

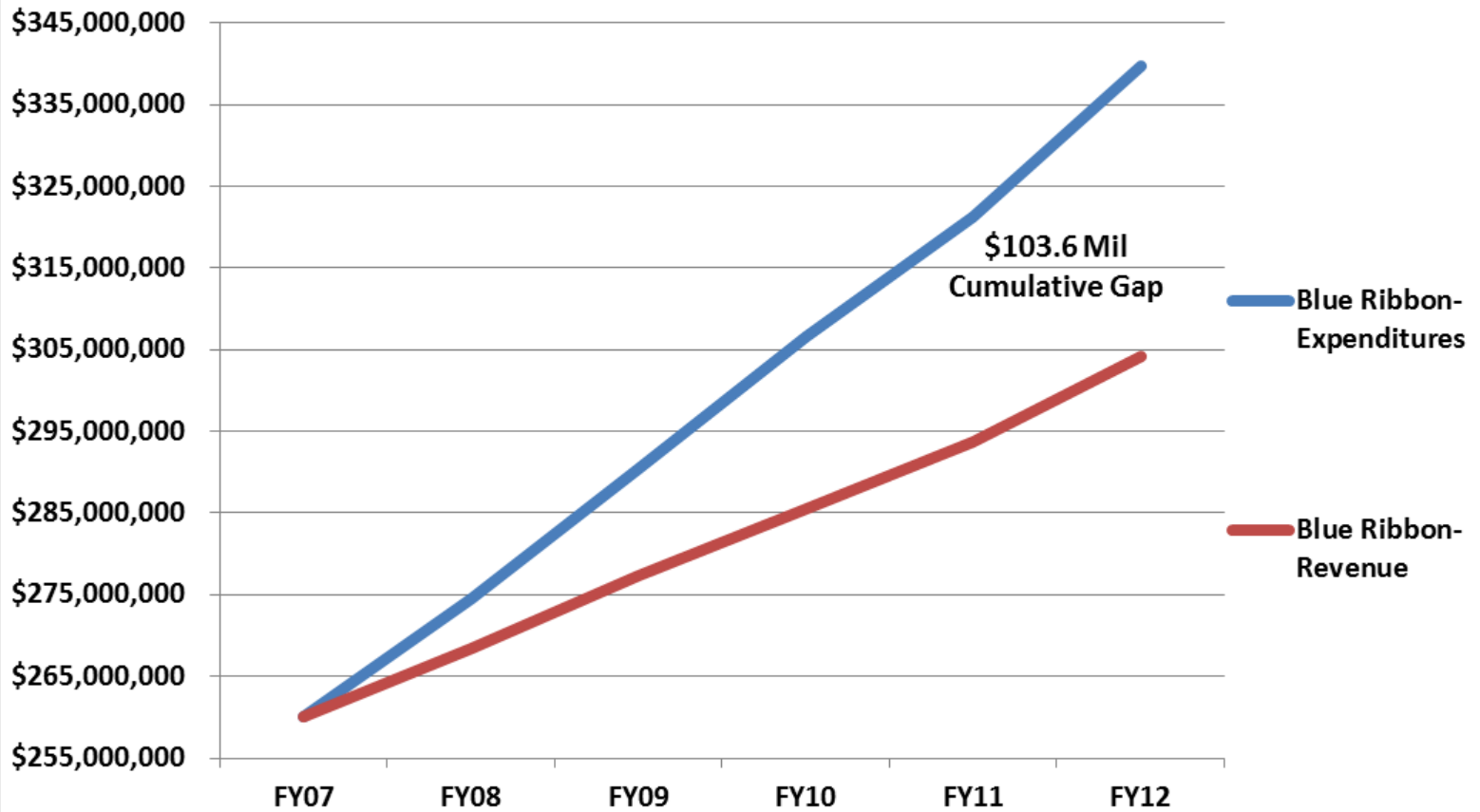
FIVE YEAR FINANCIAL FORECAST FY2014 – FY2018



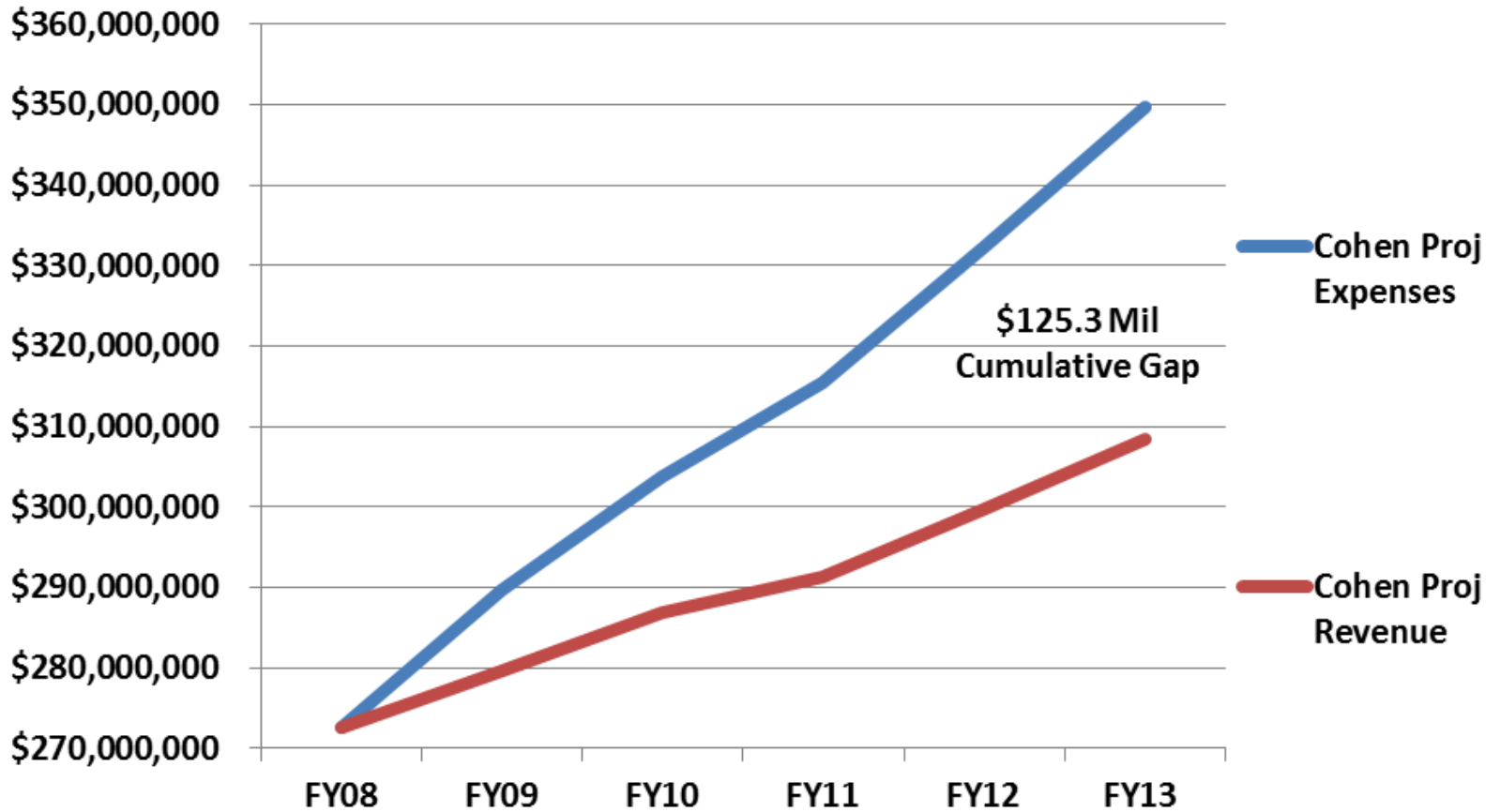
City of Newton, Massachusetts
Setti D. Warren, Mayor
15 October 2012

