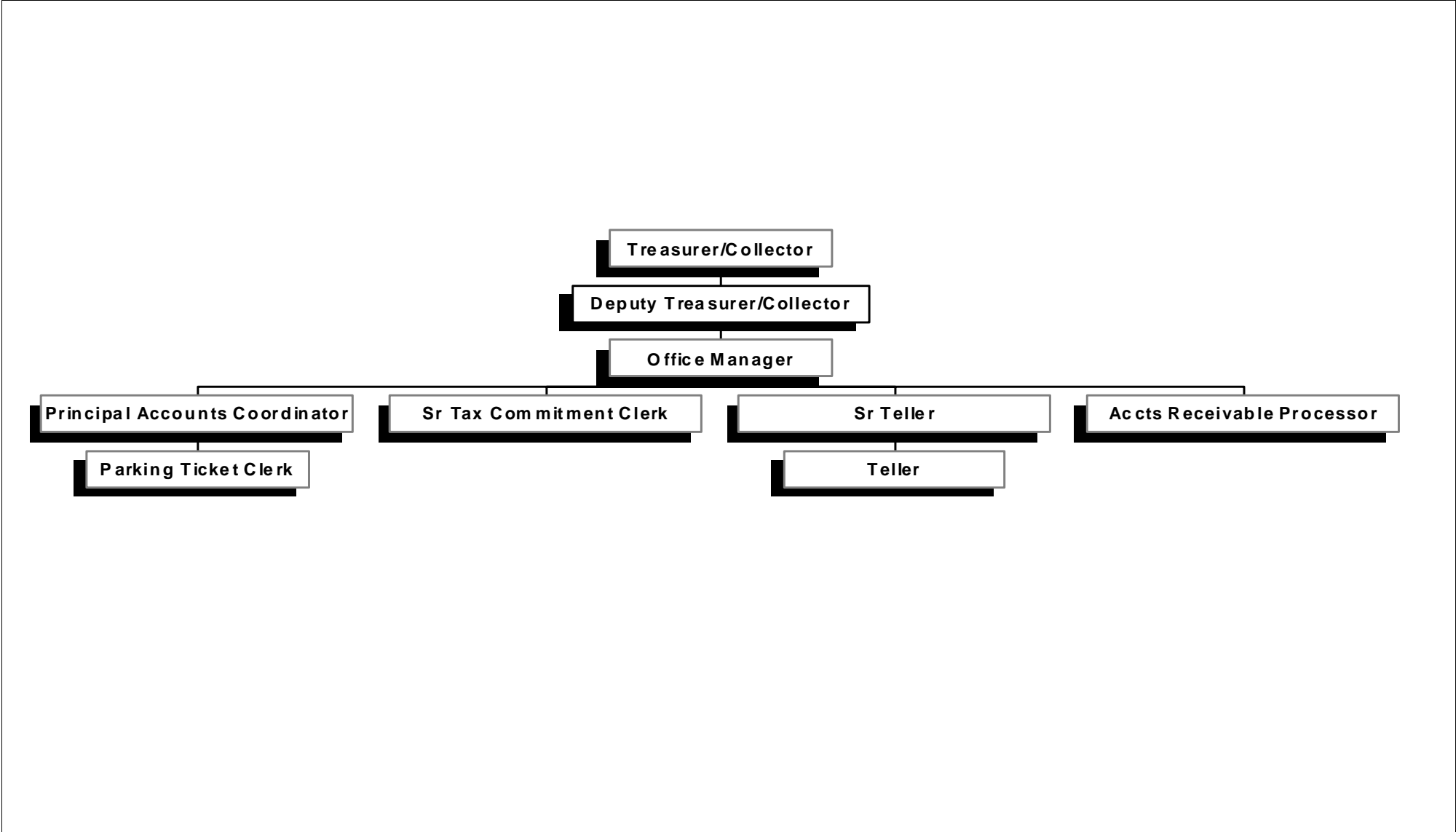


DEPARTMENT:  
107 - TREASURER/COLLECTOR

CITY OF NEWTON BUDGET  
**ORGANIZATION**



## TREASURY

### **DEPARTMENT DESCRIPTION**

The Treasurer/Collector's office is responsible for the billing, collecting and investing of all monies due to the city including but not limited to - real estate tax, personal property tax, motor vehicle excise tax, boat excise tax, parking tickets, water and sewer bills, parking meter receipts, federal and state reimbursements and grants, and various departmental permits, licenses and fees.

The department is also responsible for the timely disbursement of all payrolls to City, School and retired (non-teacher) employees, and the associated federal and state reporting requirements.

The department is responsible for the disbursement of all payables warrants for payment to vendors and the reconciliation of checks and bank accounts.

The department issues all authorized debt for both short and long term borrowing.

The department conducts the appeals and hearings for parking ticket disputes.

### **ACCOMPLISHMENTS**

1. Made further improvements to the cash receipt system. Cash drawers are now individually assigned allowing for more timely reconciliation and increased control.

Also, hardware was installed that provides detailed information on receipts, making research easier.

2. Substantially reduced the number of stale outstanding payroll and vendor checks by increasing emphasis on the tailings process. This results in significant funds being made available for other uses.
3. Established the position of Office Manager to maximize the efficient use of existing staff; to coordinate and subsequently improve departmental efforts in customer service; and to coordinate with other departments in joint efforts.
4. Completed an extensive review of the internal receivables software system, making several adjustments that permit more timely and accurate reconciliation with the Comptroller's totals.
5. Implemented a system for daily reconciliation of most active bank accounts to allow for more timely reconciliation with the Comptroller at month end. This is a key concern of the outside auditors.
6. Installed new hardware that reduces the number of hours spent handling parking meter receipts.

