officials meetings.
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Number of trainings held  Outcome #5: Increase capacity and capability of City print shop & mailing  Strategy #1. Enlarge knowledge-base of City print machinery  Number of trainings provided and attended by print shop personnel	6 <u>Target</u>	Complete. Nine departmental visits in FY14. Classes for NPS (sole source) and city (requests for proposals). Taught class for Inspector General's Office 12/4/13 with another scheduled for 4/29/14. Teaching at Mass School Business Officials Annual Meeting 5/1/14. Participant in monthly Mass Association of Public Purchasing Officials meetings.
Number of trainings held  Outcome #5: Increase capacity and capability of City print shop & mailing  Strategy #1. Enlarge knowledge-base of City print machinery  Number of trainings provided and attended by print shop personnel  Strategy #2. Evaluate operational security of mail processes	6 Target	Complete. Nine departmental visits in FY14. Classes for NPS (sole source) and city (requests for proposals). Taught class for Inspector General's Office 12/4/13 with another scheduled for 4/29/14. Teaching at Mass School Business Officials Annual Meeting 5/1/14. Participant in monthly Mass Association of Public Purchasing Officials meetings. >10  Result  Complete. Print shop manager attended two NPS trainings in FY14.
Number of trainings held  Outcome #5: Increase capacity and capability of City print shop & mailing  Strategy #1. Enlarge knowledge-base of City print machinery  Number of trainings provided and attended by print shop personnel	6 <u>Target</u>	Complete. Nine departmental visits in FY14. Classes for NPS (sole source) and city (requests for proposals). Taught class for Inspector General's Office 12/4/13 with another scheduled for 4/29/14. Teaching at Mass School Business Officials Annual Meeting 5/1/14. Participant in monthly Mass Association of Public Purchasing Officials meetings. >10  Result  Complete. Print shop manager attended two NPS trainings in FY14.  Complete. Print shop manager took lead responsibility for
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Number of trainings held  Outcome #5: Increase capacity and capability of City print shop & mailing  Strategy #1. Enlarge knowledge-base of City print machinery  Number of trainings provided and attended by print shop personnel  Strategy #2. Evaluate operational security of mail processes	6 Target	Complete. Nine departmental visits in FY14. Classes for NPS (sole source) and city (requests for proposals). Taught class for Inspector General's Office 12/4/13 with another scheduled for 4/29/14. Teaching at Mass School Business Officials Annual Meeting 5/1/14. Participant in monthly Mass Association of Public Purchasing Officials meetings. >10  Result  Complete. Print shop manager attended two NPS trainings in FY14.  Complete. Print shop manager took lead responsibility for secure folding, stuffing and sealing of outgoing mail,

FY2015 Desired Outcomes - Purchasing	
Outcome #1 - Revision of City Ordinance c. 2 art. IV	Target
Strategy #1 Revise and rewrite City of Newton Purchasing Ordinance	
Complete initial draft of ordinance for review	Nov 2014
Collect and incorporate feedback on draft ordinance from working group	Jan 2015
Present final draft to Mayor for approval	Feb 2015
Present to Board of Alderman for approval	Mar 2015
Outcome #2: Educate City Employees on Purchasing Requirements	<u>Target</u>
Strategy #1. Continue monthly email newsletters containing topical articles and	
departmental updates.	
Continue monthly email newsletters "Nick's Notes".	Ongoing- Monthly
Strategy #2. Establish regular orientation and training sessions for new employees,	
departments and outside professional groups.	
Work with new HR Director to establish schedule for presentations	Sep 2014
Strategy #3. Establish contact between the Purchasing Dept. and City Depts	
Meet with all municipal department during FY15 to educate staff on practices and	Jun 2015
procedures	Juli 2015
Outcome #3: Create Back Up and Succession Plan	<u>Target</u>
Prepare and implement transition plan for retirement of Purchasing Agent (2/15)	Aug 2014
Implement back up plans for Mail Room and Print Shop	Aug 2014
Outcome #4: Increase Efficiencies In Procurement Administration	<u>Target</u>
Strategy # 1. Create strategy to promote prompt pay discounts for reqs, quotes and bids	
Revise forms for regs, quotes, and bids to include incentive to offer prompt pay discounts	Nov 2014
Strategy # 2. Monitor times between (i) bid issue and contract to vendor and (ii) return	
from vendor and final execution and develop strategies to shorten both	
Implement tracking mechanism to monitor times between bid release and contract	
execution	Jan 2015
Strategy #3. Establish schedule for approval of reqs that will maintain consistent approval	
time of 72 hours, and report to CFO monthly on average approval time.	
Begin approving recs on a scheduled time, twice a day prior to 2 pm to achieve goal	Ongoing- Reported Monthly