Sustainable Budget Strategy

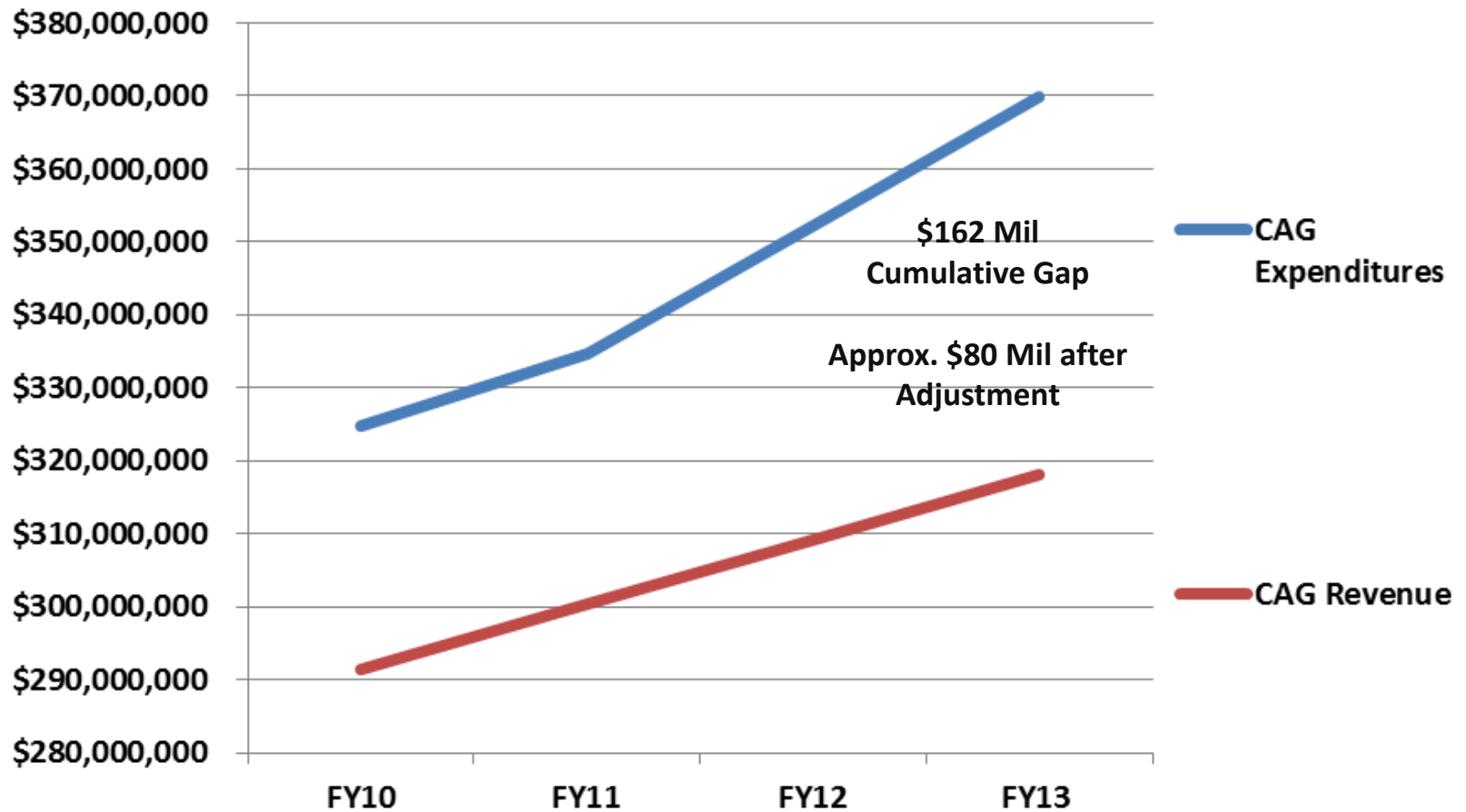
Blue Ribbon Revenue & Expenditure Projections February 2007