## GOALS

With the goals of better serving residents and of making government more efficient, Treasury intends to implement the following improvements:

1. Activity - to advance the use of online based systems for customer inquiries and bill payments.

Outcome - greater customer service through easier access to information and services, and the reduction of processing delays caused by staffing issues.

2. Activity - reorganize all telephone related functions in the office. This will be approached through a combination of factors, including online availability of information; possible relief through the 311 system; and reexamination of the current telephone answering software. Progress will be measured against existing studies of calls received, waiting time, and disposition.

Outcome - to substantially reduce both the volume of calls and the amount of time spent on each call. The ultimate goal is to service all calls as received, making conducting business more pleasant and helpful.

To maximize revenue available for the ongoing and the future use of the city, Treasury intends to accomplish the following:

3. Activity – to pursue the collection of dated personal property and parking ticket charges outstanding. This will include examining the cost-effectiveness of working with current or outside vendors versus

increased internal departmental efforts. Benchmarks will be the amount of additional revenue as compared to prior years and the reduction of outstanding balances due.

Outcome – increase in available revenue.

With the dual purpose of eliminating duplication of effort and of maximizing the effective use of Treasury staff efforts, Treasury will accomplish the following:

4. Activity - continue the progress made in the policy and procedures manual for the daily operations of the Treasurer-Collector and Parking office. The changes and improvements to all operations will be documented and be incorporated into the manual for the office. The final step is to have the manual stored in electronic form on the Treasury drive.

Outcome – the ultimate result of this effort will be quicker responsiveness to taxpayer’s needs, reduced duplication of effort, greater ease in conducting transactions, and consequently a positive experience for people conducting business with the department.

5. Activity - continue to improve the accounts receivable reconciliation process by using the Munis general ledger to reconcile the city accounts receivable to the Finance Plus general ledger.

Outcome - this will allow reconciliations to be performed more efficiently and on a more timely basis,

with the goal of more interdepartmentally responsive monthly reporting.

6. Activity - to further address the recommendations made by auditors Sullivan and Rogers and contained in the management letter to the Treasurer's Office. The main areas for improvement include the follow up on bank account reconciliation, tailings, and unauthorized accounts.

Outcome – the auditors' recommendations are potentially improvements to the systems that will increase the accuracy and timeliness in the reporting of information. The ultimate goal is to provide data in a manner consistent with the best available methods.

7. Activity - to facilitate the transition of the City's vendor and payroll bank account to a new service provider. This includes all file formatting, funding, and ongoing reconciliation processes.

Outcome - a smooth transition of accounts will make faster payments of the City's obligations possible, as well as create more cost effective uses of the funds required to cover these obligations.

DEPARTMENT:

107 - TREASURER/COLLECTOR

## CITY OF NEWTON BUDGET DEPARTMENT SUMMARY

OBJECT SUMMARY	ACTUAL 2008	ACTUAL 2009	2010			RECOMMENDED 2011	APPROPRIATION CHANGE 2010 To 2011
			ORIGINAL	ADJUSTMENTS	TOTAL		
51 - PERSONAL SERVICES	529,380	396,878	511,388	0	511,388	505,595	-5,793 -1%
52 - EXPENSES	579,657	614,436	387,569	35,000	422,569	387,569	-35,000 -8%
56 - INTERGOVERNMENTAL	5,512,027	5,453,169	5,566,870	97,348	5,664,218	5,552,182	-112,036 -2%
58 - DEBT AND CAPITAL	5,683,431	8,682,493	14,332,596	0	14,332,596	16,189,189	1,856,593 13%
<b>SUB-TOTALS:</b>	<b>12,304,496</b>	<b>15,146,976</b>	<b>20,798,423</b>	<b>132,348</b>	<b>20,930,771</b>	<b>22,634,535</b>	<b>1,703,764 8%</b>
57 - FRINGE BENEFITS	104,870	77,298	114,696	0	114,696	100,466	-14,230 -12%
<b>SUB-TOTALS:</b>	<b>104,870</b>	<b>77,298</b>	<b>114,696</b>	<b>0</b>	<b>114,696</b>	<b>100,466</b>	<b>-14,230 -12%</b>
<b>DEPARTMENT TOTALS:</b>	<b>12,409,365</b>	<b>15,224,274</b>	<b>20,913,119</b>	<b>132,348</b>	<b>21,045,467</b>	<b>22,735,001</b>	<b>1,689,534 8%</b>

FUNCTIONAL ELEMENT SUMMARY	ACTUAL 2008	ACTUAL 2009	2010			RECOMMENDED 2011	APPROPRIATION CHANGE 2010 To 2011
			ORIGINAL	ADJUSTMENTS	TOTAL		
0110701 TREASURY	1,213,907	1,088,612	1,013,653	35,000	1,048,653	993,630	-55,023 -5%
0110771 DEBT MATURITIES	3,688,452	5,280,234	7,453,556	0	7,453,556	8,577,602	1,124,046 15%
0110772 INTEREST-LNG TERM DEBT	1,994,978	3,401,376	6,874,040	600	6,874,640	7,606,587	731,947 11%
0110773 INTEREST-TEMP LOANS	0	883	5,000	-600	4,400	5,000	600 14%
0110781 STATE ASSESSMENTS	5,512,027	5,453,169	5,566,870	97,348	5,664,218	5,552,182	-112,036 -2%
<b>DEPARTMENT TOTALS:</b>	<b>12,409,365</b>	<b>15,224,274</b>	<b>20,913,119</b>	<b>132,348</b>	<b>21,045,467</b>	<b>22,735,001</b>	<b>1,689,534 8%</b>

