

**FY16 – FY20
CAPITAL IMPROVEMENT PLAN
AND
FIVE YEAR FINANCIAL FORECAST**

October 20, 2014
City of Newton, Massachusetts
Setti D. Warren, Mayor

**EXCELLENCE IN
EDUCATION**

**COMMUNITY
ENGAGEMENT**

**UNPARALLELED
PUBLIC SAFETY**

IDENTIFYING OUR NEEDS

**LONG-TERM
FINANCIAL
STABILITY**

**VIBRANT,
DIVERSE
COMMUNITY LIFE**

**ENVIRONMENTAL
SUSTAINABILITY**

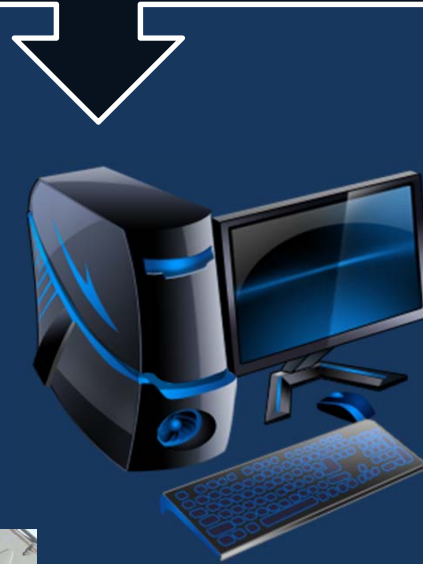
**IMPROVED
CAPITAL
INFRASTRUCTURE**

**ROBUST
ECONOMIC
DEVELOPMENT**

Excellence in Education

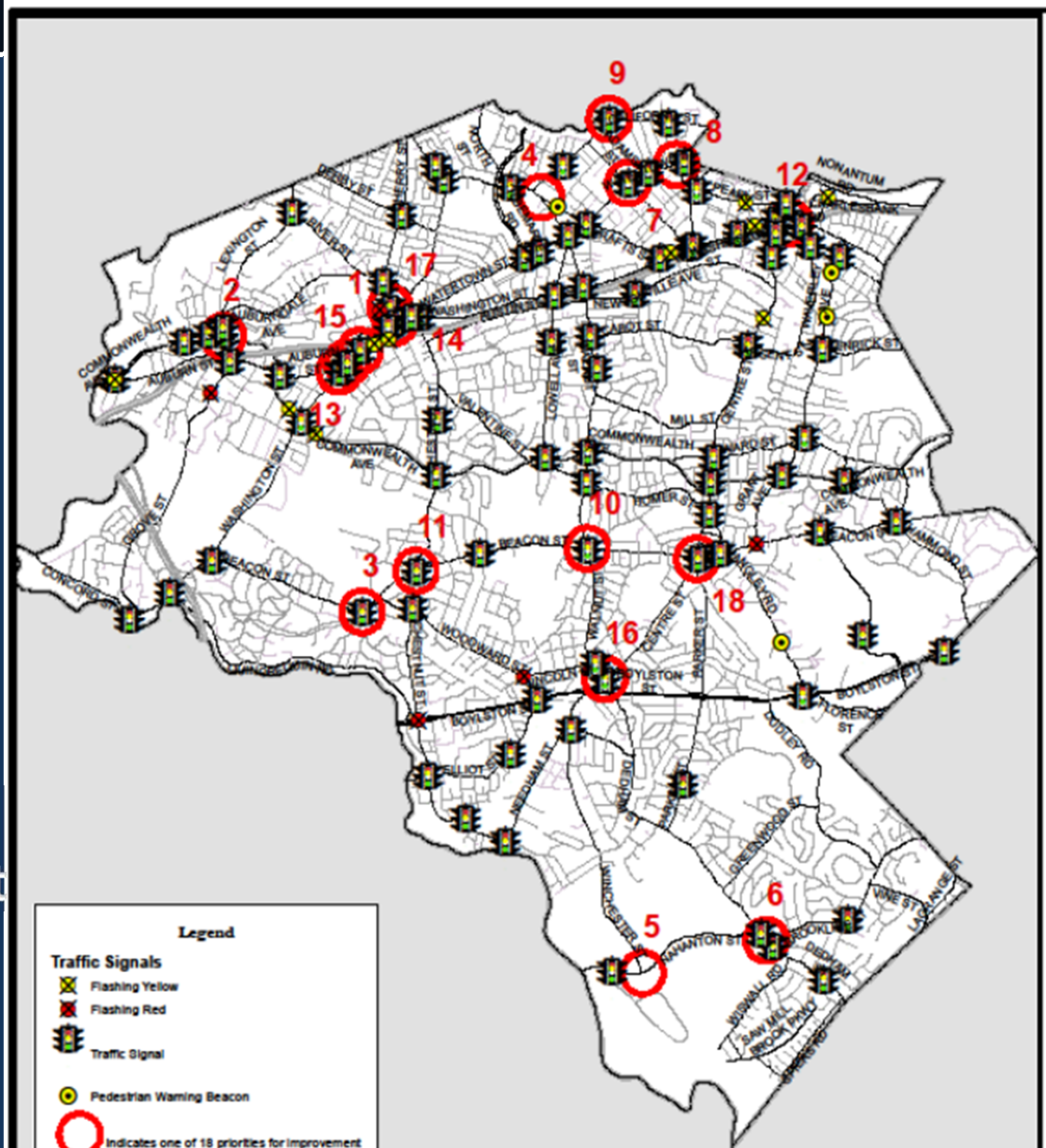


Unparalleled Public Safety



Unparalleled Public Safety – Traffic Signalization

West Newton Sq
Auburndale
Waban @ Angier
Craft @ Walnut
Nahanton @ Winchester
Dedham @ Nahanton
Watertown @ Adams
California @ Bridge,
California @ Pearl
Beacon @ Walnut
Beacon @ Chestnut
Washington @ Auburn,
@Perkins and @Prospect
Centre @ Walnut
Cherry @ Webster



Vibrant, Diverse Community Life



Vibrant, Diverse Community Life - Accessibility

City Hall, Newton Centre, Nonantum, West Newton and Oak Hill



Improved Capital Infrastructure



Street Flooding on Homer St.