Cohen Administration Revenue and Expenditure Projections October 2008



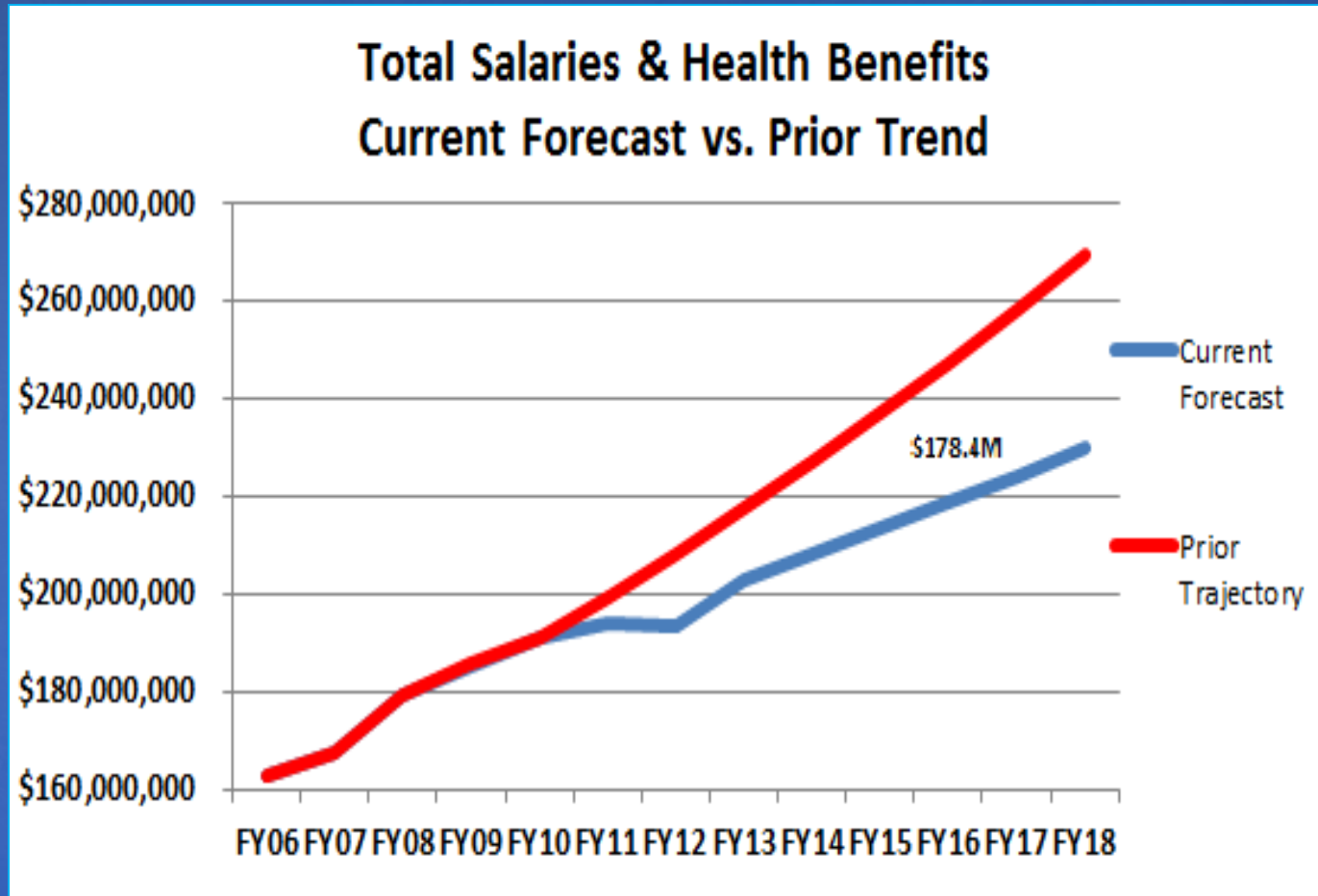
CAG Revenue and Expenditure Projections April 2009



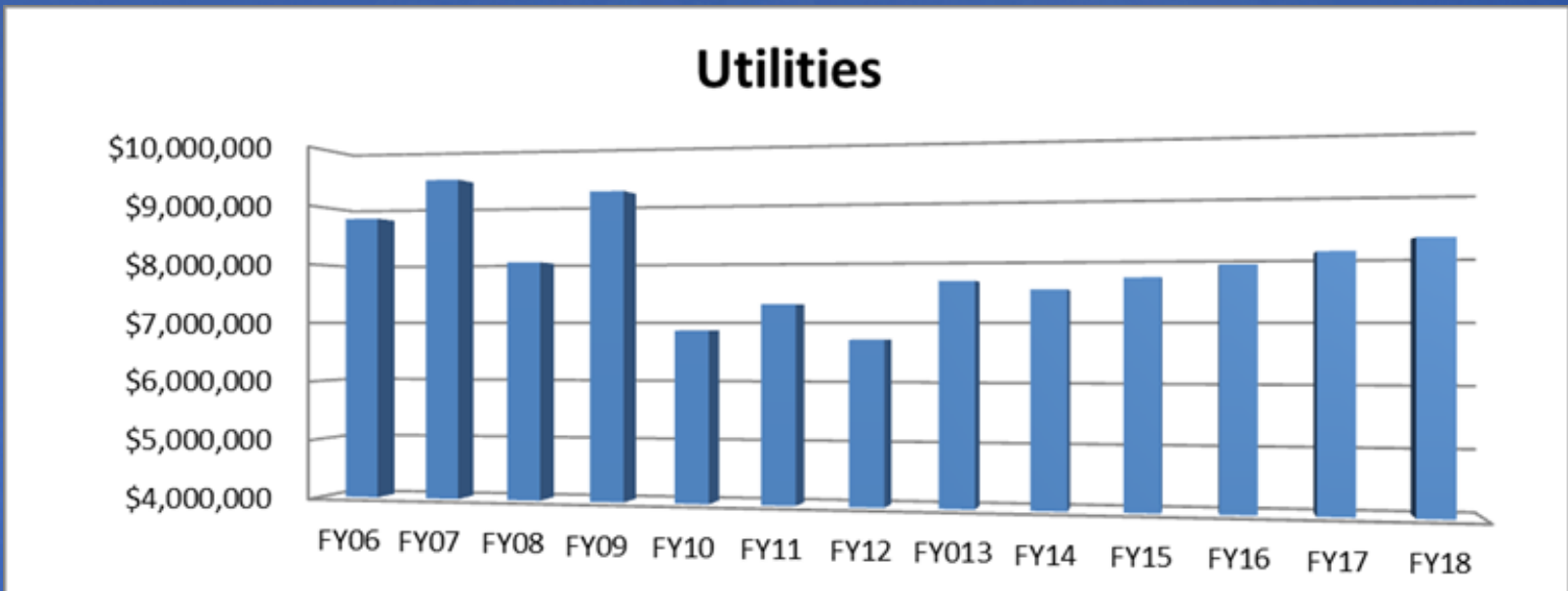
Achieving Financial Stability

- **Collective Bargaining Agreements**
- **Zero-Based Budgeting**
- **Performance-Based Management**
- **Comprehensive Citywide Infrastructure Assessment**
- **Economic Development**