TREASURY	ACTUAL 2008	ACTUAL 2009	2010			RECOMMENDED 2011	APPROPRIATION CHANGE 2010 To 2011
			ORIGINAL	ADJUSTMENTS	TOTAL		
51 - PERSONAL SERVICES	529,380	396,878	511,388	0	511,388	505,595	-5,793 -1%
52 - EXPENSES	579,657	614,436	387,569	35,000	422,569	387,569	-35,000 -8%
<b>SUB-TOTALS:</b>	<b>1,109,038</b>	<b>1,011,315</b>	<b>898,957</b>	<b>35,000</b>	<b>933,957</b>	<b>893,164</b>	<b>-40,793 -4%</b>
57 - FRINGE BENEFITS	104,870	77,298	114,696	0	114,696	100,466	-14,230 -12%
<b>SUB-TOTALS:</b>	<b>104,870</b>	<b>77,298</b>	<b>114,696</b>	<b>0</b>	<b>114,696</b>	<b>100,466</b>	<b>-14,230 -12%</b>
<b>Element Totals:</b>	<b>1,213,907</b>	<b>1,088,612</b>	<b>1,013,653</b>	<b>35,000</b>	<b>1,048,653</b>	<b>993,630</b>	<b>-55,023 -5%</b>

DEBT MATURITIES	ACTUAL 2008	ACTUAL 2009	ORIGINAL	2010 ADJUSTMENTS	TOTAL	RECOMMENDED 2011	APPROPRIATION CHANGE 2010 To 2011
58 - DEBT AND CAPITAL	3,688,452	5,280,234	7,453,556	0	7,453,556	8,577,602	1,124,046 15%
<b>SUB-TOTALS:</b>	<b>3,688,452</b>	<b>5,280,234</b>	<b>7,453,556</b>	<b>0</b>	<b>7,453,556</b>	<b>8,577,602</b>	<b>1,124,046 15%</b>
<b>Element Totals:</b>	<b>3,688,452</b>	<b>5,280,234</b>	<b>7,453,556</b>	<b>0</b>	<b>7,453,556</b>	<b>8,577,602</b>	<b>1,124,046 15%</b>

INTEREST-LNG TERM DEBT	ACTUAL 2008	ACTUAL 2009	ORIGINAL	2010 ADJUSTMENTS	TOTAL	RECOMMENDED 2011	APPROPRIATION CHANGE 2010 To 2011
58 - DEBT AND CAPITAL	1,994,978	3,401,376	6,874,040	600	6,874,640	7,606,587	731,947 11%
<b>SUB-TOTALS:</b>	<b>1,994,978</b>	<b>3,401,376</b>	<b>6,874,040</b>	<b>600</b>	<b>6,874,640</b>	<b>7,606,587</b>	<b>731,947 11%</b>
<b>Element Totals:</b>	<b>1,994,978</b>	<b>3,401,376</b>	<b>6,874,040</b>	<b>600</b>	<b>6,874,640</b>	<b>7,606,587</b>	<b>731,947 11%</b>

INTEREST-TEMP LOANS	ACTUAL 2008	ACTUAL 2009	ORIGINAL	2010 ADJUSTMENTS	TOTAL	RECOMMENDED 2011	APPROPRIATION CHANGE 2010 To 2011
58 - DEBT AND CAPITAL	0	883	5,000	-600	4,400	5,000	600 14%
<b>SUB-TOTALS:</b>	<b>0</b>	<b>883</b>	<b>5,000</b>	<b>-600</b>	<b>4,400</b>	<b>5,000</b>	<b>600 14%</b>
<b>Element Totals:</b>	<b>0</b>	<b>883</b>	<b>5,000</b>	<b>-600</b>	<b>4,400</b>	<b>5,000</b>	<b>600 14%</b>

STATE ASSESSMENTS	ACTUAL 2008	ACTUAL 2009	ORIGINAL	2010 ADJUSTMENTS	TOTAL	RECOMMENDED 2011	APPROPRIATION CHANGE 2010 To 2011
56 - INTERGOVERNMENTAL	5,512,027	5,453,169	5,566,870	97,348	5,664,218	5,552,182	-112,036 -2%
<b>SUB-TOTALS:</b>	<b>5,512,027</b>	<b>5,453,169</b>	<b>5,566,870</b>	<b>97,348</b>	<b>5,664,218</b>	<b>5,552,182</b>	<b>-112,036 -2%</b>
<b>Element Totals:</b>	<b>5,512,027</b>	<b>5,453,169</b>	<b>5,566,870</b>	<b>97,348</b>	<b>5,664,218</b>	<b>5,552,182</b>	<b>-112,036 -2%</b>

DEPARTMENT:

107 - TREASURER/COLLECTOR

**CITY OF NEWTON BUDGET  
PERSONAL SERVICES SUMMARY**

ACCOUNT	POSITION TITLE	RANGE	2010 BUDGET		2011 RECOMMENDED	
			FTE	SALARY	FTE	SALARY
511001	Collector/Treasurer	H13	1	104,009	1	104,673
	Dep Treasurer/Collector	H10	1	77,624	1	78,512
	Office Manager	H06	1	54,377	1	54,377
	Prin Accounts Coord	S06	1	43,152	1	44,750
	Accts Receiv Processor	S05	1	41,288	1	42,752
	Sr Tax Commitment Clerk	S05	1	38,024	1	38,637
	Sr. Teller	S05	1	44,757	1	40,948
	Parking Ticket Clerk	S05	1	39,234	1	40,695
	Teller	S04	1	34,772	1	35,296
<b>Account Totals:</b>			<b>9</b>	<b>477,238</b>	<b>9</b>	<b>480,641</b>
511101	Tax Commitment Clerk	S04	0.4	16,379	0.4	16,379
<b>Account Totals:</b>			<b>0.4</b>	<b>16,379</b>	<b>0.4</b>	<b>16,379</b>
<b>Report Totals:</b>			<b>9.4</b>	<b>493,617</b>	<b>9.4</b>	<b>497,020</b>

DEPARTMENT:

107 - TREASURER/COLLECTOR

**CITY OF NEWTON BUDGET  
CLASSIFICATION DETAIL**

ACCOUNT	DESCRIPTION	EXPENDED FY2008	EXPENDED FY2009	CURRENT YEAR 2010				RECOMMENDED	APPROPRIATION CHANGE BETWEEN FY2010 AND FY2011	
				APPROPRIATION	ADDITIONAL APPROPRIATION	TOTAL APPROPRIATION	YTD EXPENSES			
<b>107 - TREASURER/COLLECTOR</b>										
<b>0110701 - TREASURY</b>										
<b>PERSONAL SERVICES</b>										
511001	FULL TIME SALARIES	510,126	371,337	485,409	-2,147	483,262	372,579	480,641	-2,621	-1%
511101	PART TIME < 20 HRS/WK	0	1,576	16,379	-16,379	0	0	16,379	16,379	100%
513001	REGULAR OVERTIME	0	7,734	5,000	0	5,000	857	5,000	0	0%
514001	LONGEVITY	2,963	1,825	1,600	325	1,925	1,925	575	-1,350	-70%
515002	SEVERANCE PAY	0	7,812	0	0	0	0	0	0	0%
515003	SPECIAL LEAVE BUY BACK	12,000	1,207	0	9,910	9,910	15,910	0	-9,910	-100%
515006	VACATION BUY BACK	0	2,531	0	7,717	7,717	12,003	0	-7,717	-100%
515102	CLEANING ALLOWANCE	4,292	2,856	3,000	575	3,575	4,075	3,000	-575	-16%
<b>PERSONAL SERVICES TOTALS:</b>		<b>529,380</b>	<b>396,878</b>	<b>511,388</b>	<b>0</b>	<b>511,388</b>	<b>407,350</b>	<b>505,595</b>	<b>-5,793</b>	<b>-1%</b>
<b>EXPENSES</b>										
52401	OFFICE EQUIPMENT R-M	2,610	3,697	3,500	0	3,500	1,743	3,500	0	0%
5301	CONSULTANTS	0	66,739	0	3,500	3,500	0	0	-3,500	-100%
530210	BANKING SERVICES	67,639	59,398	48,239	44,300	92,539	86,927	48,239	-44,300	-48%
5307	PARKING TICKET COLLECTION	167,143	193,298	170,875	-6,600	164,275	164,180	170,875	6,600	4%
5309	LEGAL SERVICES	0	0	0	0	0	0	0	0	0%
5313	TEMP STAFFING SERVICES	0	17,503	0	2,400	2,400	2,395	0	-2,400	-100%
5314	REGIST/RECORDING FEES	6,020	0	5,500	-5,275	225	225	5,500	5,275	2344%
5316	BOND/NOTE SALE COSTS	195,724	137,037	0	2,000	2,000	2,000	0	-2,000	-100%
5317	MAILING SERVICES	98,598	103,290	103,300	-500	102,800	63,831	103,300	500	0%
53401	TELEPHONE	1,253	1,352	3,000	-1,000	2,000	825	3,000	1,000	50%
5341	POSTAGE	13,988	15,954	16,000	0	16,000	13,349	16,000	0	0%
5342	PRINTING	2,543	1,434	9,600	0	9,600	581	9,600	0	0%
5343	ADVERTISING/PUBLICATIONS	3,953	408	4,000	-225	3,775	897	4,000	225	6%
5420	OFFICE SUPPLIES	5,973	3,373	4,460	243	4,703	4,297	4,460	-243	-5%
5523	PAPER GOODS & SUPPLIES	6,000	7,139	8,850	-981	7,869	7,371	8,850	981	12%
5592	BOOKS/MANUALS/PERIODICALS	0	0	100	-100	0	0	100	100	100%
5710	VEHICLE USE REIMBURSEMENT	0	0	20	-20	0	0	20	20	100%
5711	IN-STATE CONFERENCES	350	487	1,795	-1,575	220	190	1,795	1,575	716%