Robust Economic Development

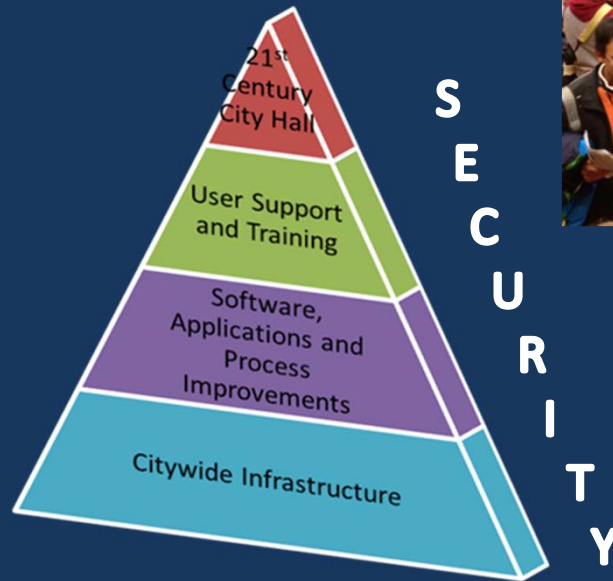
Chestnut Hill Sq, The "Street", Riverside, Needham St



Environmental Sustainability



Community Engagement



Technology



Meeting Our Needs

Improved Capital
Infrastructure

Excellence in
Education

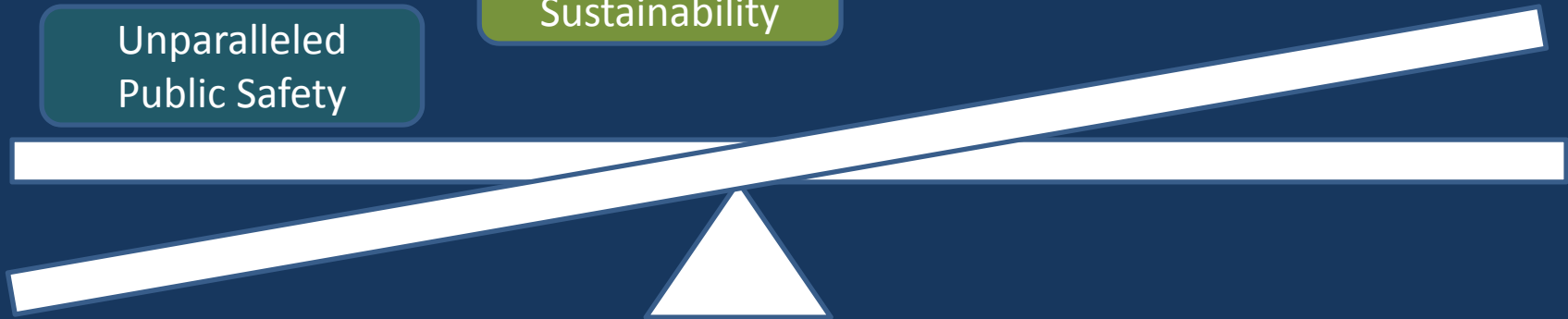
Vibrant, Diverse
Community Life

Unparalleled
Public Safety

Community
Engagement

Robust Economic
Development

Environmental
Sustainability



**COLLECTIVE
BARGAINING
AGREEMENTS**

**EXCELLENCE IN
EDUCATION**

O.P.E.B.

**COMMUNITY
ENGAGEMENT**

**RAINY DAY
RESERVES**

**UNPARALLELED
PUBLIC SAFETY**

**LONG-TERM
FINANCIAL
STABILITY**

**WEATHER
EVENTS**

**VIBRANT,
DIVERSE
COMMUNITY LIFE**

**ENVIRONMENTAL
SUSTAINABILITY**

**Aaa
BOND RATING**

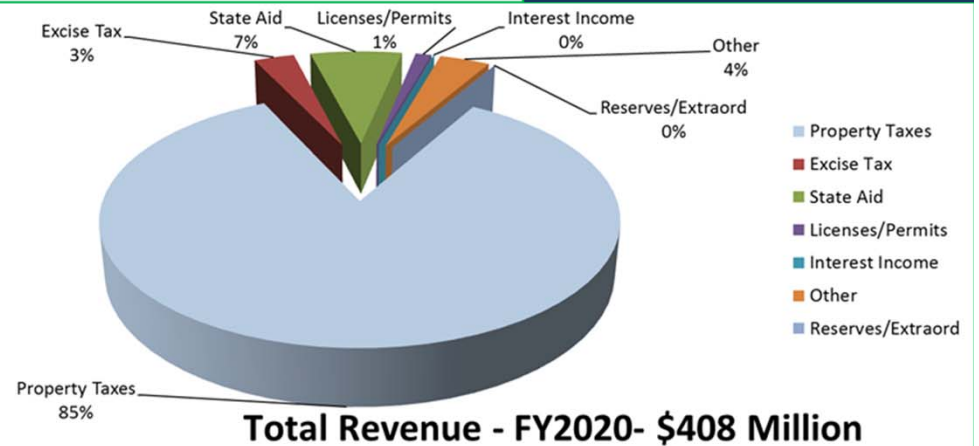
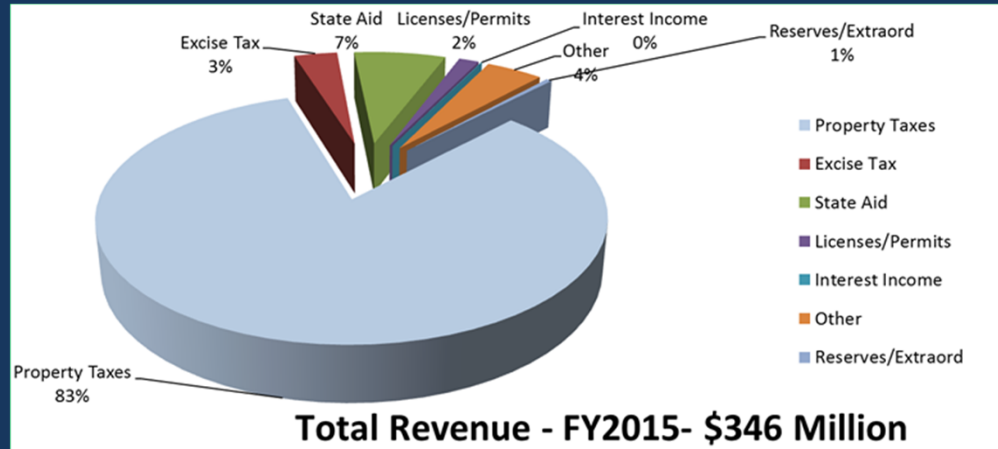
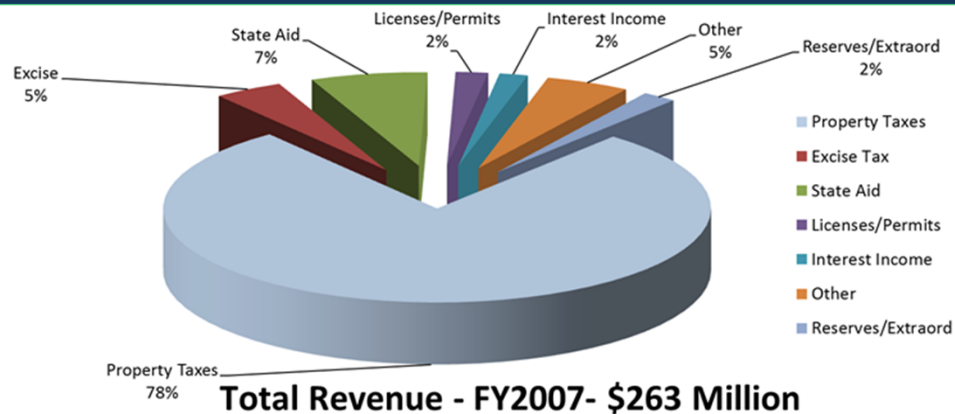
**IMPROVED
CAPITAL
INFRASTRUCTURE**