Collective Bargaining Agreements

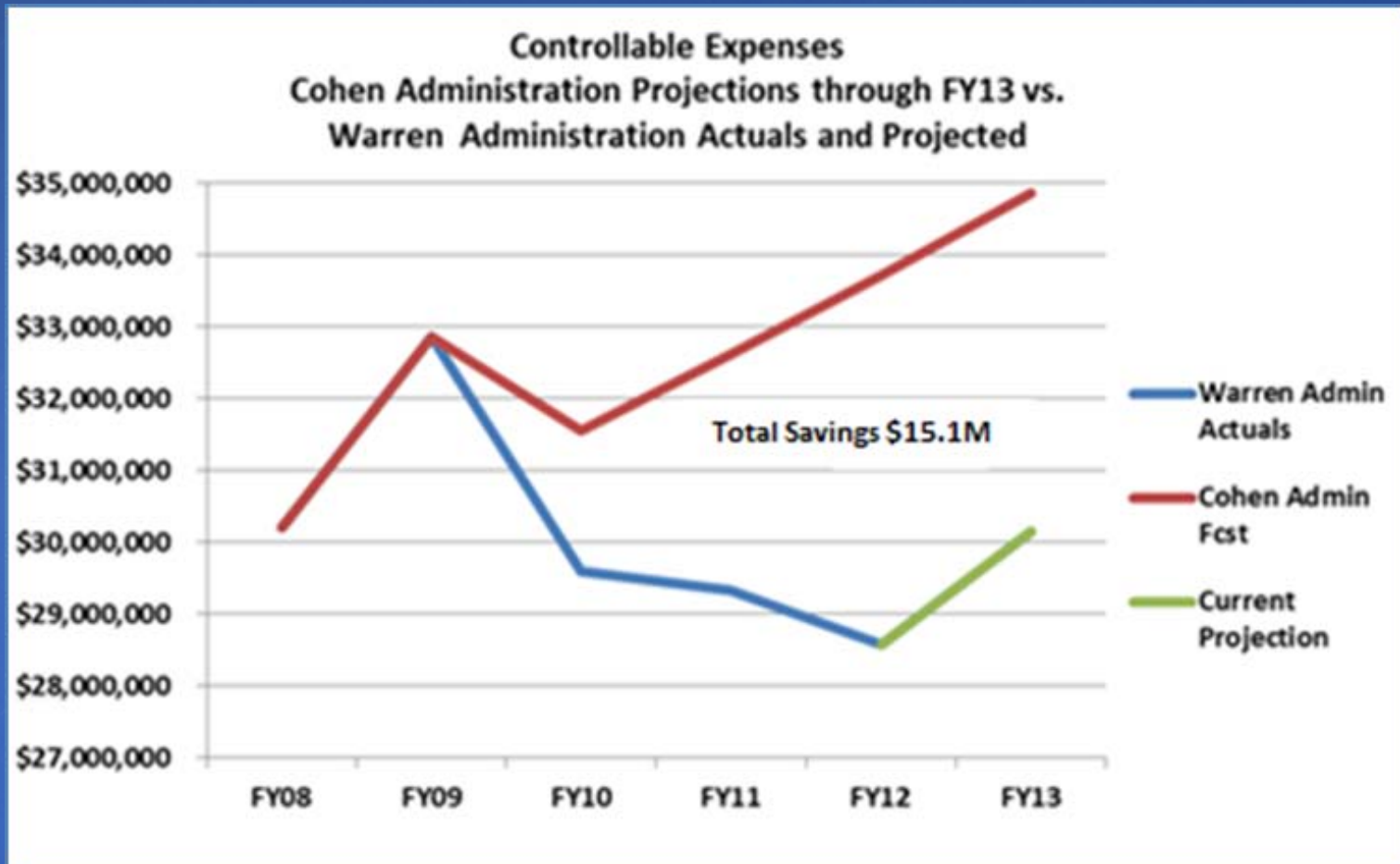


Zero Based Budgets



Natural Gas, Electricity, Gasoline, Heating Oil

Zero Based Budgeting

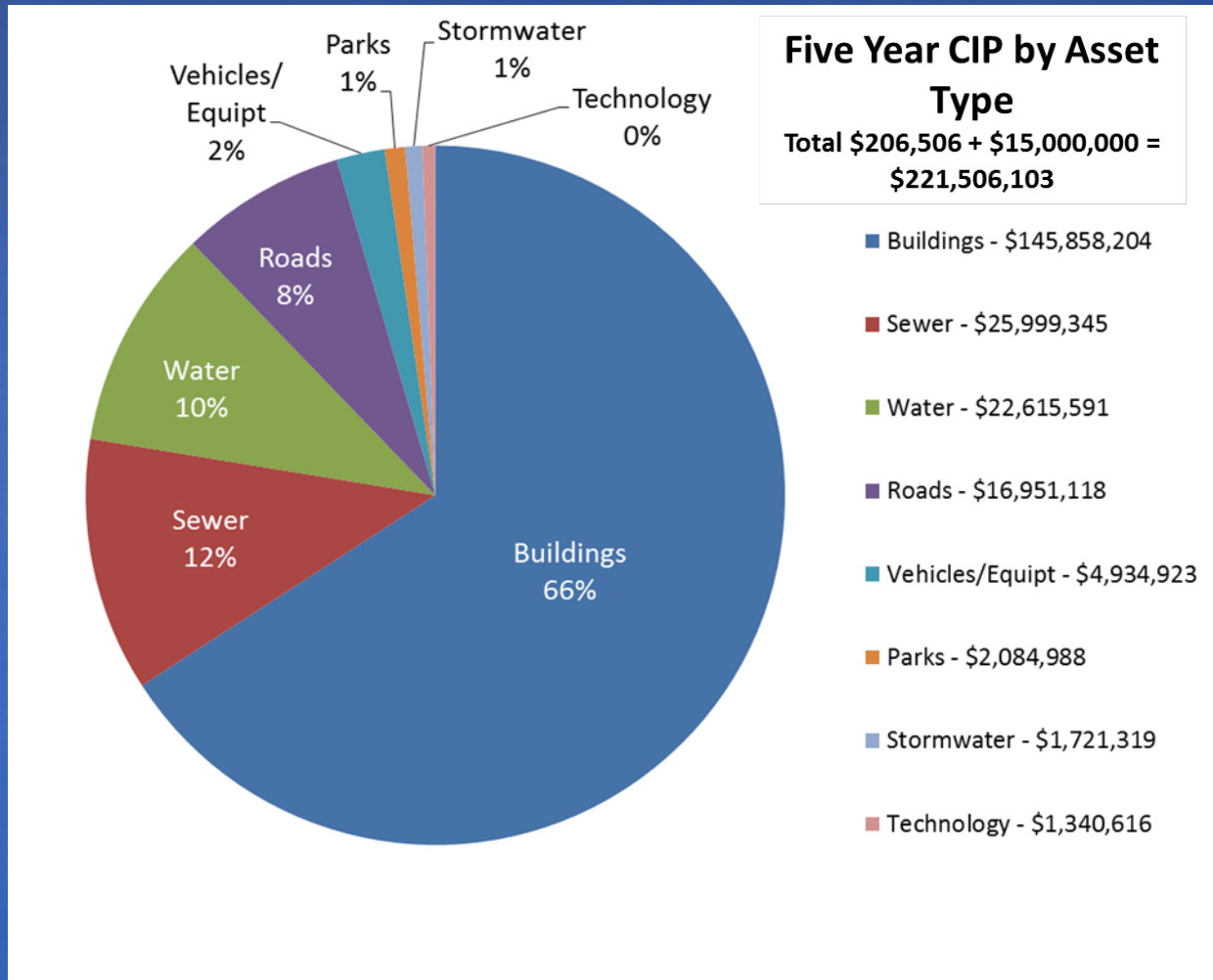


Utilities, Gasoline, Services, Solid Waste & Supplies and Materials

Performance Management

Police Department Scorecard						City of Newton Performance Management Scorecard			
						August 2012			
<u>Traffic Light Key</u>			<u>Trend Key</u>						
Green = actual value meeting or exceeding the target			Green = cumulative Year-to-Date better than Last Year-to-Date						
Yellow = actual value within 10% of meeting target			Yellow = cumulative Year-to-Date the same as Last Year-to-Date						
Red = actual value worse tmore than 10% away from meeting target			Red = cumulative Year-to-Date worse than Last Year-to-Date						
Metrics measured monthly unless otherwise noted									
Metric	Metric Goal	Monthly				Calender Year (1/1/12-8/31/12)			
		Avg.	Target	Actual	Result	LYTD	YTD	Trend	
1. Enforce the law and prevent crime in the City									
Directed patrols	Keep directed patrol levels at or below their monthly average	1484	1484	1272		10973	11490		
Homicides		0	0	0		0	0		
Rapes		0	0	0		4	2		
Robberies		1	1	2		6	13		
Aggravated assaults		4	4	3		29	39		
Burglaries	Keep crime levels at or below their monthly average	22	22	19		111	141		
Larcenies		98	98	61		595	438		
Vehicle thefts		5	5	1		11	13		
Total Part 1 crimes		130	130	86		756	646		
2. Promote and enforce traffic safety									
Total traffic accidents		94	94	97		825	800		
Vehicle - vehicle accidents		113	113	83		657	734		
Vehicle - cyclist accidents	Keep accident levels at or below their monthly average	5	5	10		20	30		
Vehicle - pedestrian accidents		0	0	4		18	36		

Capital Improvements



Breakout of Five-Year CIP Projects by Asset Type
*Includes \$15,000,000 in anticipated MSBA funding support