ACCOUNT	DESCRIPTION	EXPENDED FY2008	EXPENDED FY2009	CURRENT YEAR 2010				RECOMMENDED	APPROPRIATION CHANGE BETWEEN FY2010 AND FY2011	
				APPROPRIATION	ADDITIONAL APPROPRIATION	TOTAL APPROPRIATION	YTD EXPENSES			
5712	REFRESHMENTS/MEALS	0	0	30	-30	0	0	30	30	100%
5730	DUES & SUBSCRIPTIONS	973	600	1,800	-775	1,025	1,020	1,800	775	76%
575005	EMPLOYEE HONESTY BONDS	2,290	2,728	2,500	-362	2,138	2,138	2,500	362	17%
5770	TAX TITLE COSTS	4,600	0	4,000	0	4,000	0	4,000	0	0%
<b>EXPENSES TOTALS:</b>		<b>579,657</b>	<b>614,436</b>	<b>387,569</b>	<b>35,000</b>	<b>422,569</b>	<b>351,969</b>	<b>387,569</b>	<b>-35,000</b>	<b>-8%</b>
<b>FRINGE BENEFITS</b>										
57DENTAL	DENTAL INSURANCE	3,261	1,862	2,208	0	2,208	1,823	2,060	-148	-7%
57HLTH	HEALTH INSURANCE	94,545	70,458	105,468	0	105,468	71,047	90,857	-14,611	-14%
57LIFE	BASIC LIFE INSURANCE	363	274	284	0	284	231	227	-57	-20%
57MEDA	MEDICARE PAYROLL TAX	6,700	4,704	6,736	0	6,736	4,671	7,322	586	9%
<b>FRINGE BENEFITS TOTALS:</b>		<b>104,870</b>	<b>77,298</b>	<b>114,696</b>	<b>0</b>	<b>114,696</b>	<b>77,772</b>	<b>100,466</b>	<b>-14,230</b>	<b>-12%</b>
<b>FUNCTIONAL ELEMENT TOTALS:</b>		<b>1,213,907</b>	<b>1,088,612</b>	<b>1,013,653</b>	<b>35,000</b>	<b>1,048,653</b>	<b>837,091</b>	<b>993,630</b>	<b>-55,023</b>	<b>-5%</b>
<b>0110771 - DEBT MATURITIES</b>										
<b>DEBT AND CAPITAL</b>										
581A29	WILLIAMS TIER I-2001	400,000	405,000	400,000	0	400,000	400,000	400,000	0	0%
581A30	BOWEN TIER I-2001	30,000	25,000	25,000	0	25,000	25,000	25,000	0	0%
581A31	MEM-SPAULDING-2001	500,000	500,000	500,000	0	500,000	500,000	500,000	0	0%
581A33	HIGH SCHOOL DESIGN-2003	570,000	570,000	570,000	0	570,000	570,000	570,000	0	0%
581A34	HIGH SCHOOL RENOV - 2005	500,000	500,000	500,000	0	500,000	500,000	500,000	0	0%
581A35	HIGH SCHOOL RENOV-2006	510,000	510,000	505,000	0	505,000	505,000	505,000	0	0%
581A36	PEIRCE SCHOOL-2006	0	0	40,000	0	40,000	40,000	45,000	5,000	13%
581A37	COUNTRYSIDE-2006	10,000	10,000	10,000	0	10,000	10,000	10,000	0	0%
581A38	SCHOOL BOILERS-2006	30,000	30,000	30,000	0	30,000	30,000	30,000	0	0%
581A39	NSHS HVAC-2006	20,000	20,000	20,000	0	20,000	20,000	20,000	0	0%
581A40	ELEM SCHL RENOV-2006	15,000	15,000	15,000	0	15,000	15,000	15,000	0	0%
581A41	NNHS-2007	271,000	270,000	270,000	0	270,000	270,000	270,000	0	0%
581A42	NSHS-2007	109,000	106,000	106,000	0	106,000	106,000	129,000	23,000	22%
581A43	H.MANN/MEM-SPLDG-2007	36,000	35,000	35,000	0	35,000	35,000	35,000	0	0%
581A44	MASON-RICE/ZERVAS-2007	91,000	74,000	74,000	0	74,000	74,000	81,000	7,000	9%
581A45	NNHS-1 2007	0	132,500	130,000	0	130,000	130,000	130,000	0	0%
581A46	CARR BOILERS 2007	0	15,000	15,000	0	15,000	15,000	10,000	-5,000	-33%
581A47	NNHS-2 2007	0	827,500	835,000	0	835,000	835,000	840,000	5,000	1%
581A48	NNHS-06/2008	0	420,000	435,000	0	435,000	0	450,000	15,000	3%
581A49	BROWN WINDOWS 06/08	0	110,000	110,000	0	110,000	0	110,000	0	0%