PENSIONS

**ROBUST
ECONOMIC
DEVELOPMENT**

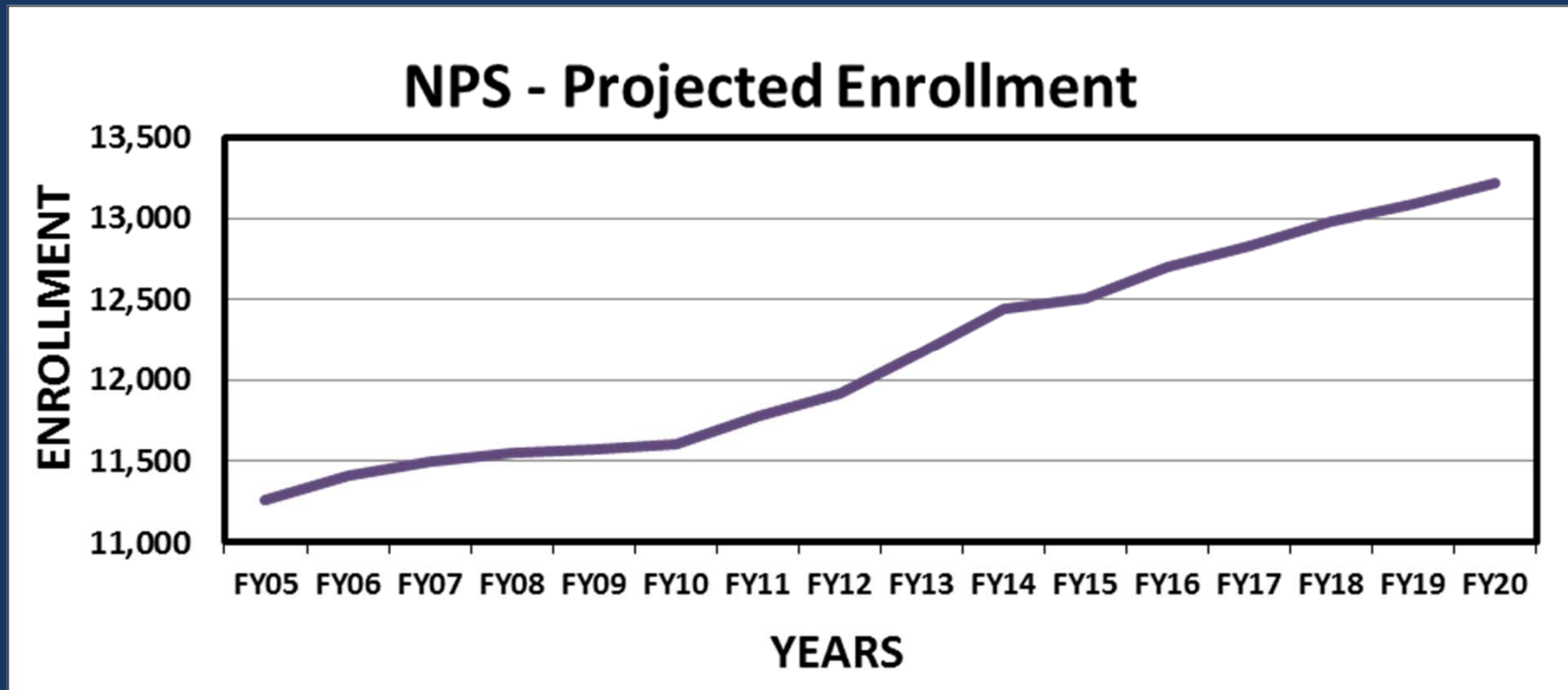
**HEALTH
INSURANCE**

Revenue



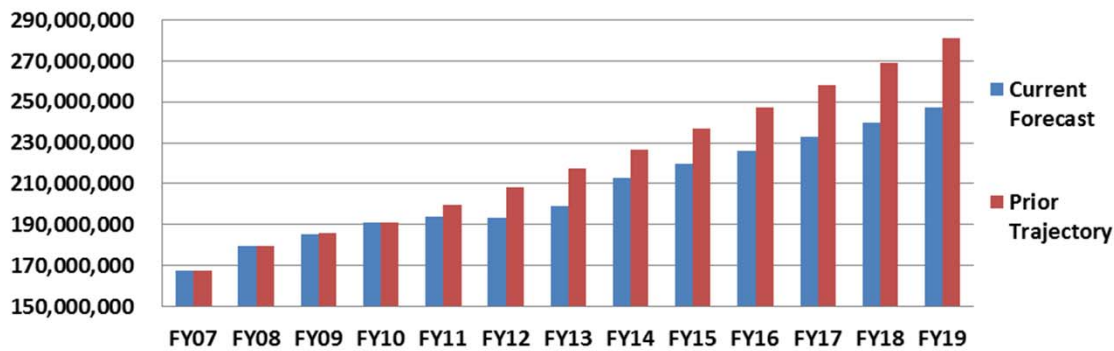
UNDERSTANDING MAJOR COST DRIVERS

Student Enrollment