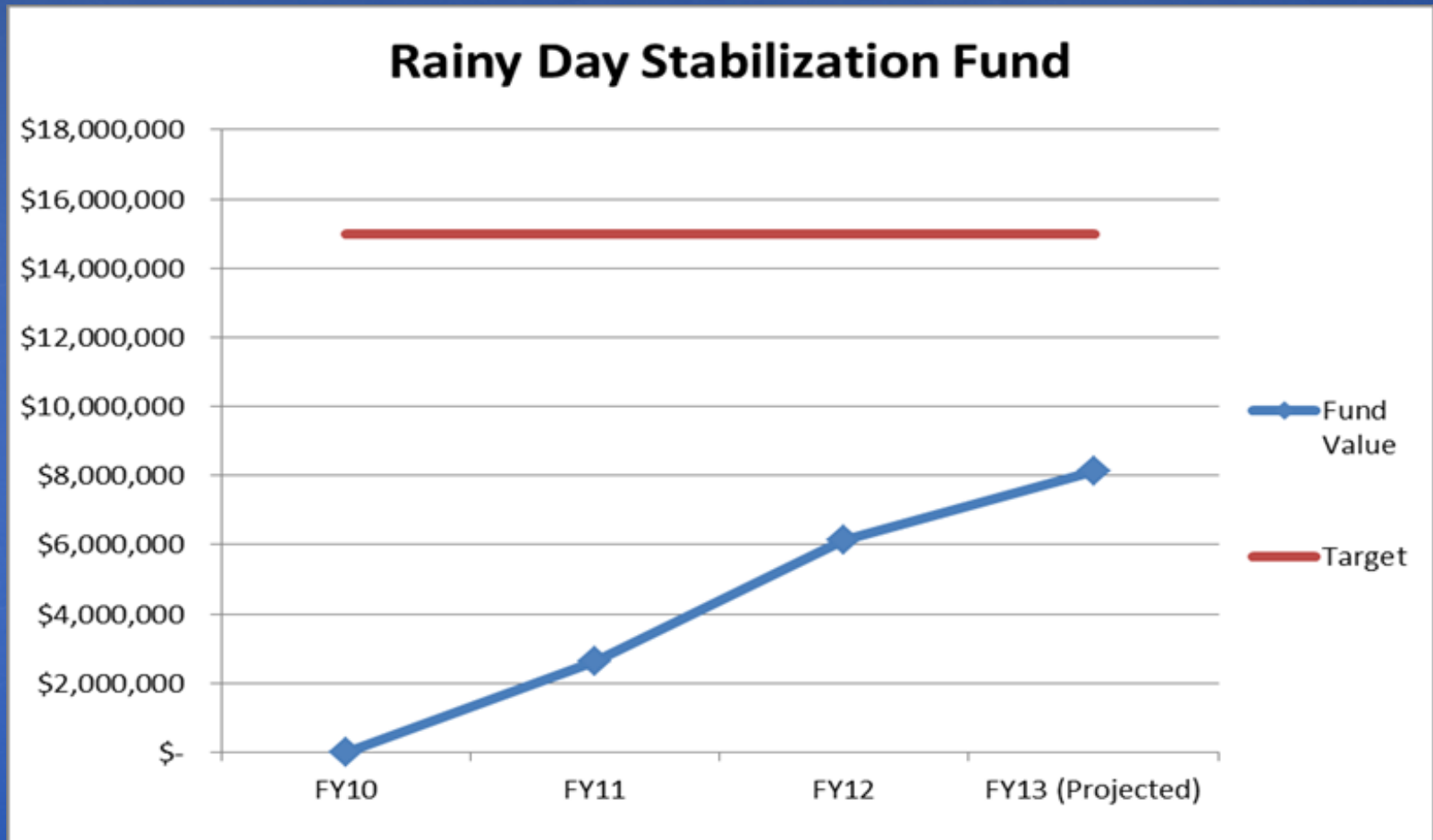
Economic Development



Chestnut Hill Square

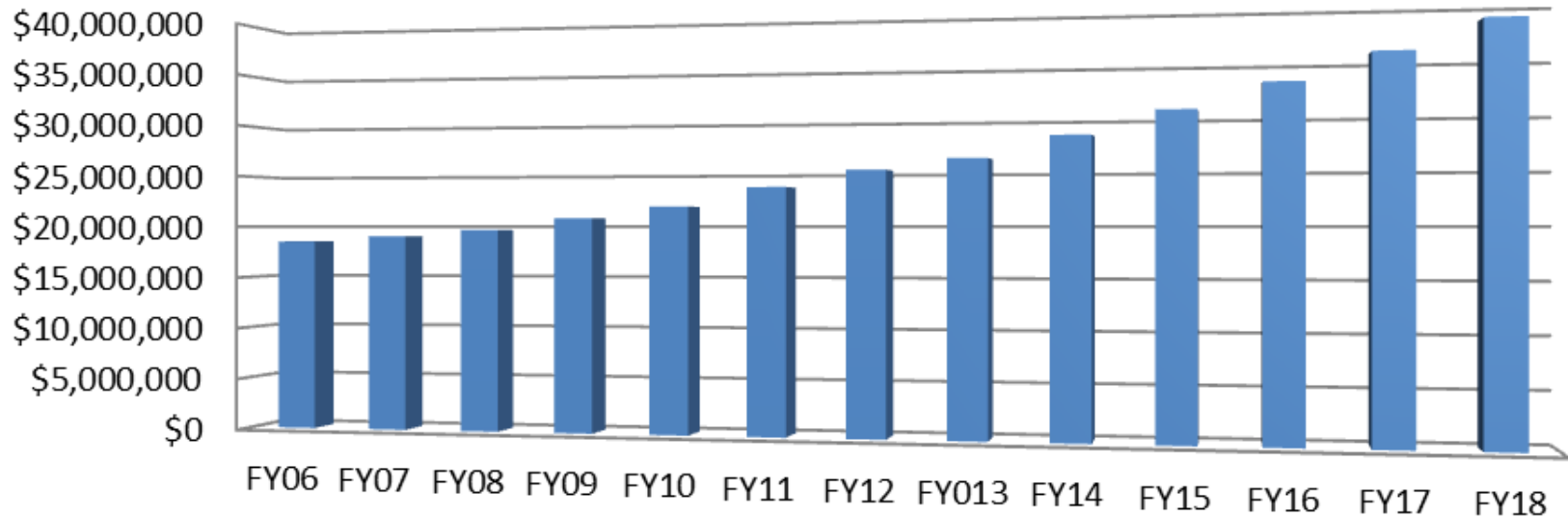
Continued Challenges

Reserves



Pension and Retiree Health Benefits