ACCOUNT	DESCRIPTION	EXPENDED FY2008	EXPENDED FY2009	CURRENT YEAR 2010				RECOMMENDED	APPROPRIATION CHANGE BETWEEN FY2010 AND FY2011	
				APPROPRIATION	ADDITIONAL APPROPRIATION	TOTAL APPROPRIATION	YTD EXPENSES			
581A50	FA DAY HVAC-04/01/09	0	0	106,000	0	106,000	106,000	105,000	-1,000	-1%
581A51	NNHS-04/01/2009	0	0	1,360,000	0	1,360,000	0	1,390,000	30,000	2%
581A52	UNDERWOOD BOILER-04/01/09	0	0	20,650	0	20,650	20,650	15,000	-5,650	-27%
581A53	BROWN WINDOWS-04/01/09	0	0	43,350	0	43,350	43,350	40,000	-3,350	-8%
581A54	NSHS ATHL FIELDS-04/01/09	0	0	218,000	0	218,000	218,000	215,000	-3,000	-1%
581A55	ANGIER BOILER- 2010	0	0	0	0	0	0	22,500	22,500	100%
581A56	MODULAR CLASSROOMS-2010	0	0	0	0	0	0	93,333	93,333	100%
581A57	NNHS-2010	0	0	0	0	0	0	388,361	388,361	100%
581A58	ED CTR GENERATOR-2010	0	0	0	0	0	0	20,213	20,213	100%
581A59	BURR DOORS/WINDOWS-2010	0	0	0	0	0	0	32,500	32,500	100%
581A60	COUNTRYSIDE ELEV-2010	0	0	0	0	0	0	15,000	15,000	100%
581A61	WILLIAMS BOILER-2010	0	0	0	0	0	0	20,000	20,000	100%
581B08	LANDFILL CLOSURE-MWPAT-98	93,452	93,234	93,556	0	93,556	93,556	98,975	5,419	6%
581B09	STREET IMPV-2006	55,000	55,000	55,000	0	55,000	55,000	55,000	0	0%
581B10	STREET LIGHT IMPV-2007	233,000	230,000	230,000	0	230,000	230,000	0	-230,000	-100%
581B11	BENCLIFFE CIRCLE-2009	0	0	20,000	0	20,000	20,000	20,000	0	0%
581B12	CRAFTS ST FUEL STAT-2010	0	0	0	0	0	0	45,300	45,300	100%
581C16	FIRE STATIONS - 2007	25,000	25,000	25,000	0	25,000	25,000	25,000	0	0%
581C17	FIRE STATIONS-2007	0	17,000	15,000	0	15,000	15,000	15,000	0	0%
581C18	FIRE STATIONS 2007	0	25,000	25,000	0	25,000	25,000	25,000	0	0%
581C19	FIRE STATION #4-2009	0	0	173,000	0	173,000	173,000	170,000	-3,000	-2%
581C20	FIRE STATION #7-2009	0	0	69,000	0	69,000	69,000	70,000	1,000	1%
581C21	CITY HALL BOILERS-2009	0	0	15,000	0	15,000	15,000	15,000	0	0%
581C22	FIRE STATION #4 - 2010	0	0	0	0	0	0	5,620	5,620	100%
581C23	FIRE STATION #7 - 2010	0	0	0	0	0	0	221,300	221,300	100%
581C24	ENERGY CONSERVATION-2010	0	0	0	0	0	0	183,500	183,500	100%
581I01	DPW EQUIPMENT-2006	70,000	70,000	65,000	0	65,000	65,000	60,000	-5,000	-8%
581I02	FIRE EQUIPMENT-2006	60,000	60,000	60,000	0	60,000	60,000	60,000	0	0%
581I03	DPW EQUIPMENT-2007	60,000	60,000	60,000	0	60,000	60,000	60,000	0	0%
581I04	FIRE ENGINE REPL-06/08	0	30,000	30,000	0	30,000	0	30,000	0	0%
581I05	DPW EQUIPMENT-06/08	0	40,000	40,000	0	40,000	0	40,000	0	0%
581I06	FIRE LADDER-2009	0	0	55,000	0	55,000	55,000	55,000	0	0%
581I07	PARKS EQUIP-2009	0	0	10,000	0	10,000	10,000	10,000	0	0%
581I08	DPW EQUIP-2009	0	0	40,000	0	40,000	40,000	40,000	0	0%
581I09	FIRE ENGINE - 2010	0	0	0	0	0	0	50,000	50,000	100%
581I10	TRASH CARTS- 2010	0	0	0	0	0	0	191,000	191,000	100%