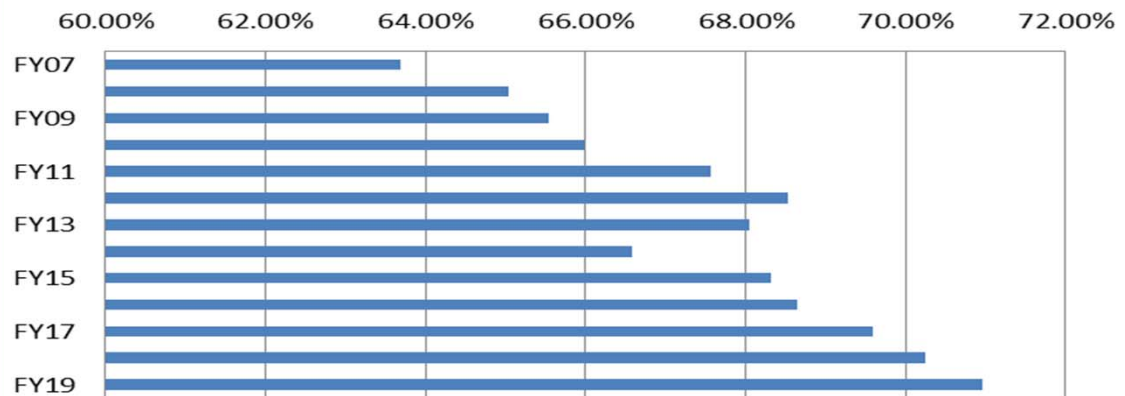


Salaries & Compensation Currently in Negotiations

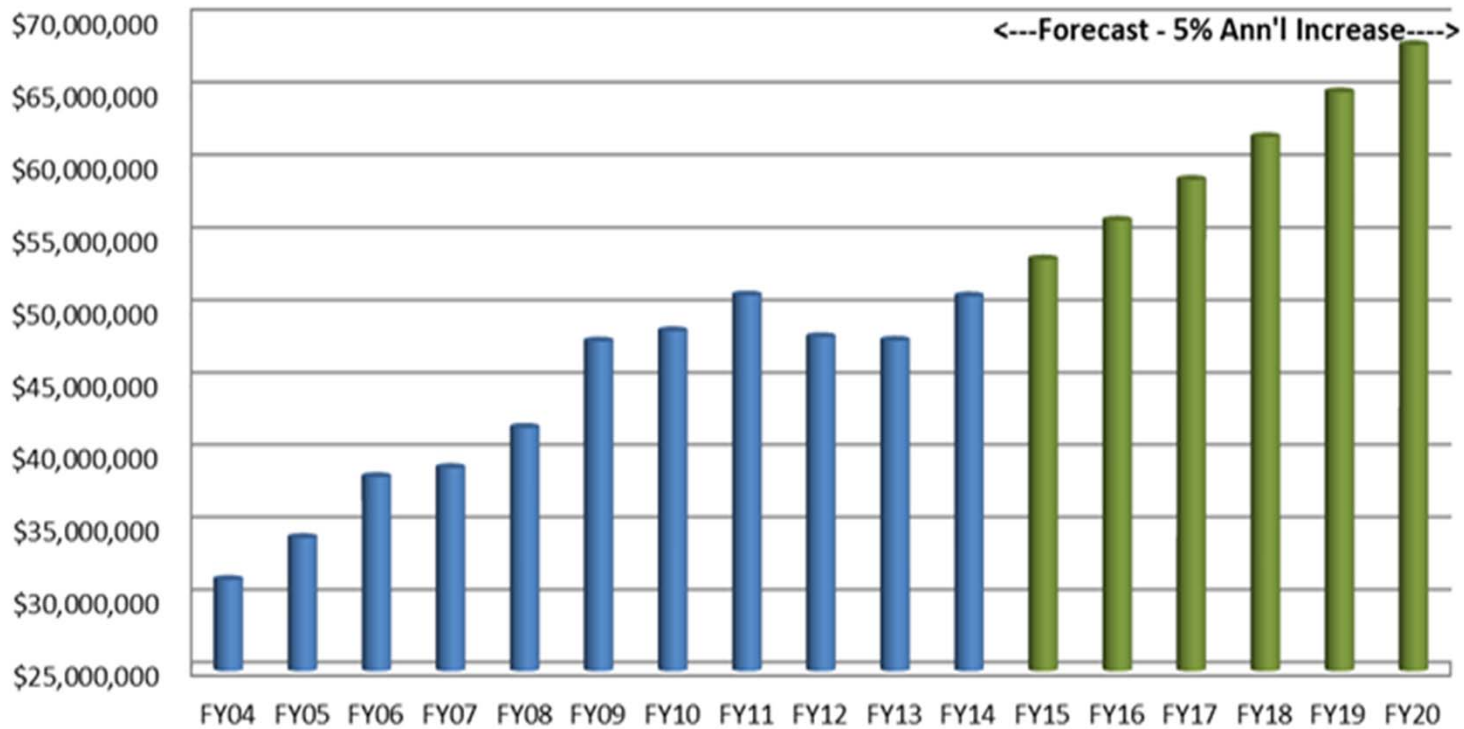
**Total Salaries and Health Benefits
Currently Negotiated vs. Prior Trend**