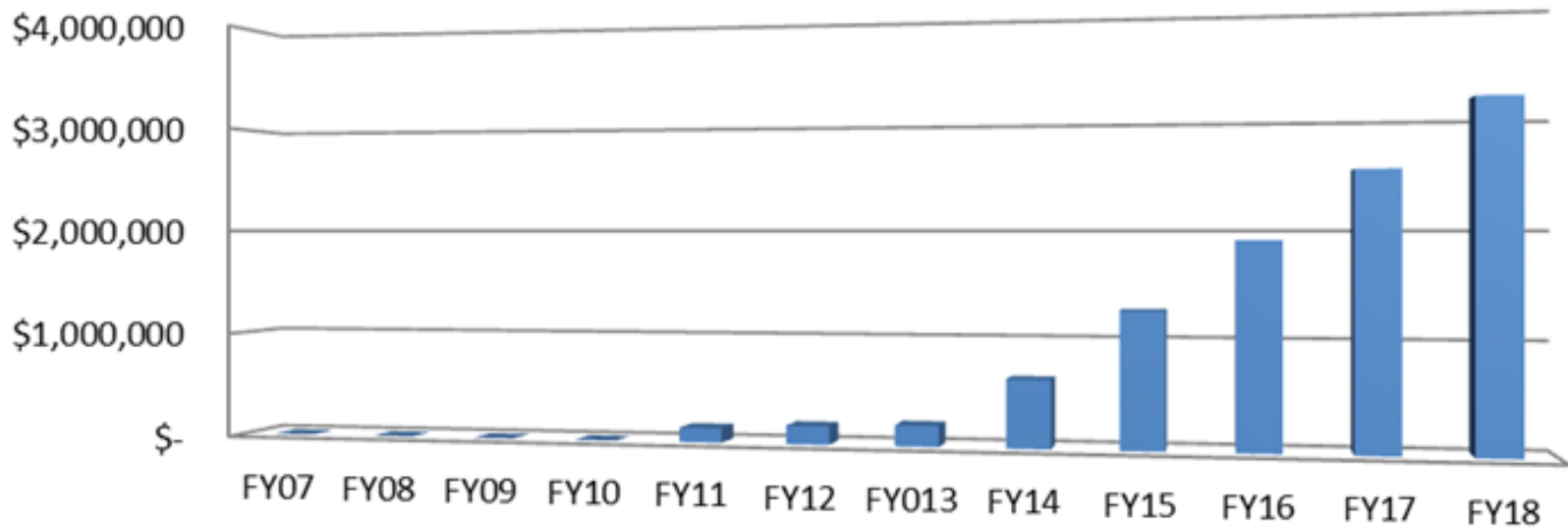
Pensions/Retiree Health Benefits



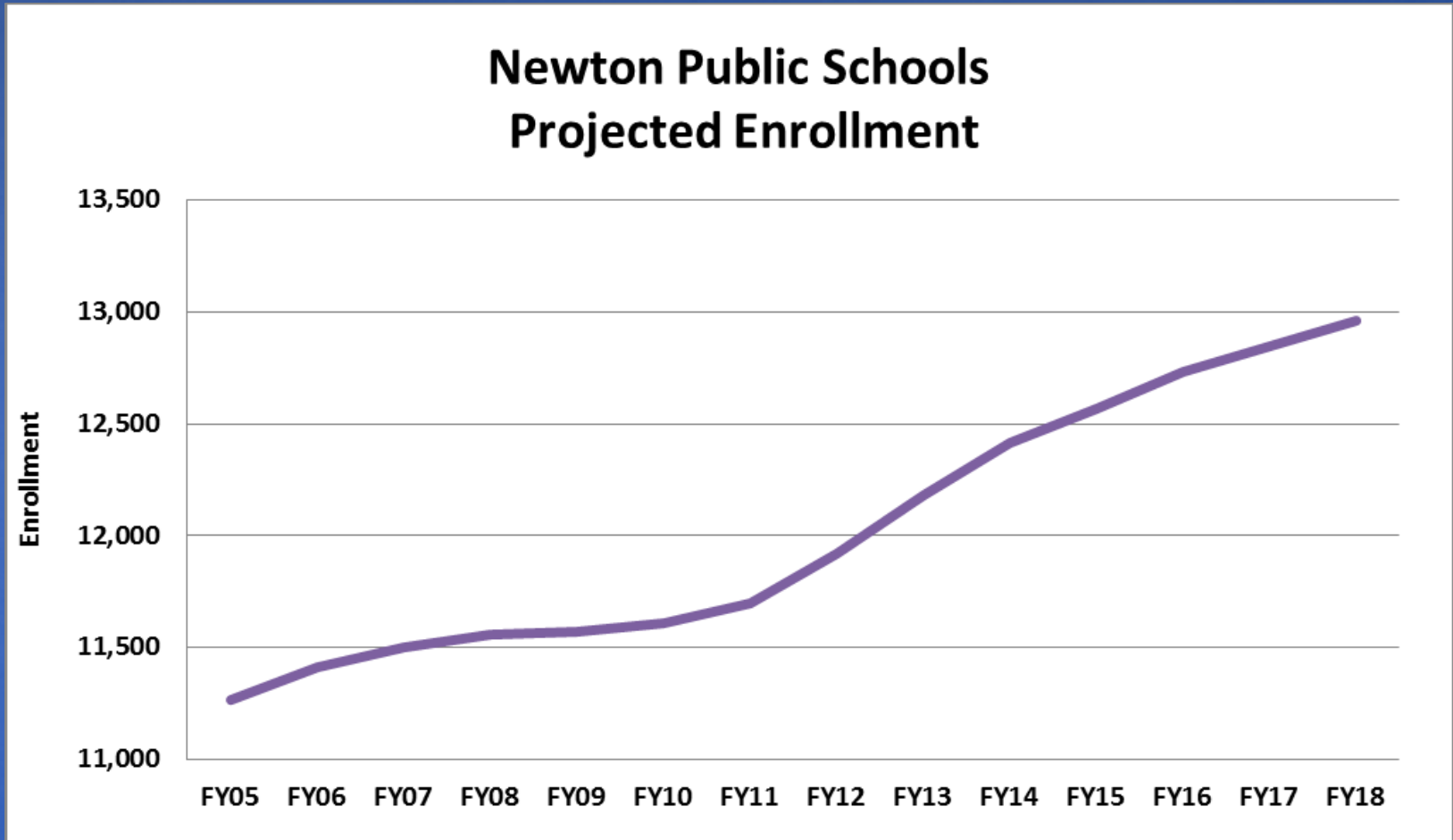
Lower Investment Income & Change in Mortality Tables