## **PURCHASING**



FUND: 01 - GENERAL FUND
DEPARTMENT: 105 - PURCHASING

## CITY OF NEWTON BUDGET DEPARTMENT LEGAL LEVEL OF CONTROL

	ACTUAL 2012	ACTUAL 2013	AMENDED 2014	YTD 4/22/2014	RECOMMENDED 2015	CHANGE 2014 to 2015
DEPARTMENT SUMMARY						_
51 - PERSONAL SERVICES	264,845	287,050	313,246	246,833	337,973	24,727
52 - EXPENSES	27,588	57,913	48,800	44,363	54,542	5,742
58 - DEBT AND CAPITAL	0	17,817	0	0	0	0
57 - FRINGE BENEFITS	36,459	35,946	59,864	47,421	61,987	2,123
TOTAL DEPARTMENT	328,891	398,726	421,910	338,616	454,502	32,592
PURCHASING						
51 - PERSONAL SERVICES	209,373	230,269	253,689	199,876	277,572	23,883
52 - EXPENSES	18,868	39,848	25,140	17,597	31,342	6,202
58 - DEBT AND CAPITAL	0	17,817	0	0	0	0
57 - FRINGE BENEFITS	20,378	20,552	42,707	33,990	44,465	1,758
TOTAL PURCHASING	248,620	308,486	321,536	251,463	353,379	31,843
TELECOMMUNICATIONS						
52 - EXPENSES	0	1,985	0	12,234	0	0
TOTAL TELECOMMUNICATIONS	0	1,985	0	12,234	0	0
PRINTING						
51 - PERSONAL SERVICES	55,471	56,780	59,557	46,957	60,401	844
52 - EXPENSES	8,720	16,080	23,660	14,533	23,200	-460
57 - FRINGE BENEFITS	16,081	15,394	17,157	13,430	17,523	366
TOTAL PRINTING	80,272	88,254	100,374	74,920	101,124	749

FUND: 01 - GENERAL FUND
DEPARTMENT: 105 - PURCHASING

# CITY OF NEWTON BUDGET DEPARTMENTAL DETAIL

	_	ACTUAL FY2012	ACTUAL FY2013	AMENDED 2014	YTD 4/22/2014	RECOMMENDED 2015	CHANGE 2014 to 2015
105 - PURCHASIN	IG						
0110501 - PURC	CHASING						
PERSONAL S	ERVICES						
511001	FULL TIME SALARIES	202,723	226,224	250,939	197,126	268,822	17,883
513001	REGULAR OVERTIME	0	1,395	0	0	0	0
514001	LONGEVITY	1,650	1,650	1,750	1,750	1,750	0
515005	BONUSES	4,000	0	0	0	0	0
515006	VACATION BUY BACK	0	0	0	0	6,000	6,000
515102	CLEANING ALLOWANCE	1,000	1,000	1,000	1,000	1,000	0
TOTAL	PERSONAL SERVICES	209,373	230,269	253,689	199,876	277,572	23,883
EXPENSES		,.		,		,-	,,,,,,,
52401	OFFICE EQUIPMENT R-M	4,440	4,666	6,000	5,599	9,000	3,000
52408	DEPARTMENTAL EQUIP R-	4,440	4,000	0,000	0,599	2,082	2,082
5274	RENTAL - EQUIPMENT	0	180	250	180	180	-70
5292	SOLID WASTE COLL/DISP	0	840	200	0	150	-70
5301	CONSULTANTS	2,500	1,500	0	0	0	0
5321	TUITION ASSISTANCE	2,300	0	50	50	0	-50
53401	TELEPHONE	578	563	600	411	600	0
5341	POSTAGE	1,972	22,551	3,000	1,614	2,500	-500
5342	PRINTING	2,575	535	1,800	142	2,500	700
5343	ADVERTISING/PUBLICATIO	3,558	4,147	7,500	4,235	6,500	-1,000
5420	OFFICE SUPPLIES	2,445	2,482	3,150	3,675	4,780	1,630
5711	IN-STATE CONFERENCES	650	780	899	0,070	1,250	351
5730	DUES & SUBSCRIPTIONS	150	1,555	1,691	1,691	1,800	109
TOTAL	EXPENSES	18,868	39,848	25,140	17,597	31,342	6,202
FRINGE BENE	FITS						
57DENTAL	DENTAL INSURANCE	921	930	1,095	863	1,148	53
57HLTH	HEALTH INSURANCE	16,167	14,516	35,476	27,864	36,223	747
57LIFE	BASIC LIFE INSURANCE	227	203	227	170	227	0
57MEDA	MEDICARE PAYROLL TAX	3,064	3,233	3,675	2,689	3,938	263
57OPEB	OPEB CONTRIBUTION	0	1,670	2,234	2,405	2,929	695
TOTAL	FRINGE BENEFITS	20,378	20,552	42,707	33,990	44,465	1,758
DEBT AND CA							
58514	OFFICE EQUIPMENT	0	17,817	0	0	0	0
TOTAL	— DEBT AND CAPITAL	0	17,817	0	0	0	0
TOTAL PUR	TOTAL PURCHASING		308,486	321,536	251,463	353,379	31,843
		248,620	000,400	021,000	201,400	333,313	01,040
	COMMUNICATIONS						
<b>EXPENSES</b> 53402	CELLULAR TELEPHONES	0	1,985	0	12,234	0	0
	EXPENSES	0	1,985	0	12,234	0	0
	<del>-</del>		<del></del> -			·	
IOIAL IELI	ECOMMUNICATIONS	0	1,985	0	12,234	0	0