Prior Trend - Salaries as % of Revenue



Self-Funded Health Insurance Total Cost of Program per Year

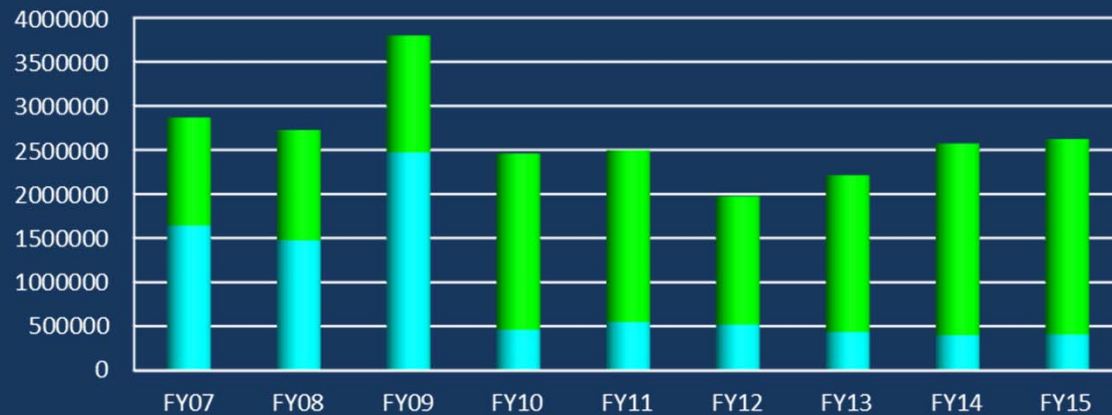


Energy Costs

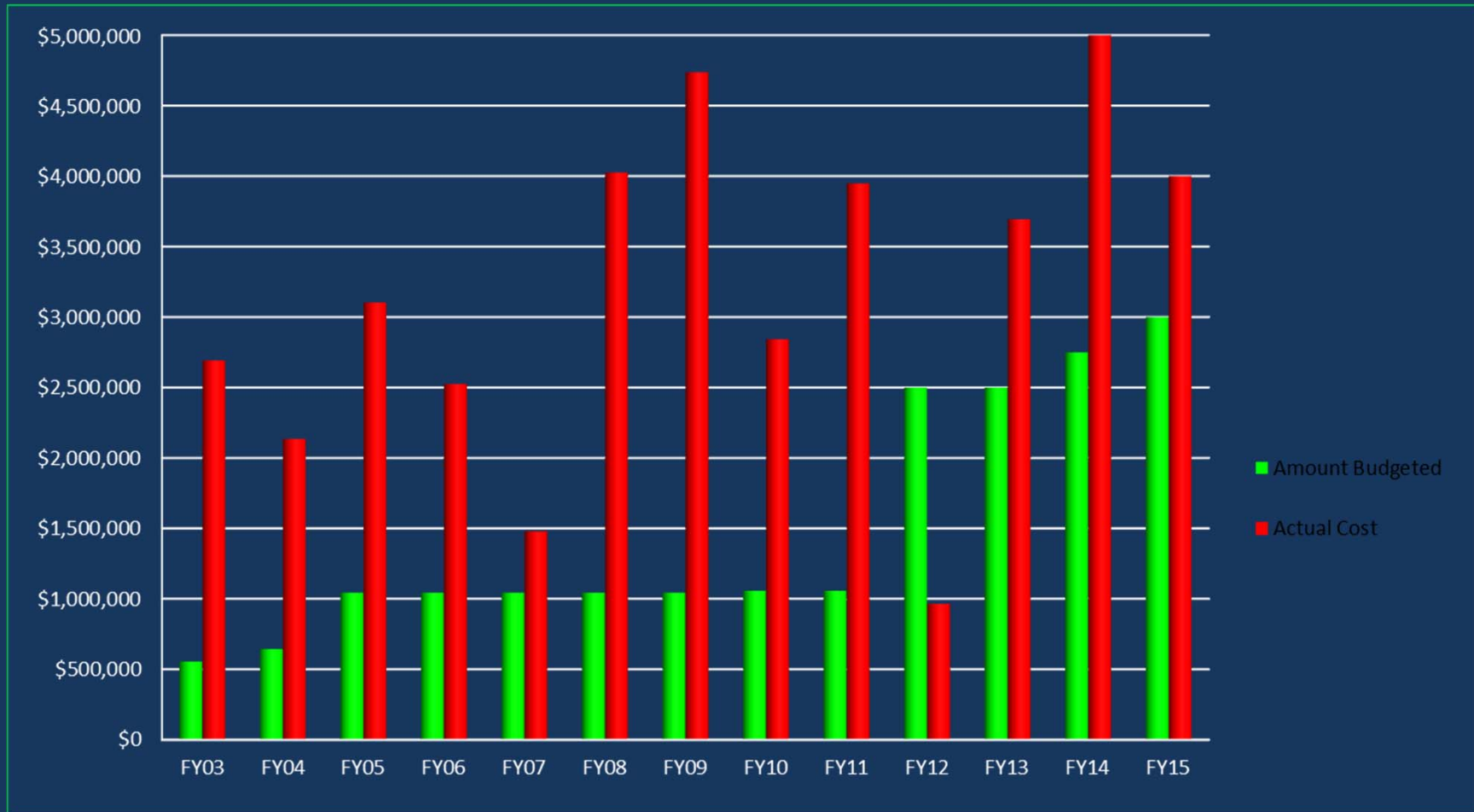
Electricity Cost- \$2 million less per year