OPEB

Other Post Employment Benefits (O.P.E.B.)



Growth in Enrollment

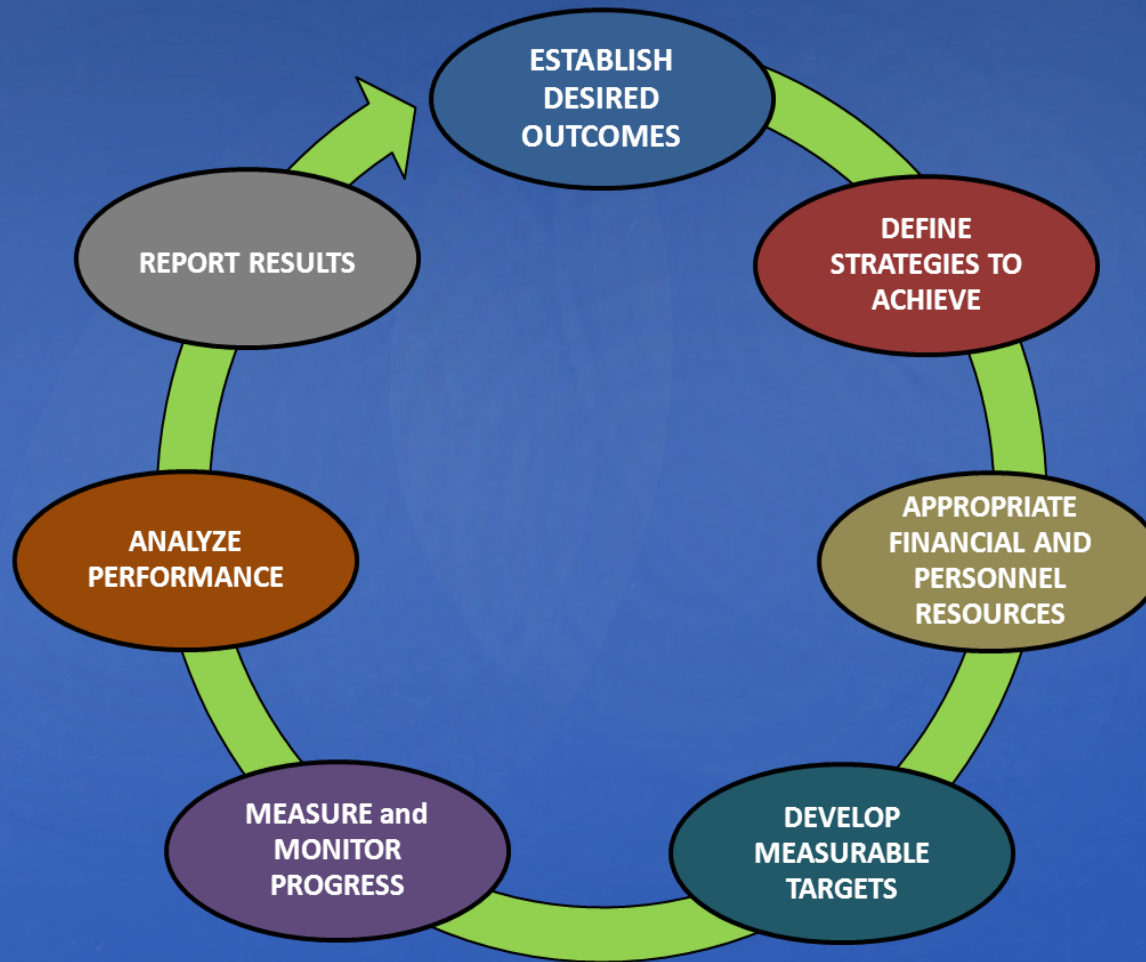


Approximately 600 Additional Students in Last 3 Years
Additional 700 in next 5 years

Addressing Capacity Issues

- Modular classrooms (4) added to Oak Hill in 2010-11
- Modular classrooms (4) added to Burr, Horace Mann and Zervas in December 2011/January 2012
- F.A. Day construction to add permanent classrooms (6) and reconfigure key internal spaces
- Limited use of buffer zones to place incoming students
- Relocation of citywide programs to maximize space available
- Carr School – Renovating for Use as Swing Space – available Summer 2014