ACCOUNT	DESCRIPTION	EXPENDED FY2008	EXPENDED FY2009	CURRENT YEAR 2010				RECOMMENDED	APPROPRIATION CHANGE BETWEEN FY2010 AND FY2011	
				APPROPRIATION	ADDITIONAL APPROPRIATION	TOTAL APPROPRIATION	YTD EXPENSES			
<b>DEBT AND CAPITAL TOTALS:</b>		<b>3,688,452</b>	<b>5,280,234</b>	<b>7,453,556</b>	<b>0</b>	<b>7,453,556</b>	<b>5,478,556</b>	<b>8,577,602</b>	<b>1,124,046</b>	<b>15%</b>
<b>FUNCTIONAL ELEMENT TOTALS:</b>		<b>3,688,452</b>	<b>5,280,234</b>	<b>7,453,556</b>	<b>0</b>	<b>7,453,556</b>	<b>5,478,556</b>	<b>8,577,602</b>	<b>1,124,046</b>	<b>15%</b>
<b>0110772 - INTEREST-LNG TERM DEBT</b>										
<b>DEBT AND CAPITAL</b>										
582A29	WILLIAMS TIER I-2001	67,238	48,219	29,000	0	29,000	29,000	9,700	-19,300	-67%
582A30	BOWEN TIER I-2001	4,305	3,006	1,813	0	1,813	1,813	606	-1,207	-67%
582A32	MEM-SPAULDING TIER I-2001	86,025	66,400	46,400	0	46,400	46,400	26,400	-20,000	-43%
582A33	HIGH SCHOOL DESIGN-2003	119,558	105,735	89,775	0	89,775	89,775	71,962	-17,813	-20%
582A34	HIGH SCHOOL RENOV - 2005	327,375	312,375	296,875	0	296,875	296,875	278,125	-18,750	-6%
582A35	HIGH SCHOOL RENOV-2006	372,463	354,613	336,763	0	336,763	336,763	319,088	-17,675	-5%
582A36	PEIRCE -2006	20,438	19,388	18,338	0	18,338	18,338	16,938	-1,400	-8%
582A37	COUNTRYSIDE-2006	5,175	4,825	4,475	0	4,475	4,475	4,125	-350	-8%
582A38	SCHOOL BOILERS-2006	14,325	13,275	12,225	0	12,225	12,225	11,175	-1,050	-9%
582A39	NSHS HVAC-2006	9,350	8,650	7,950	0	7,950	7,950	7,250	-700	-9%
582A40	ELEM RENOV-2006	7,075	6,550	6,025	0	6,025	6,025	5,500	-525	-9%
582A41	NNHS-2007	204,850	191,300	178,550	600	179,150	179,150	168,351	-10,799	-6%
582A42	NSHS-2007	88,943	83,493	78,723	0	78,723	78,723	74,483	-4,240	-5%
582A43	H.MANN/MEM-SPLDG-2007	17,275	15,475	13,900	0	13,900	13,900	12,500	-1,400	-10%
582A44	MASON-RICE/ZERVAS-2007	59,889	55,339	52,009	0	52,009	52,009	49,049	-2,960	-6%
582A45	NNHS-1 2007	53,213	103,775	98,525	0	98,525	50,563	93,325	-5,200	-5%
582A46	CARR BOILER 2007	345,200	8,400	7,800	0	7,800	4,050	7,300	-500	-6%
582A47	NNHS-2 2007	0	665,150	631,900	0	631,900	324,300	598,400	-33,500	-5%
582A48	NNHS- 06/08	0	1,035,894	1,012,794	0	1,012,794	506,397	988,869	-23,925	-2%
582A49	BROWN WINDOWS-06/08	0	81,813	77,413	0	77,413	38,706	73,838	-3,575	-5%
582A50	FA DAY HVAC-4/01/2009	0	0	71,363	0	71,363	71,363	66,063	-5,300	-7%
582A51	NNHS-04/01/2009	0	0	3,318,257	0	3,318,257	1,659,128	3,277,456	-40,801	-1%
582A52	UNDERWOOD BOILER-04/01/09	0	0	7,920	0	7,920	7,920	6,888	-1,032	-13%
582A53	BROWN WINDOWS-04/01/09	0	0	27,293	0	27,293	27,293	25,125	-2,168	-8%
582A54	NSHS ATHL FIELDS-04/01/09	0	0	105,100	0	105,100	105,100	94,200	-10,900	-10%
582A55	ANGIER BOILER - 2010	0	0	0	0	0	0	9,000	9,000	100%
582A56	MODULAR CLASSROOMS-2010	0	0	0	0	0	0	56,000	56,000	100%
582A57	NNHS - 2010	0	0	0	0	0	0	466,033	466,033	100%
582A58	ED CTR GENERATOR -2010	0	0	0	0	0	0	8,085	8,085	100%
582A59	BURR DOORS & WINDOWS 2010	0	0	0	0	0	0	26,000	26,000	100%
582A60	COUNTRYSIDE ELEVATOR-2010	0	0	0	0	0	0	6,000	6,000	100%