Total Natural Gas/Heating Oil - \$500K less p/yr

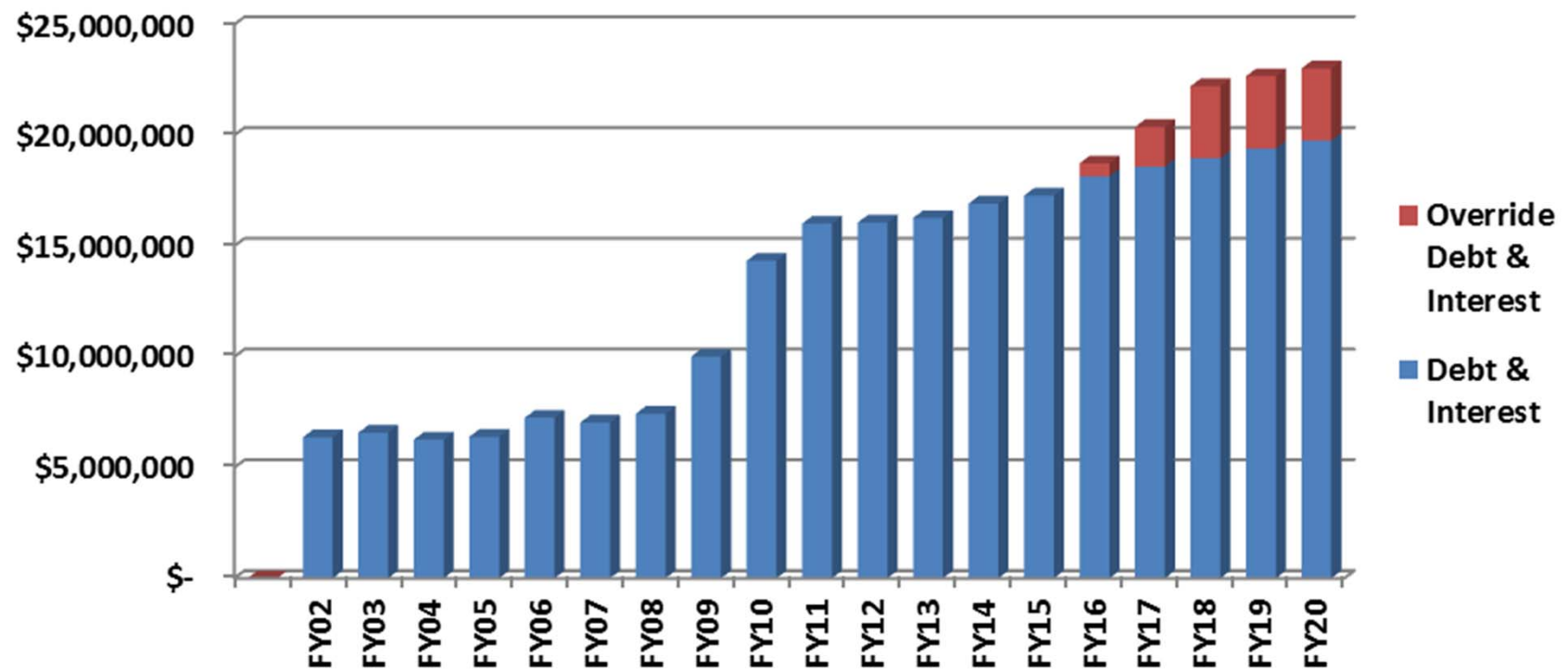


Snow/Ice Removal Costs Budget vs. Actual



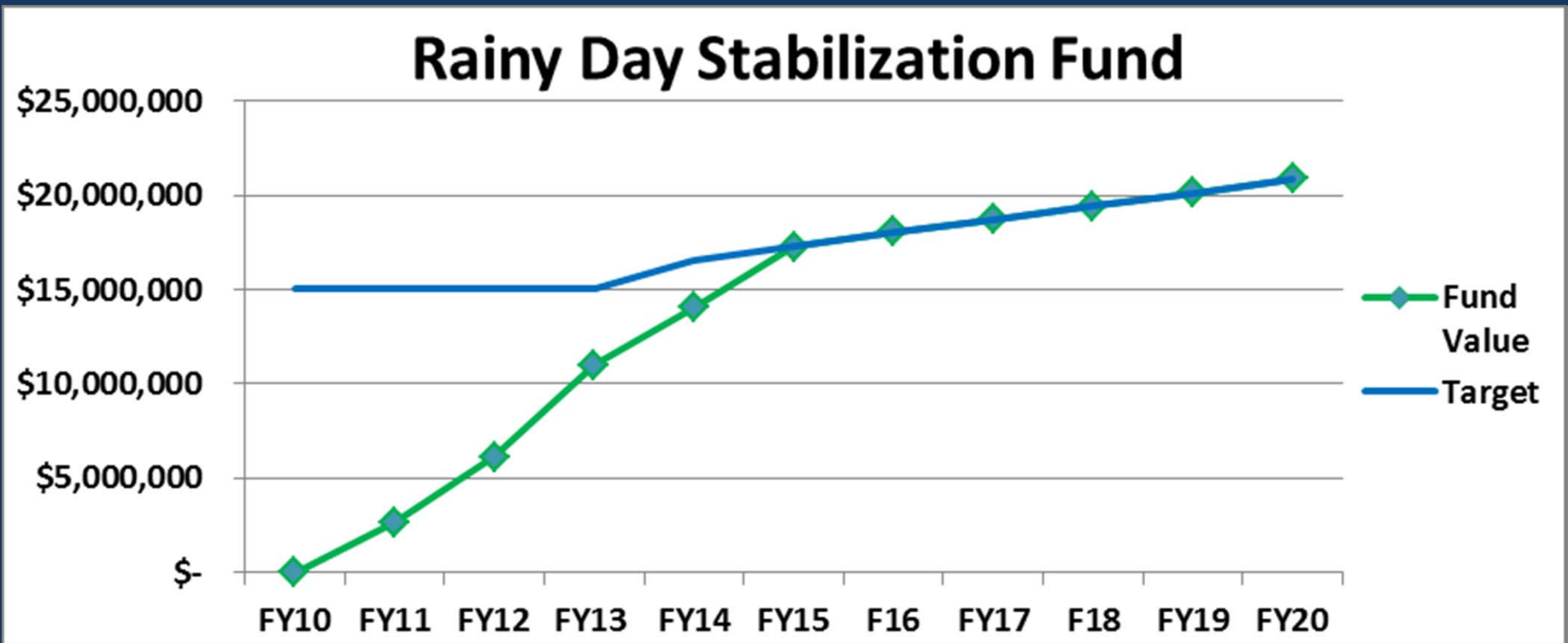
Debt Service & Our Aaa Bond Rating

Debt Service



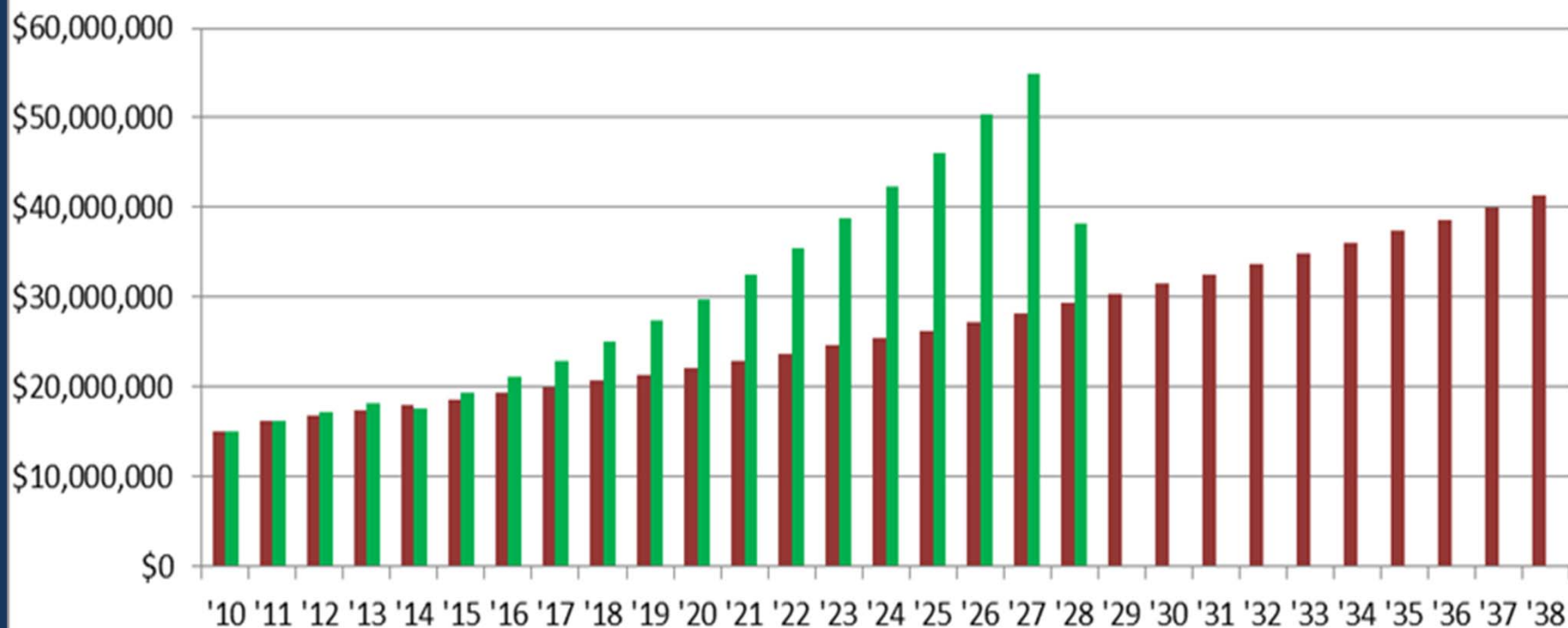
Funding Reserves
and
Long-Term Liabilities