# CITY OF NEWTON BUDGET DEPARTMENTAL DETAIL

		ACTUAL	ACTUAL	AMENDED	YTD	RECOMMENDED	CHANGE
	_	FY2012	FY2013	2014	4/22/2014	2015	2014 to 2015
0110503 - PRIN	TING						
PERSONAL S	ERVICES						
511001	FULL TIME SALARIES	54,014	56,447	57,942	45,538	58,526	584
513001	REGULAR OVERTIME	207	-1,042	240	44	500	260
514001	LONGEVITY	0	875	875	875	875	0
515005	BONUSES	750	0	0	0	0	0
515101	CLOTHING ALLOWANCE	500	500	500	500	500	0
TOTAL	PERSONAL SERVICES	55,471	56,780	59,557	46,957	60,401	844
<b>EXPENSES</b>							
52401	OFFICE EQUIPMENT R-M	6,138	9,052	15,000	12,097	17,000	2,000
5501	PRINTING SUPPLIES	2,472	6,918	8,110	2,002	6,000	-2,110
5581	UNIFORMS/PROTECTIVE	110	110	550	434	200	-350
TOTAL	EXPENSES	8,720	16,080	23,660	14,533	23,200	-460
FRINGE BENE	FITS						
57DENTAL	DENTAL INSURANCE	446	438	456	359	478	22
57HLTH	HEALTH INSURANCE	14,867	14,163	15,843	12,443	16,176	333
57MEDA	MEDICARE PAYROLL TAX	767	793	858	628	869	11
TOTAL	FRINGE BENEFITS	16,081	15,394	17,157	13,430	17,523	366
TOTAL PRIN	ITING	80,272	88,254	100,374	74,920	101,124	749
TOTAL PURCH	ASING	328,891	398,726	421,910	338,616	454,502	32,592

FUND: **01 - GENERAL FUND**DEPARTMENT: **105 - PURCHASING** 

## CITY OF NEWTON BUDGET PERSONAL SERVICES SUMMARY

				2015			
ACCOUNT	POSITION TITLE	RANGE	FTE	SALARY	RANGE	FTE	SALARY
511001	CHIEF PROCUREMENT OFFIC	H12	1.0	89,350	H12	1.00	97,627
	CONSTRUCTION CONTRACT A	S08	1.0	55,847	S08	1.00	56,854
	PROCUREMENT ASST	S08	1.0	51,768	S08	1.00	53,809
	PURCHASING AGENT	H06	1.0	58,777	H06	1.00	60,532
	SR PRESS OPERATOR	S07	1.0	57,812	S07	1.00	58,526
	Account Totals:	-	5.0	313,554	-	5.00	327,348
	Report Totals:	•	5.0	313,554	•	5.00	327,348