ACCOUNT	DESCRIPTION	EXPENDED FY2008	EXPENDED FY2009	CURRENT YEAR 2010				RECOMMENDED	APPROPRIATION CHANGE BETWEEN FY2010 AND FY2011	
				APPROPRIATION	ADDITIONAL APPROPRIATION	TOTAL APPROPRIATION	YTD EXPENSES			
582A61	WILLIAMS BOILER - 2010	0	0	0	0	0	0	8,000	8,000	100%
582B08	MWPAT LANDFILL CLOSURE-98	24,582	24,751	22,751	0	22,751	22,750	19,669	-3,082	-14%
582B09	STREET IMPV-2006	17,700	15,775	13,850	0	13,850	13,850	11,925	-1,925	-14%
582B10	STREET LIGHT IMPV-2007	31,200	19,550	9,200	0	9,200	9,200	0	-9,200	-100%
582B11	BENCLIFFE CIRCLE-2009	0	0	5,313	0	5,313	5,313	4,313	-1,000	-19%
582B12	CRAFTS ST FUEL ST - 2010	0	0	0	0	0	0	18,120	18,120	100%
582C16	FIRE STATIONS-2007	14,475	13,225	12,100	0	12,100	12,100	11,100	-1,000	-8%
582C17	FIRE STATIONS 2007	4,294	8,248	7,608	0	7,608	3,954	7,008	-600	-8%
582C18	FIRE STATIONS 2007	6,721	12,943	11,943	0	11,943	6,221	10,943	-1,000	-8%
582C19	FIRE STATION #4-2009	0	0	80,963	0	80,963	80,963	72,313	-8,650	-11%
582C20	FIRE STATION #7-2009	0	0	9,275	0	9,275	9,275	5,825	-3,450	-37%
582C21	CITY HALL BOILER-2009	0	0	7,725	0	7,725	7,725	6,975	-750	-10%
582C22	FIRE STATION #4-2010	0	0	0	0	0	0	4,496	4,496	100%
582C23	FIRE STATION #7 - 2010	0	0	0	0	0	0	177,040	177,040	100%
582C24	ENERGY CONSV - 2010	0	0	0	0	0	0	146,800	146,800	100%
582I01	DPW EQUIPMENT-2006	31,150	28,700	26,250	0	26,250	26,250	23,975	-2,275	-9%
582I02	FIRE LADDER-2006	30,263	28,163	26,063	0	26,063	26,063	23,963	-2,100	-8%
582I03	DPW EQUIPMENT-2007	31,900	28,900	26,200	0	26,200	26,200	23,800	-2,400	-9%
582I04	FIRE ENGINE REPL-06/08	0	16,050	14,850	0	14,850	7,425	13,875	-975	-7%
582I05	DPW EQUIPMENT-06/08	0	21,400	19,800	0	19,800	9,900	18,500	-1,300	-7%
582I06	FIRE LADDER-2009	0	0	25,950	0	25,950	25,950	23,200	-2,750	-11%
582I07	PARKS EQUIP-2009	0	0	3,413	0	3,413	3,413	2,913	-500	-15%
582I08	DPW EQUIP-2009	0	0	19,600	0	19,600	19,600	17,600	-2,000	-10%
582I09	FIRE ENGINE - 2010	0	0	0	0	0	0	20,000	20,000	100%
582I10	TRASH CARTS - 2010	0	0	0	0	0	0	76,400	76,400	100%
582J01	SCHOOL COMPUTERS-2007	0	0	0	0	0	0	0	0	0%
<b>DEBT AND CAPITAL TOTALS:</b>		<b>1,994,978</b>	<b>3,401,376</b>	<b>6,874,040</b>	<b>600</b>	<b>6,874,640</b>	<b>4,284,388</b>	<b>7,606,587</b>	<b>731,947</b>	<b>11%</b>
<b>FUNCTIONAL ELEMENT TOTALS:</b>		<b>1,994,978</b>	<b>3,401,376</b>	<b>6,874,040</b>	<b>600</b>	<b>6,874,640</b>	<b>4,284,388</b>	<b>7,606,587</b>	<b>731,947</b>	<b>11%</b>
<b>0110773 - INTEREST-TEMP LOANS</b>										
<b>DEBT AND CAPITAL</b>										
583A01	NSHS RENOVATION BANS	0	0	0	0	0	0	0	0	0%
583A02	NNHS RENOVATION BANS	0	0	0	0	0	0	0	0	0%
583A03	QUALIF BOND INT-NNHS	0	883	5,000	-600	4,400	0	5,000	600	14%
<b>DEBT AND CAPITAL TOTALS:</b>		<b>0</b>	<b>883</b>	<b>5,000</b>	<b>-600</b>	<b>4,400</b>	<b>0</b>	<b>5,000</b>	<b>600</b>	<b>14%</b>

ACCOUNT	DESCRIPTION	EXPENDED FY2008	EXPENDED FY2009	CURRENT YEAR 2010				RECOMMENDED	APPROPRIATION CHANGE BETWEEN FY2010 AND FY2011	
				APPROPRIATION	ADDITIONAL APPROPRIATION	TOTAL APPROPRIATION	YTD EXPENSES			
<b>FUNCTIONAL ELEMENT TOTALS:</b>		<b>0</b>	<b>883</b>	<b>5,000</b>	<b>-600</b>	<b>4,400</b>	<b>0</b>	<b>5,000</b>	<b>600</b>	<b>14%</b>
<b>0110781 - STATE ASSESSMENTS</b>										
<b>INTERGOVERNMENTAL</b>										
562002	RETIREE HEALTH INSURANCE	0	0	0	0	0	0	2,856	2,856	100%
562003	AIR POLLUTION CONTROL DIST	23,423	31,892	31,508	0	31,508	23,631	32,075	567	2%
562004	MAPC	24,079	24,275	24,711	0	24,711	18,534	24,802	91	0%
562005	RMV-NON RENEWAL CGS	172,440	162,220	162,220	0	162,220	126,492	169,460	7,240	4%
562006	MBTA	5,022,762	5,007,355	5,113,183	1,247	5,114,430	3,835,823	5,026,100	-88,330	-2%
562007	BOSTON METRO DISTRICT	2,614	2,614	2,404	0	2,404	1,803	2,404	0	0%
562008	SPED CHARGES	21,170	34,871	36,250	-108	36,142	0	48,586	12,444	34%
562011	CHARTER SCHOOL ASSMTS	245,539	189,942	196,594	96,209	292,803	139,600	245,899	-46,904	-16%
<b>INTERGOVERNMENTAL TOTALS:</b>		<b>5,512,027</b>	<b>5,453,169</b>	<b>5,566,870</b>	<b>97,348</b>	<b>5,664,218</b>	<b>4,145,883</b>	<b>5,552,182</b>	<b>-112,036</b>	<b>-2%</b>
<b>FUNCTIONAL ELEMENT TOTALS:</b>		<b>5,512,027</b>	<b>5,453,169</b>	<b>5,566,870</b>	<b>97,348</b>	<b>5,664,218</b>	<b>4,145,883</b>	<b>5,552,182</b>	<b>-112,036</b>	<b>-2%</b>
<b>01D107 - TREASURER/COLLECTOR</b>										
52	EXPENSES	0	0	0	0	0	0	0	0	0%
<b>TOTALS:</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>FUNCTIONAL ELEMENT TOTALS:</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>TREASURER/COLLECTOR TOTALS:</b>		<b>12,409,365</b>	<b>15,224,274</b>	<b>20,913,119</b>	<b>132,348</b>	<b>21,045,467</b>	<b>14,745,918</b>	<b>22,735,001</b>	<b>1,689,534</b>	<b>8%</b>