Outcome-Based Budgeting



Defining Desired Outcomes



Moving the City Forward

Mayor Warren's Recommendations

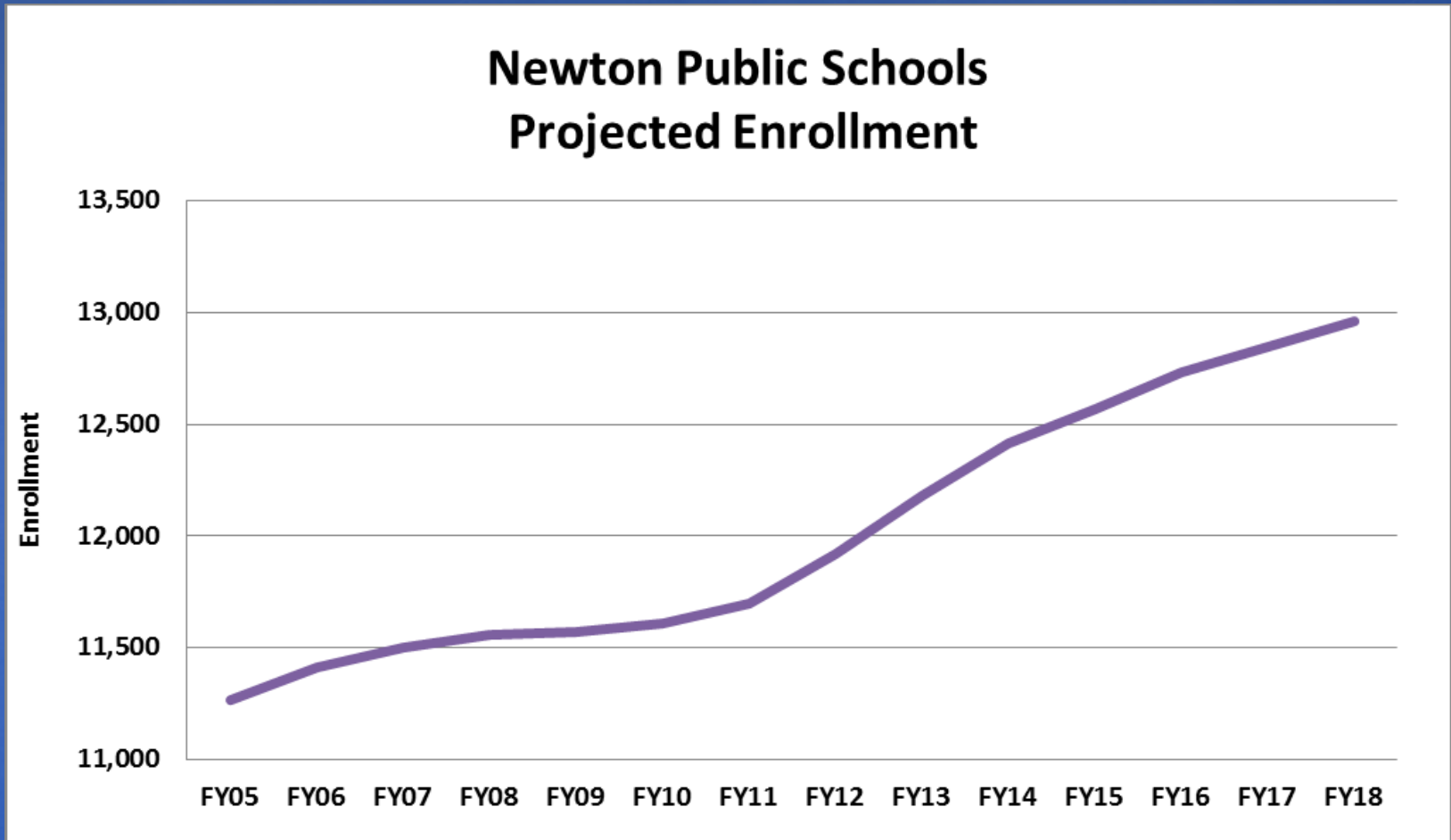
One Community

Three Questions

OPERATING OVERRIDE

\$8,400,000

Growth in Enrollment - \$4,500,000



Teachers, Aides, Student Supplies, Space Needs

Road Repair – \$1,000,000



Curbs and Sidewalks



Public Safety Personnel and Equipment

\$500,000

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Expand/Renovate
Zervas Elementary School



Relocate Wires Division and Replace
Fire Headquarters and Station 3

Debt Exclusion



Angier Elementary School



Angier – Cafeteria



Angier – Water Infiltration

Debt Exclusion



CABOT ELEMENTARY SCHOOL



Cabot – Window and Door Deterioration

Override Calculator

THE OFFICIAL CITY WEBSITE
NEWTON
MASSACHUSETTS

The Garden City

ABOUT NEWTON | CITY GOVERNMENT | RESIDENTS | BUSINESSES | SCHOOLS | HOW DO I?

FEATURED

- Newton 311
- Assessor's Database
- Beautify Newton
- Bids & RFPs
- CPA Grant Priorities
- Electronic Posting Board
- Financial Information
- Form Listing
- Performance Management
- Online Bill Payment

WELCOME TO NEWTON

Mayor Setti D. Warren
Welcomes You.

Read a special introductory message...

BOARD OF ALDERMEN

- » BOA Calendar
- » Committees of the Board
- » Friday Packet
- » Volunteer for a Board or Commission

SEARCHTHECITY

Search...

MOST VISITED

- > Newton Free Library
- > Schools
- > Trash & Recycling

SERVICES

CALL OR CLICK

NEWTON 311

FOR A SERVICE REQUEST

- Assessor FAQs
- Boards, Comm's & Openings
- City Ordinances
- Contact Us
- Directions to City Hall
- Neighborhood Area Councils
- On-Line Bill Payment
- Property Lookup

CITY NEWS

Override Calculator
October 15, 2012 On Monday, October 15th, Mayor Warren announced a proposed override package to address Newton's critical needs in public safety, education, and infrastructure. To find out how much you would be asked to contribute if the override package passes, [click here](#).

Historic Newton Announces New Exhibition Opening Begins October 3 September 24, 2012
More...

ONLINE SERVICES

SIGN-UP FOR ALERTS

SUBSCRIBE TO CITY NEWS

CITY EVENTS | **COMMUNITY EVENTS**

EVENTS | **CALENDAR**

<< October 15, 2012 >>

City of Newton, Massachusetts

Estimated Residential Property Tax Increase Resulting From An Affirmative Vote on March 12, 2013

Please Note:

This information is being provided as an estimate only
Assessed Value reflects current Fiscal Year 2012 Value
Property Values will be updated when available (Est Dec 2012)

Please enter an address below:

House Number

Street Name

ABBOTT ST



Unit (if applicable)

Search for this Property

TAX IMPACT

**\$0.50 per thousand dollars of
valuation**

Median Single Family Value

\$686,000

IMPACT

\$343 per year

TAX RELIEF

- Cost of Living Adjustment to Elderly Hardship – Income & Asset Levels
- Elderly Tax Work Off Program w/Proxy
- Veterans Tax Work Off Program w/Proxy
- Tax Deferral Program

C.A.G., Blue Ribbon, and Cohen Administration Expense Trends vs. Warren Administration Trends