Rainy Day Stabilization Fund



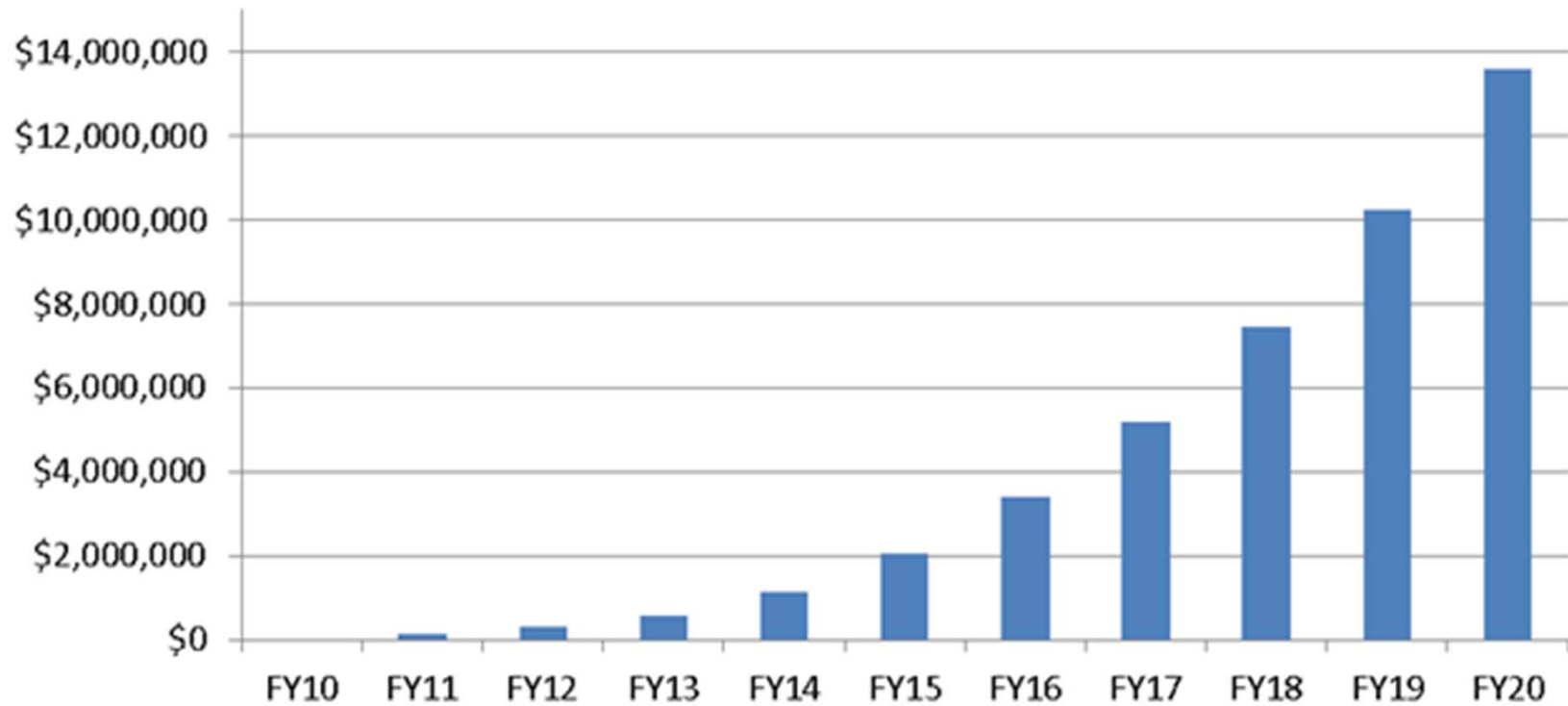
Retiree Pensions

Retirement System Funding Plan
Prior Plan Funded by 2038 vs New Plan Funded by 2029



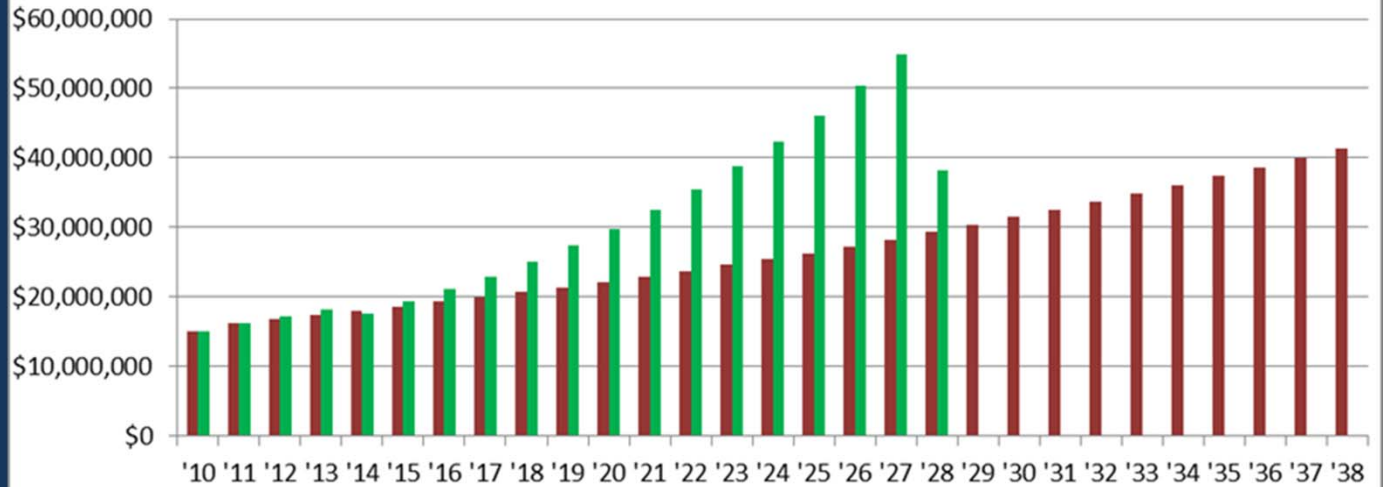
Other Post Employment Benefits

FUNDING O.P.E.B. TRUST FUND BALANCE

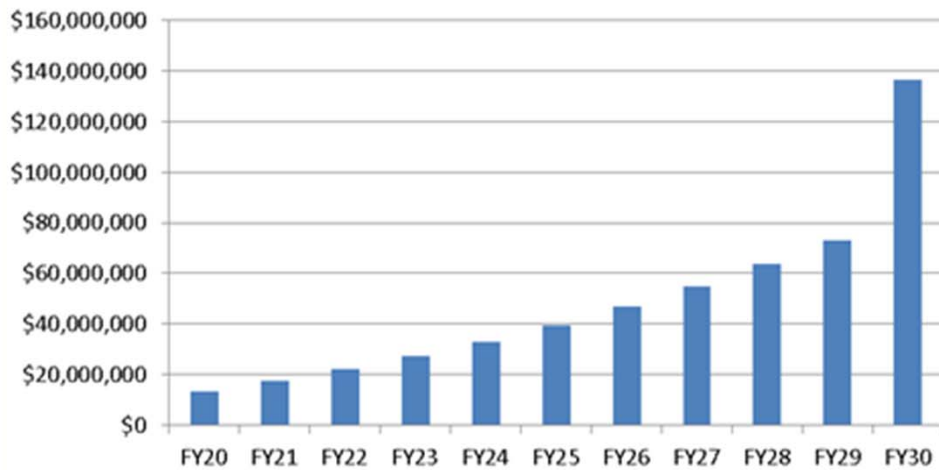


O.P.E.B. Long-Term Funding Strategy

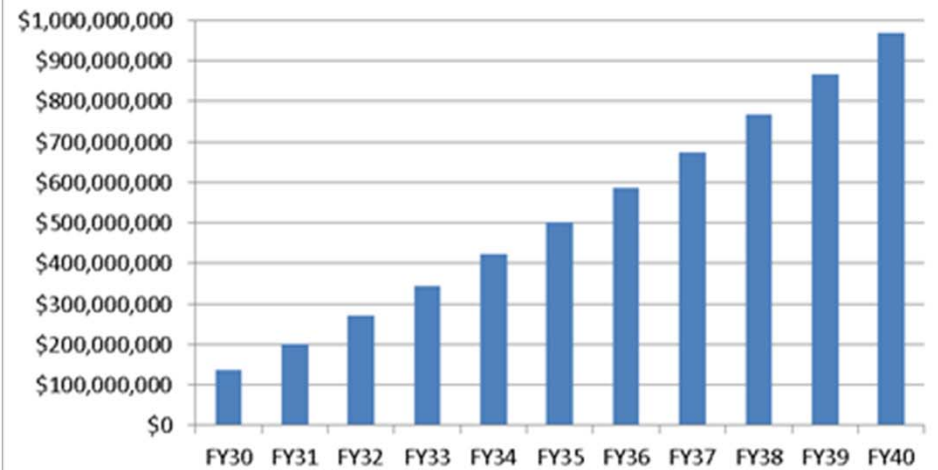
Retirement System Funding Plan
Prior Plan Funded by 2038 vs New Plan Funded by 2029



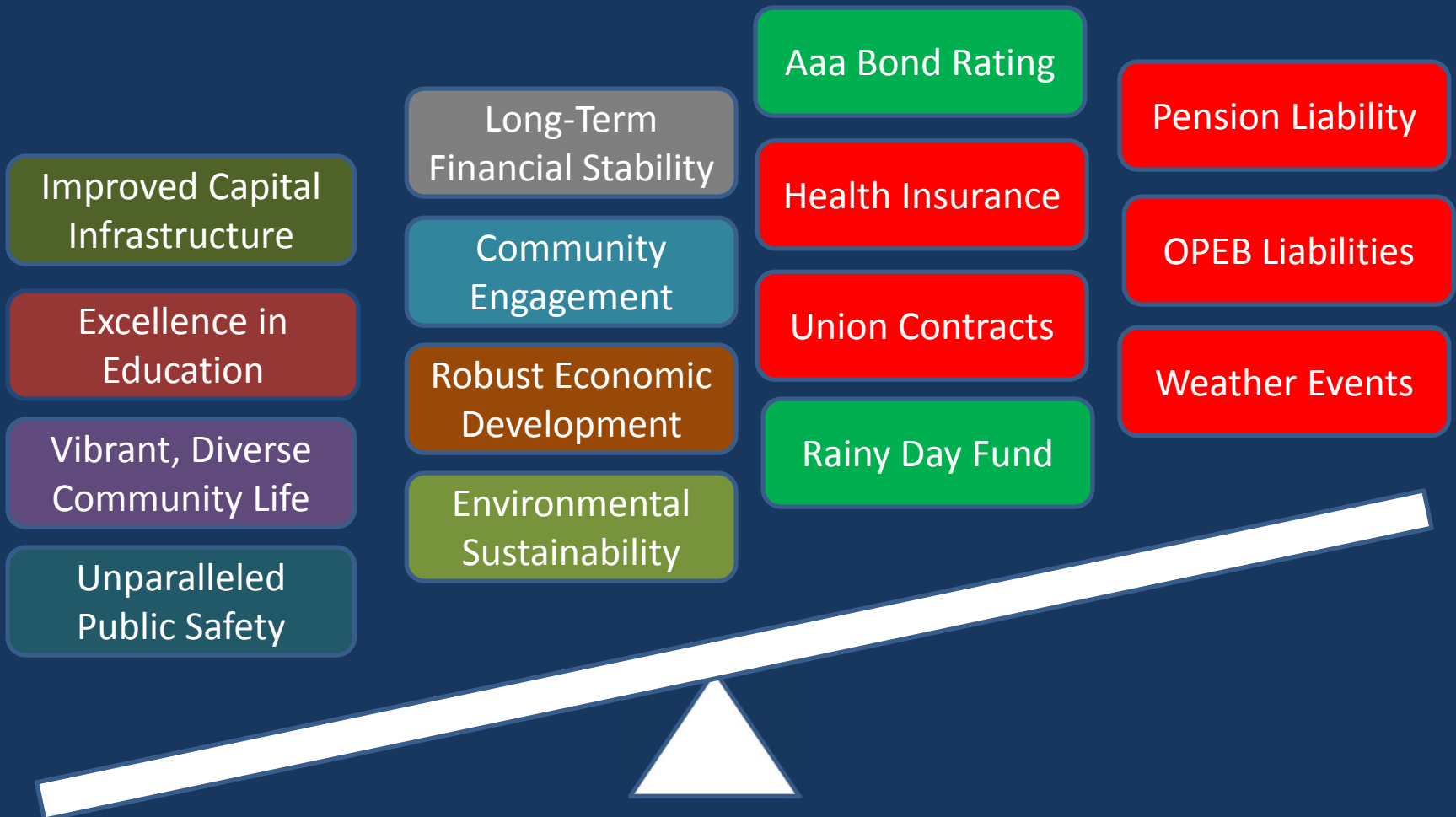
**FUNDING O.P.E.B.
TRUST FUND BALANCE**



**FUNDING O.P.E.B.
TRUST FUND BALANCE**



Creating a Livable, Sustainable City



Creating a Livable, Sustainable City

Improved Capital Infrastructure

Long-Term Financial Stability

Aaa Bond Rating

Taxpayers' Dollars

Excellence in Education

Community Engagement

Health Insurance

Pension Liability

Vibrant, Diverse Community Life

Robust Economic Development

Union Contracts

OPEB Liabilities

Unparalleled Public Safety

Environmental Sustainability

Rainy Day

Weather Events



**C.A.G., Blue Ribbon, and Cohen Administration Expenditure Projection Trends
vs.**

Warren Administration Actuals through FY2014, FY2015 Budget, and FY2016-FY2020 Forecast

